REGULAR MEETING

Date: Tuesday, September 8, 2026
Time: 9:00 a.m.
Location: Commissioners Meeting Room
Harnett County Resource Center & Library
455 McKinney Parkway, Lillington

1. **Call to order** – *Chairman Duncan Jaggers*
2. **Pledge of Allegiance and Invocation** – *Commissioner William Morris*
3. **Harnett County Heroes Remembrance Presentation**
4. **Consider additions and deletions to the published agenda**
5. **Public Comment Period**
   Period of up to 30 minutes for informal comments allowing 3 minutes for each presentation. Speakers are requested to sign up prior to the meeting. Speakers may register by completing the form on the County website in advance at harnett.org/boc, contacting the clerk at least one hour before the meeting begins via email at mdcapps@harnett.org, or by signing the signup sheet located at the back of the meeting room. The signup form will be picked up by the clerk 5 minutes before the published meeting start time.
6. **American 250 Committee Presentation**
7. **Presentation of Proclamation – Harnett County School Attendance Awareness Month**
8. **Johnston-Lee-Harnett Community Action Group Presentation**
9. **Employee Exit Survey / Turnover Presentation**
10. **Consent Agenda**
    A. Regular Meeting Minutes of July 20, 2026
    B. Regular Meeting Minutes of August 17, 2026
11. **Discuss change of UDO to Appendix B Fire Code.**
12. **Action:**
    A. Discuss and consider a request for approval of an updated Internal Social Media Policy for Employees; *Desiree Patrick, Communications and Marketing Director*
    B. Discuss and consider a request to accept $70,000 from Alliance Health for Veterans Treatment Court participants; *Amy Noel, Assistant Veteran Services Director*
    C. Discuss and consider a request for approval of the North Carolina Department of Transportation (NCDOT) FY 2027 5311 Community Transportation Rural Formula Grant Program Agreements; *Barry Blevins, General Services Director*

D. Discuss and consider a request to submit a pre-application for US Department of Agriculture (USDA) Housing Preservation Grant; *Barry Blevins, General Services Director*
E. Discuss and consider a request for approval to apply for Fayetteville Area Metropolitan Planning Organization (FAMPO) 5310 Capital Grant program; *Barry Blevins, General Services Director*
F. Discuss and consider a resolution requesting the abandonment of a portion of Airport Road for the Corporate Area Expansion and pursuant to Airport Road relocation; *Brad Abate, Harnett Regional Jetport Director*
G. Discuss and consider a request to enter into a lease agreement and SASO agreement with Veloce Planes, LLC for the hangar identified as 559 Airport Rd, Erwin, NC; *Brad Abate, Harnett County Regional Jetport Director*
H. Discuss and consider a request for the approval of the Fireworks application from Pyro Shows, Inc, for Campbell University's football season fireworks display; *Larry Smith, Emergency Services Director*
I. Discuss and consider a request for the approval of the Updated Harnett County Opioid Task Force Strategic Plan (SOLVE 2.0); *Kayla Shamaly, Opioid Task Force Coordinator*
J. Discuss and consider approval of the updated Vehicle Use Policy; *Christopher Appel, Senior Staff Attorney*
K. Discuss and consider the conveyance of 85 Elmon Gilchrist Lane, Erwin property; *Christopher Appel, Senior Staff Attorney*

13. County Manager's Report – *Brent Trout, County Manager*

A. Social Services Department Monthly Report
B. Recognition of Department Accomplishments
C. Budget Revisions
D. Budget Amendments – **Motion to approve budget amendments as requested by the Finance Officer.**
E. Contracts/Amendments exceeding County Manager's Signature Threshold – **Motion to authorize the Chairman to sign contracts / amendments exceeding the county manager's signature threshold.**
    i. Trio Community Meals $352,834
F. Tax Rebates, Releases and Refunds – **Motion to approve the Tax Rebates, Releases and Refunds as requested by the Tax Administrator**
G. Resolution requesting NC Department of Transportation (NCDOT) add Tactical Drive, Honor Lane and Valor Circle in Gwen Oaks Subdivision to the State's Secondary Road System – **Motion to approve Resolution**
H. Discuss the October 19, 2026 Board Meeting date.

14. New Business

15. Closed Session

16. Adjourn

CONDUCT OF THE SEPTEMBER 8, 2026 MEETING

Live audio of the meeting will be streamed on the Harnett County Government's YouTube Channel at https://www.youtube.com/channel/UCU7mTF6HTD65x_98EhAMeMg/featured.

Harnett County Attendance Awareness Month Proclamation

WHEREAS, every student in Harnett County deserves the opportunity to learn, grow, build meaningful relationships, and experience a sense of belonging within a safe and supportive school community; and

WHEREAS, consistent attendance provides students with opportunities to learn, build relationships, access support, and strengthen their academic and social-emotional well-being; and

WHEREAS, the Harnett County Board of Commissioners recognizes that absences may reflect barriers beyond a student's control, including health or mental health needs, transportation challenges, housing instability, family circumstances, or experiences of trauma; and

WHEREAS, Harnett County Schools, families, and community partners share a commitment to creating supportive environments where students feel a sense of belonging and receive the resources they need to attend and engage in school; and

WHEREAS, September 2026 provides an opportunity to raise awareness, strengthen partnerships, and begin the school year with a focus on connection, belonging, and early support;

NOW, THEREFORE, the Harnett County Board of Commissioners does hereby proclaim September 2026 as:

ATTENDANCE AWARENESS MONTH IN HARNETT COUNTY

and encourages schools, families, community agencies, and local organizations to work together to remove barriers, strengthen connections, and ensure every student feels seen, supported, and welcomed at school.

Adopted this 8th day of September, 2026.

HARNETT COUNTY BOARD OF COMMISSIONERS

_____
Duncan E. Jaggers, Chairman

_____
Matthew B. Nicol, Vice Chairman

_____
Barbara McKoy

_____
William Morris

_____
W. Brooks Matthews

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **Employee Exit Survey/Turnover Presentation**

REQUESTED BY: **Janice Lane, HR Director**

REQUEST:
The Human Resources Department will present a summary of employee exit survey data collected over the past six months (specifically 1st and 2nd quarter of 2026). The presentation will highlight key trends and common reasons for separation.
This is an informational item only, no action is required at this time.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

HR TURNOVER ANALYSIS

January–June 2026

Mid-year workforce separation trends

102 separations • 16 departments affected • 8.5% turnover

Prepared by Human Resources

Data source: HR turnover analysis.xlsx

Turnover reached 8.5% across 16 departments

102

Total separations

All separation types

8.5%

Turnover rate

Based on 1,199 employee headcount

16

Departments affected

Countywide distribution

75

Resignations

73.5% of separations

Separation mix

Resignations	**75**
Terminations	**20**
Retired	**3**
Purged	**3**
Deceased	**1**

Turnover from prior reporting period of 3rd and 4th quarter of 2025 was at ~10%

Separations declined modestly from the prior reporting period

TOTAL SEPARATIONS



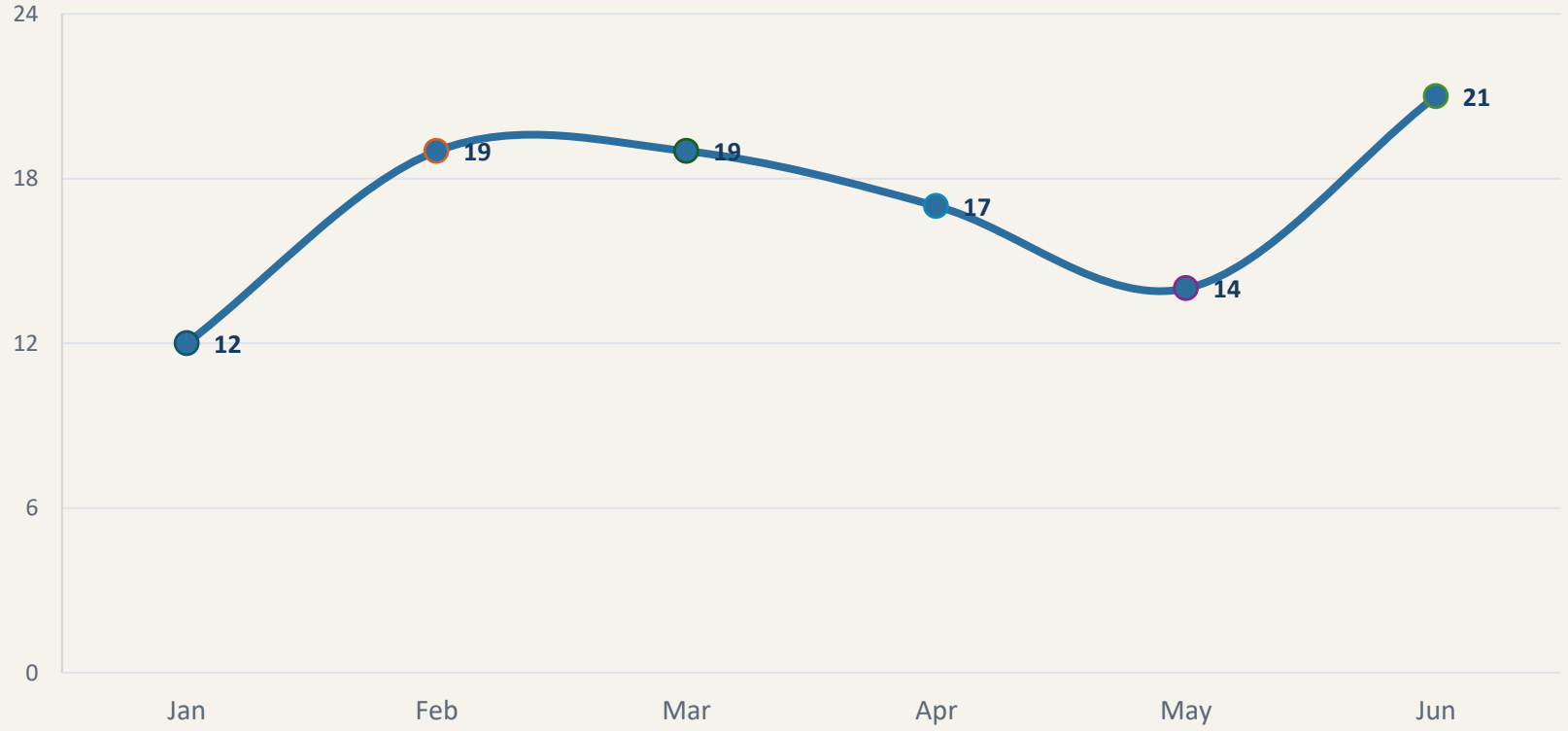
–6

fewer separations

–5.6%

change in volume

Separations peaked in June after a steadier spring



21

June separations

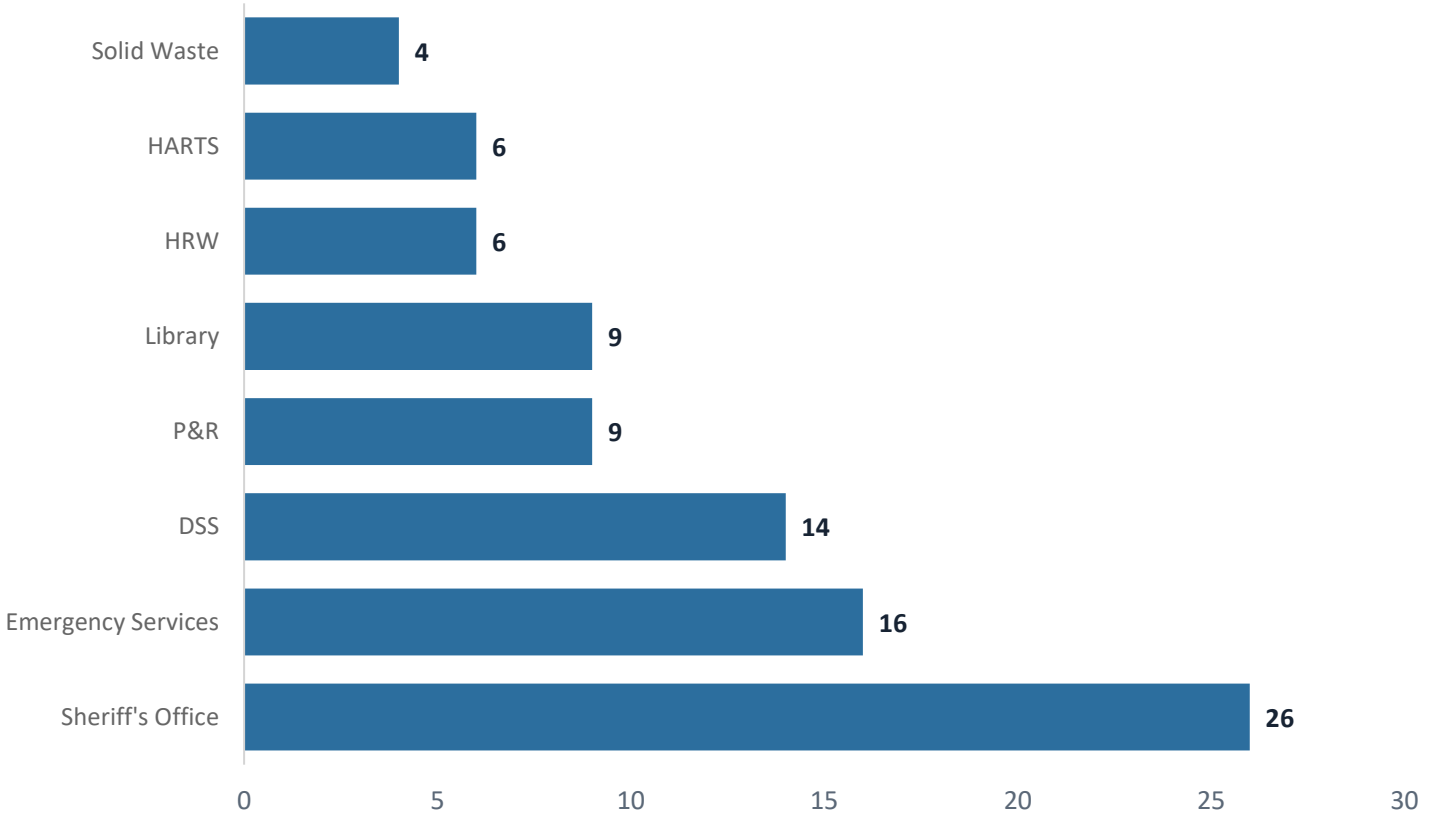
June accounted for 20.6% of all first-half separations.

Average per month

17

separations

Five departments accounted for nearly three-quarters of separations



74

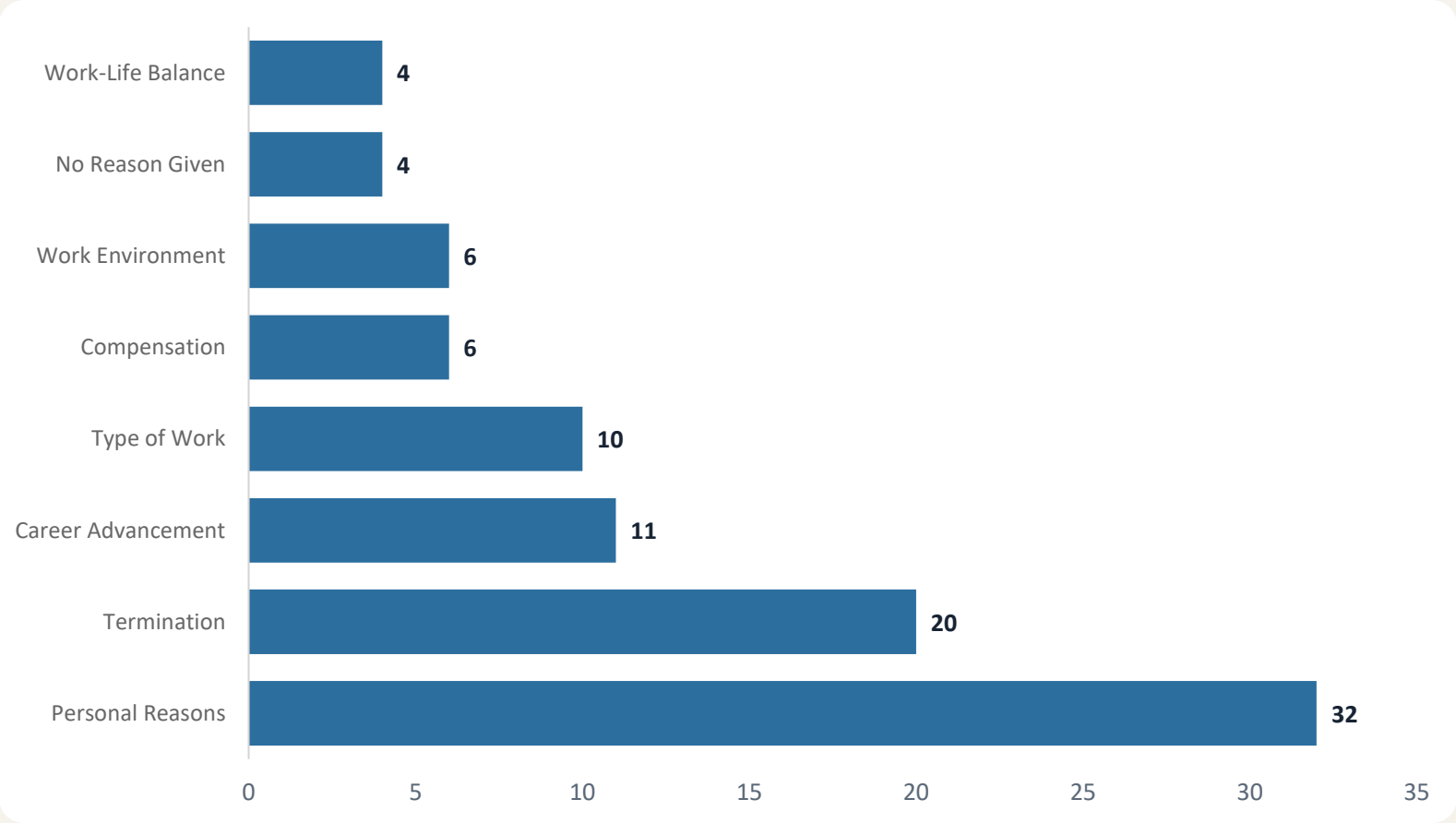
separations in top 5

72.5% of the total

Concentration

Sheriff’s Office represented 25.5% of all separations. Emergency Services was at 15.6% and DSS was at 13.7%

Personal reasons became the largest stated category



32
Personal reasons

31.4% of all separations

6
Compensation

6% of all separations

The leading drivers differ across high-volume departments

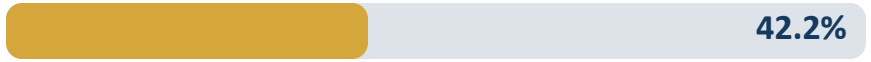
DEPARTMENT	TOTAL	LEADING REASON	COUNT	NEXT HIGHEST CATEGORIES
Sheriff’s Office	26	Termination	10	Personal reasons 5 • Type of work 3 • Compensation 3
Emergency Services	16	Personal reasons	6	Termination 3 • Purged 3
DSS	14	Personal reasons	6	Type of work 2 • Retired 2
Park &Rec	9	Career advancement	3	Work environment 2 • Work-life balance 2
Library	9	Personal reasons	3	Career advancement 2 • Termination 2

Early-tenure turnover is high while exit-survey insight remains limited

TENURE AT SEPARATION

43

left before completing one year



60 employees (58.8%) separated with less than two years of service.

EXIT SURVEY COMPLETION

20

surveys completed



82 employees did not complete an exit survey, limiting direct insight into voluntary departures.

Continue encouraging candid participation and manager follow-up when themes require attention.

Three focused actions can strengthen the second-half response

01

Target the highest-volume departments

Review Sheriff's Office, Emergency Services, and DSS trends with department leadership; distinguish controllable from non-controllable causes.

02

Strengthen the first two years

Validate job expectations, check-in cadence, training support, and supervisor touchpoints for new employees.

03

Improve the quality of exit insight

Increase survey participation, follow up with departments after a departure and code reasons consistently.

Next review: repeat the same measures for July–December 2026 and compare shifts in department and reason mix.

HARNETT COUNTY BOARD OF COMMISSIONERS
Regular Meeting Minutes
July 20, 2026

The Harnett County Board of Commissioners met on Monday, July 20, 2026 at 6:00 pm, in the Commissioners Meeting Room, Harnett County Resource Center and Library, 455 McKinney Parkway, Lillington, North Carolina.

Members present: Duncan E. Jaggers, Chairman
Matthew B. Nicol, Vice Chairman
Barbara McKoy, Commissioner
William Morris, Commissioner

Member absent: W. Brooks Matthews, Commissioner

Staff present: Brent Trout, County Manager
Dwight Snow, County Attorney
Kimberly Honeycutt, Finance Officer
Jaime Bell-Raig, Deputy Clerk

Chairman Jaggers called the meeting to order at 6:00 pm.

Vice Chairman Nicol led the Pledge of Allegiance and provided the invocation.

Chairman Jaggers stated the Veteran scheduled to be recognized for the Harnett County Heroes Remembrance Presentation had a family emergency and they would not be presenting.

Vice Chairman Nicol made a motion to approve the agenda. The motion was seconded by Commissioner Morris and carried unanimously.

Chairman Jaggers opened the public comment period and the following people spoke:

1. Margaret Muller, 89 Crabtree Court, Fuquay Varnia, NC.
2. Larry Mithchell of 478 Century Drive, Cameron, NC.
3. Joe Langley of 298 Kirk Adams Road, Angier, NC.
4. Naveah Johnson of Harnett County.
5. Alan Longman of 234 Hamilton Road, Bunnlevel, NC.
6. Richard Chapman of 5220 Christina Light Road, Fuquay-Varina, NC.
7. Jay Sills of 206 W. D Street, Erwin, NC.
8. Jerry Rivas 64 Twin Ponds Road, Sanford, NC.

No one else spoke and the public comment period was closed.

Vice Chairman Nicol made a motion to approve the consent agenda. The motion was seconded by Commissioner McKoy and carried unanimously. The following item was on the consent agenda:

A. Meeting Minutes of July 14, 2026

Sarah Arbour, Planner II, petitioned the board for a public hearing Case # PLAN2605-0007 Landowner / Applicant: 1960 Properties, LLC/Chan Ho; 1.19 +/- acres; Pin #9568-66-9087.000; From RA-20R to Commercial Zoning District; Barbecue Creek Township; NC 87 & SR #1207. The property is vacant and fronts both Seawell Rosser Rd. and NC 87 N. The property was formerly used for residential purposes until a recent demolition in 2024. A rezoning petition submitted for the property in April of 2025 was denied by the Board of Commissioners. Since this time, a 3-acre property located directly across NC87 N. was rezoned to Commercial from the RA-20R zoning district. Surrounding land uses include the Olivia Post Office, a convenience store, a communications station, a massage & body therapy practice, and single-family residences.

Staff's evaluation:

- The proposal will place all property similarly situated in the area in appropriate complementary zoning categories. The subject property is located within a mixed-use area characterized by both residential and non-residential land uses. The subject property is adjacent to property zoned Commercial with several existing commercial uses present.
- There is a convincing demonstration that all uses permitted in the proposed district classification will be in the interest of the public and not merely the interest of the individual or small group. The requested zoning district is compatible with the underlying land use, Rural Center. This land use classification is a mixed-use land use classification that encourages small-scale commercial centers near residential land uses.
- There is a convincing demonstration that all uses permitted under the proposed district classification would be appropriate in the area included in the proposed change. The uses permitted in the Commercial zoning district are compatible with the surrounding and nearby commercial land uses. Additionally, the property has access to water and sewer utility services and is classified as Rural Center on the future land use map.
- There is a convincing demonstration that the character of the neighborhood will not be materially and adversely affected by the uses permitted in the requested zoning district. The uses permitted in the Commercial zoning district are compatible with the nearby non-residential land uses.
- The proposed rezoning to the Commercial zoning district is in accordance with the comprehensive plan and sound planning practices. The requested zoning district is compatible with the future land use classification, Rural Center. The Rural Center Future Land Use classification supports uses permitted in the Commercial Zoning District. Additionally, the proposed rezoning advances the following goals and strategies outlined in the Harnett Horizons 2040 Land Use Plan.
    - The proposed rezoning is in accordance with the following goals, strategies, and objectives identified in the Harnett Horizons 2040 Future Land Use Plan:
  - Land Use
    - Goal 4: Encourage commercial recruitment (including retail and restaurants) to address leakage trends.

- Economic Development
    - Strategy 4A: Encourage commercial and retail development in non-residential and mixed-use areas identified on the Future Land Use Map.
    - Strategy 4C: Encourage investment in potential commercial corridors that will serve as gateways into the County. Major gateways include I-95, US 401, US 421, NC 87, NC 210, NC 55.

As stated in the evaluation, the requested rezoning to the Commercial zoning district is reasonable. The requested rezoning would not negatively impact the surrounding community based on compatibility with the future land use plan, surrounding land uses, the availability of utilities, and access to a major county thoroughfare. Therefore, it is recommended that the proposed change of zoning to the Commercial Zoning District is APPROVED.

At the April 6, 2026 Planning Board meeting, the Planning Board voted unanimously (5-0) to recommend approval of the requested rezoning. There was no one present to speak in opposition.

Chairman Jaggers opened the public hearing and the following people spoke:

1. Larry Mitchell spoke in opposition of the request.
2. Eric Stephenson spoke in opposition of the request.
3. Marge Mueller spoke in opposition of the request.
4. Joe Langley spoke in opposition of the request.
5. Jerry Rivas spoke in opposition of the request.
6. Marge Moreton spoke in opposition of the request.

Chairman Jaggers inquired about the changes from the first denial to the reapplication. Sarah Arbour noted the change was due to a property close to the proposed property had been changed from residential to commercial. Commissioner Morris made a motion to deny the application. Commissioner McKoy commented on revising the Unified Development Ordinance. Vice Chairman Nicol commented on changing the property from residential to commercial and mentioned the property will at some point be deemed commercial. Vice Chairman Nicol seconded the motion to deny, and it passed unanimously. **(Attachment 1)**

Sarah Arbour, Planner II, petitioned the board for a public hearing Case # PLAN2606-0001 Landowner / Applicant: HH Spring Lake MHP Spring Lake NC, LLC dba Spring Lake. The applicant would like the Board to consider a text amendment to amend Harnett County's U.D.O. pertaining to Manufactured Home Park use regulations. Currently, manufactured home park sales offices are not permitted as an accessory use within a manufactured home park because non-residential land uses are expressly prohibited in the manufactured home park use regulations. The proposed amendment creates a new subsection, G., to specify that the sale of manufactured homes is permitted as an accessory use within parks. The requested text amendment was initially proposed by HH Spring Lake MHP Spring Lake NC, LLC., a company who owns manufactured home parks in the county. The applicant was unable to obtain a manufactured home dealership license within a manufactured home park due to the provisions of NCGS § 20-286, specifically that a sales office must be located on-site. By amending the text to allow

for the sale of manufactured homes as an accessory use, the applicant will be able to obtain a dealer's license from the State and sell manufactured homes within a manufactured home park. The proposed text amendment will allow for the sales of manufactured homes within a park to operate in the same manner as rentals within a manufactured home park currently take place with no additional impact to the community or surrounding land uses.

At the July 6, 2026, Planning Board meeting, the Board voted unanimously (5-0) to recommend approval of the requested text amendment with a revision. The Board recommended additional language that explicitly prohibits the sales of all other vehicle types in manufactured home parks. Staff updated the text based on the Board's recommendation. There was no one present to speak in opposition.

Chairman Jaggers opened the public hearing and the following people spoke:

1. HH Spring Lake MHP Spring Lake NC, LLC

No one else spoke and the public hearing was closed. Vice Chairman Nicol made a motion to approve the text amendment. Commissioner Morris seconded the motion, and it carried unanimously. **(Attachment 2 and 3)**

Christopher Appel, Senior Staff Attorney, presented the Animal Services Advisory Committee bylaws. There was a discussion about the composition of the Committee being one member from each voting district, one employee, and one veterinarian. The County Manager would then bring any concerning matters to the Board for discussion. Mr. Appel discussed the purpose of the Committee. Commissioner McKoy inquired about the hierarchy of reporting to include a reporting level prior to presenting to the Board of Commissioners. Chairman Jaggers mentioned he would like them to come to the Board at any time to provide updates to the Board. The County Manager suggested a bi-annually reporting schedule. Commissioner McKoy mentioned he would like a designated spokesperson to report to the County Manager and report any concerns or issues. Vice Chairman Nicol mentioned he would like to see quarterly reporting from this Committee and community involvement.

Larry Smith, Emergency Services Director, reviewed a request to approve Stryker as the sole source vendor for EMS Lifepak (cardiac monitor & Lucas Sytstem). Mr. Smith mentioned the current cardiac monitors are aging out and they have tested the Lifepak in the field. Commissioner Morris made a motion to approve and Commissioner McKoy seconded the motion and it carried unanimously.

Chris Johnson, Capital Projects Director, reviewed a request to approve a change order to the project ordinance for the Harnett County Morgue Project with Trend Construction, Inc. The request would provide funding for additional design services and the installation of a separate domestic water ladder and a new fire hydrant to serve the new morgue. The additional services have been required by Town of Lillington. Commissioner McKoy recommended approval and Vice Chairman seconded to open for discussion. Vice Chairman asked why the requirement existed. Mr. Johnson stated that the hydrant is not within 400 feet of the new building and the new hydrant would be required if there were additional future builds. Commissioner Morris asked it this was for the morgue, which Mr. Johnson confirmed. Commissioner Morris inquired about what authority mandates the 400-foot rule, which Mr. Johnson stated the Fire Marshal required it. Commissioner Morris inquired if this requirement came from Larry

Smith's office in Emergency Services. Mr. Smith confirmed the hydrant requirement does come from the Fire Marshal's office, but the water and sewer requirements were coming from the Town of Lillington. Vice Chairman Nicol stated something else needed to be figured out rather than spending $164,000.00. Commissioner Morris made a motion to deny the request, which was seconded by Commissioner McKoy, and it carried unanimously.

Bradley Abate, Harnett Regional Jetport Director, reviewed a request to approve the purchase of a John Deere 5067E 4X4 Utility Tractor and trade of 2022 TYM T574 Utility Tractor. The cost after the trade consideration is $42,360.02. Commissioner Morris made a motion to approve, and Chairman Jaggers seconded and it carried unanimously.

Christopher Appel, Senior Staff Attorney, reviewed a request to approve the adoption of a Resolution to direct the expenditure of opioid funds. The request was approved by the Opioid Task Force. The request was to provide $65,000.00 to Harnett County Sheriff's Office PAL. The funds would be used for early intervention, substance use prevention education, one-on-one mentoring, peer leadership, family engagement, and mental health support. Commissioner Morris made a motion to approve, and Commissioner McKoy seconded and it carried unanimously. **(Attachment 4)**

Brent Trout, County Manager, introduced Jheri Hardaway who spoke about the upcoming Rural North Carolina America 250 Ball. She provided a brief history of the Semiquincential Commission Act of 2016.

Commissioner Morris approved the budget amendments as requested by the Finance Officer. The motion was seconded by Vice Chairman Nicol and carried unanimously. **(Attachment 5)**

Vice Chairman Nicol commented about the municipalities and conversations that need to be had regarding permitting and utilization of resources. He noted there are 21,000 outstanding lots for development and mentions the impacts of the entire County. Commissioner McKoy mentioned unincorporated areas. Vice Chairman noted the strain growth is playing on the County as it relates to schools. Commissioner Morris mentioned water capacity and would like to know the current capacity and what the expected need will be for future capacity. Vice Chairman Nicol mentioned regular meetings with the municipalities.

Commissioner Morris made a motion to go into closed session for the consultation with and instructions to County staff concerning the position to be taken by the County negotiating of the proposed contract acquisition of real property. The motion was seconded by Vice Chairman Nicol. The motion carried unanimously.

Following a motion to come out of closed session, Chairman Jaggers called the meeting back into open session.

Commissioner Morris made a motion to adjourn at 7:47 pm. The motion was seconded by Vice Chairman Nicol and carried unanimously.

_____ _____

Duncan E. Jaggers, Chairman Jaime Bell-Raig, Clerk

Harnett COUNTY NORTH CAROLINA

Proposed Zoning Change: Case # PLAN2605-0007

Landowner: 1960 Properties, LLC
Applicant: Chan Ho
Request: Proposed Zoning Change of +/- 1.19 acres from the RA-20R Zoning District to the Commercial Zoning District
Location: Barbeque Township; NC 87 and Seawell Rosser Road (SR# 1207)
PIN #: 9568-66-9087.000
Meeting Date: July 20, 2026

Statement-of-Consistency

The request to rezone the property to the **Commercial zoning district** is unreasonable. The requested rezoning to Commercial is not compatible with the surrounding residential land uses.

Therefore, the Harnett County Commissioners **Deny** the rezoning request.

Duncan Edward Jaggers, Chairman

ATTEST:
Melissa D. Capps, Clerk

BOARD OF COMMISSIONERS
HARNETT COUNTY, N.C.

Harnett COUNTY
NORTH CAROLINA

Proposed Text Amendment Change: Case # PLAN2606-0001

Applicant: HH Spring Lake MHP Spring Lake, NC, LLC dba Spring Lake
Request: Proposed Text Amendment Article V. Use Regulations, Section 11.6.1.F & G.
Meeting Date: July 20, 2026

Statement-of-Consistency

The requested Text Amendment is reasonable due to compatibility with similar existing regulations and the Harnett Horizons 2040 Future Land Use Plan.

The proposed text amendment will allow for the sales of manufactured homes within a park to operate in the same manner as rentals within a manufactured home park currently take place with no additional impact on the community or surrounding land uses.
Additionally, the text amendment advances Goal 1, Strategy 1C, in the Housing chapter of the Harnett Horizons 2040 Future Land Use Plan.

Harnett Horizons 2040 Future Land Use Plan

Housing

Goal 1: Accommodate a mixture of housing types in appropriate areas.

Strategy 1C: Remove regulatory barriers to meet market demand for different housing types.

Therefore, it is recommended that this Text Amendment request be **APPROVED**.

Duncan Edward Jaggers, Chairman

ATTEST:
Melissa D. Capps, Clerk

BOARD OF COMMISSIONERS HARNETT COUNTY, N.C.

ORDINANCE NO. 2026-36

AN ORDINANCE AMENDING THE HARNETT COUNTY UNIFIED DEVELOPMENT ORDINANCE

WHEREAS, the Board of Commissioners of Harnett County adopted the UDO on October 17, 2011 for the purpose of promoting the health, safety, and general welfare of the county residents; and

WHEREAS, this ordinance was adopted under authority granted by the General Assembly of the State of North Carolina, particularly G.S. 153A-340; and

WHEREAS, the UDO contains provisions for amending said ordinance and those provisions have been followed; and

WHEREAS, the Harnett County Planning Board has reviewed the amendment to the article of the UDO as listed below and recommends the adoption of the following amendment.

NOW, THEREFORE BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF HARNETT COUNTY, NORTH CAROLINA that Harnett County Unified Development Ordinance Article V., Use Regulations, Section 11.6.1.F. and G.; shall be amended to read as indicated in "Attachment".

"Attachment" is filed with the Unified Development Ordinance in the Clerk to the Board's Office.

Duly adopted this 20th day of July 2026 and effective upon adoption.

HARNETT COUNTY BOARD OF COMMISSIONERS

Duncan Edward Jaggers, Chairman

ATTEST:

Melissa D. Capps, Clerk

ATTACHMENT

ARTICLE V.

11.6.1 General Provisions

F. Manufactured Home Park Sales Offices

1. Sales are limited to existing, permitted lots
2. All associated manufactured homes shall be properly permitted in accordance with the requirements of Harnett County and the State of North Carolina
3. Display of model homes and surplus inventory is prohibited
4. No vehicle other than a manufactured home shall be sold or displayed for sale on the premises.

G. Prohibited Uses & Structures

No part of the park shall be used for nonresidential purposes, excluding facilities related to the maintenance of the park and facilities used as a dedicated office for the purpose of renting, leasing, or selling of a manufactured home for which the park owner holds the title and for which all permits and approvals required by law to install the manufactured home have been obtained. The following uses and structures shall be prohibited within manufactured home parks:

1. The transfer of a manufactured home space or spaces either by sale or by any other means within a manufactured home park
2. The storage of abandoned or junk vehicles
3. The storage of uninhabitable manufactured homes
4. Recreational Vehicles (RVs) as a permanent residence
5. Storage of possessions and equipment under the manufactured home

RESOLUTION NO. 2026-32

Harnett COUNTY NORTH CAROLINA

RESOLUTION BY THE COUNTY OF HARNETT TO DIRECT THE EXPENDITURE OF OPIOID SETTLEMENT FUNDS

WHEREAS, the County of Harnett (the "County") has joined national settlement agreements with companies engaged in the manufacturing, distribution, and dispensing of opioids; and

WHEREAS, the allocation, use, and reporting of funds stemming from these national settlement agreements and certain bankruptcy resolutions ("Opioid Settlement Funds") are governed by the Memorandum of Agreement Between the State of North Carolina and Local Governments on Proceeds Relating to the Settlement of Opioid Litigation ("MOA"); and

WHEREAS, the County has received Opioid Settlement Funds pursuant to these national settlement agreements and deposited the Opioid Settlement Funds in a separate special revenue fund as required by section D of the MOA; and

WHEREAS, section E.6 of the MOA states:

E.6. Process for drawing from special revenue funds.

a. Budget item or resolution required. Opioid Settlement Funds can be used for a purpose when the Governing Body includes in its budget or passes a separate resolution authorizing the expenditure of a stated amount of Opioid Settlement Funds for that purpose or those purposes during a specified period of time.

b. Budget item or resolution details. The budget or resolution should (i) indicate that it is an authorization for expenditure of opioid settlement funds; (ii) state the specific strategy or strategies the county or municipality intends to fund pursuant to Option A or Option B, using the item letter and/or number in Exhibit A or Exhibit B to identify each funded strategy, and (iii) state the amount dedication to each strategy for a stated period of time.

NOW, THEREFORE BE IT RESOLVED, in alignment with the NC MOA, the County of Harnett authorizes the expenditure of opioid settlement funds as follows:

1. Strategy authorized
    a. Name of Strategy: Early Intervention
    b. Strategy is included in Exhibit A.
    c. Item letters and/or numbers in Exhibit A to the MOA: Strategy 6.
    d. Amount authorized for this strategy: $65,000.00.
    e. Period of time during which expenditure may take place:
        Start date: July 20, 2026 through End date: December 31, 2027
    f. Description of the program, project, or activity: The settlement funds will be expended for the purpose of expanding Harnett United Police Activities League's (Harnett County Sheriff's Office PAL) early intervention services by providing evidence-based substance use prevention education, one-on-one mentoring, peer

leadership development, family engagement, and mental health support. Services will include drug prevention classes, Youth and Teen Mental Health First Aid training, Community Resilience Model workshops, naloxone education, and referrals to additional services when appropriate.

g. Provider: Harnett United Police Activities League (Harnett County Sheriff's Office PAL)

The total dollar amount of Opioid Settlement Funds appropriated across the above named and authorized strategies shall not exceed $65,000.00.

Adopted this the 20th day of July 2026.

Duncan E. Jaggers, Chairman
Harnett County Board of Commissioners

ATTEST:

Melissa Capps, Clerk to the Board

BOARD OF COMMISSIONERS
February 7, 1855
HARNETT COUNTY, N.C.

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COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budge ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the Social Services department of the DSS Trust fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
2605390	547010					PAYMENT OF CLAIMS	$500,000	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
2605390	380890					OTHER REVENUE	$500,000	

EXPLANATION:

To budget funds received and paid out of DSS trust funds for fiscal year 2027.

APPROVALS:

Signed by: kelly kelly
A719BA8E27CE457...
Department Head — Date

DocuSigned by: kimberly Honeycutt 7/9/2026
376BAACE00E3409...
Finance Officer — Date

Signed by: Lisa McFadden 7/6/2026
443F2BF05383441...
Budget Director — Date

Signed by: Brent Trout
F86659436038 4BC...
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this 20th day of July, 2026.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Date July 6, 2026

Prepared by [illegible]

DS

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

Type B ✓

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the LIBRARY department of the GENERAL fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1106170	584000	BAND				NON-CAP ASSET - INFO TECHNO	$3,560	
1106170	532070	BAND				INTERNET SERVICE	$14,440	

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1106170	330310	BAND				RESTRICTED - STATE	$18,000	

EXPLANATION:

To increase the General Fund for our Mid-Carolina Digital Literacy Hotspot Grant. The board approved the acceptance of the Mid-Carolina Round 2 grant in the amount of $18,000 for HotSpot lending on May 18, 2026.

APPROVALS:

Signed by: Kimberly Van Beck — 7/6/2026
Department Head — Date

Signed by: Lisa McFadden — 7/6/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 7/9/2026
Finance Officer — Date

Signed by: Brent Trout — 7/9/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this 20th **day of** July **, 20**26.

Melissa Capps
Clerk to the Board

BOARD OF COMMISSIONERS — February 7, 1855 — CHATHAM COUNTY, N.C.

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: kvanbeck

Date: July 6, 2026

NEILLS CREEK PARK DEVELOPMENT
CAPITAL PROJECT ORDINANCE AMENDMENT

BE IT ORDAINED by the Board of Commissioners of Harnett County, North Carolina, sitting as the governing board for Harnett County.

Section 1. This project will include the development and renovation of Neills Creek Park, located at 3885 Neill's Creek Road, Angier. Phase 1 will consists of an Engineering firm to develop a site Master Plan, with public input, to determine improvement needs for the park. The Master Plan will also provide a solid foundation for preparation of consruction documents and the Opinion of Probable Construction Cost (OPCC) for budgeting.

Section 2. The following expenditures are hereby appropriated for this project:

	Current Ordinance	Adjustment	Amended Ordinance
Engineering	$ 75,500	$ 185,468	$ 260,968
Construction -	1,771,541	(185,468)	1,586,073
Capital Outlay		-	-
Contingency	98,239	-	98,239
Total	$ 1,945,280	$ -	$ 1,945,280

Section 3. The following revenues are hereby appropriated for this project:

	Current Ordinance	Adjustment	Amended Ordinance
Interfund Transfer	$ 945,280		$ 945,280
PARTF State Grant	$ 1,000,000		$ 1,000,000
Total	$ 1,945,280	$ -	$ 1,945,280

Section 4. To amend project ordinance to include engineering services of WithersRavenel providing construction documents for development to playground and surfacing, walking path, restroom, picnic shelter, parking and drive improvements, site preparation, utilities, site furnishings, signage, planning cost, and contingency.

Section 5. Copies of this capital project ordinance shall be furnished to the Clerk to the Board, the Budget Director and the Finance Officer for direction in carrying out this project.

Duly adopted this 20th day of July, 2026.

Duncan E. Jaggers, Chairman
Harnett County Board of Commissioners

ATTEST:

Melissa Capps, Clerk to the Board

5096

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

Type B ✓

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the Cooperative Extension department of the General fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1109910	599000					CONTINGENCY		$21,000
1104990	502090					SALARIES & WAGES - CONTRACT	$21,000	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE

EXPLANATION:

Move funds from Contingency to cover state-mandated salary increases for Cooperative Extension employees. These positions are partially funded by the county.

APPROVALS:

DocuSigned by: Tim Mathews — 7/14/2026
Department Head — Date

Signed by: Lisa McFadden — 7/14/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 7/14/2026
Finance Officer — Date

Signed by: Brent Trout — 7/14/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this 20th **day of** July 2026

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: Lisa McFadden

Date: July 14, 2026

COUNTY OF HARNETT
BUDGET ORDINANCE AMENDMENT

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the JETPORT department of the GENERAL fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1204650	555000					CAPITAL OUTLAY - EQUIPMENT	$50,000	
5009800	598100					INTERFUND TRANS- GENERAL	$50,000	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1204650	390985					TRANSFER FROM CAPITAL RESERVES	$50,000	
5003900	390990					FUND BALANCE APPROPRIATED	$50,000	

EXPLANATION:

TO BUDGET FUNDS TRANSFERRED FROM GENERAL FUND'S CAPITAL RESERVES TO PURCHASE A JOHN DEERE 4X4 UTILITY TRACTOR.

APPROVALS:

Department Head — 7.15.26 Date

Finance Officer — 7.15.26 Date

Budget Director — 7-20-26 Date

County Manager — 7-15-26 Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this 20th day of July, 2026

Melissa Capps
Clerk to the Board

Duncan E Jaggers, Chairman
Board of Commissioners

Date: July 15, 2026

Prepared by: Jamie Strickland

6346

HARNETT COUNTY BOARD OF COMMISSIONERS
Regular Meeting Minutes
August 17, 2026

The Harnett County Board of Commissioners met on Monday, August 17, 2026 at 6:00 pm, in the Commissioners Meeting Room, Harnett County Resource Center and Library, 455 McKinney Parkway, Lillington, North Carolina.

Members present: Duncan E. Jaggers, Chairman
Matthew B. Nicol, Vice Chairman
Barbara McKoy, Commissioner
William Morris, Commissioner
W. Brooks Matthews, Commissioner

Staff present: Brent Trout, County Manager
Dwight Snow, County Attorney
Kimberly Honeycutt, Finance Officer
Melissa Capps, Clerk

Chairman Jaggers called the meeting to order at 6:00 pm.

Commissioner McKoy led the Pledge of Allegiance and provided the invocation.

Amy Noel, Assistant Veterans Services Director, presented information regarding the Harnett County Heroes Remembrance recognition. We are recognizing and honoring veterans that appear on our Wall of Heroes. These individuals have received awards for acts of individual heroism, not as a unit. Ms. Noel read Private First Class Sexton M. Vann's citation. Chairman Jaggers presented Private First Class Vann's family with a certificate.

Commissioner Matthews made a motion to approve the agenda. The motion was seconded by Commissioner McKoy and carried unanimously.

Chairman Jaggers opened the public comment period and the following people spoke:

1. Jerry Rivas of Twin Ponds Road, Sanford, NC.
2. Alan Longman of 234 Hamilton Road, Bunnlevel, NC.
3. Craig Matthews of 496 Harvell Road, Coats, NC.
4. Elizabeth Longman of 234 Hamilton Road, Bunnlevel, NC.
5. Rebekah Brock of 5220 Christian Light Road, Fuquay-Varina, NC.

Vice Chairman Nicol asked Ms. Longman if she had an example of an item on that the report she is referring to. Ms. Longman shared information regarding a report from Environmental Health regarding the Detention Center. Chairman Jaggers asked Mr. Trout to check on that report. Additional discussion

also included Flock cameras. Vice Chairman Nicol requested the Sheriff's Office provide some education, some background and maybe answer some of the questions we have on Flock cameras at an upcoming meeting.

No one else spoke and the public comment period was closed.

Commissioner Matthews made a motion to approve the consent agenda. The motion was seconded by Vice Chairman Nicol and carried unanimously. The following items were on the consent agenda:

A. Meeting Minutes of August 11, 2026

Sarah Arbour, Planner II, petitioned the board for a public hearing on **PLAN2606-0003** Requested Rezoning from the RA-20M, Residential and Agricultural Zoning District, to the Industrial Zoning District, and a Land Use Classification amendment from the Rural Center Land Use Classification to the Employment Growth Area Land Use Classification. Landowner/Applicant: EC 1635 LLC / Mauldin-Watkins Surveying PA; 1.75 +/- acres; Pin #'s 0636-80-6643.000 & 0636-80-6408.000; From RA-20M to Industrial Zoning District; Buckhorn Township; SR # 1403 (Cokesbury Road). The rezoning request consists of two adjacent parcels of land, 6970 and 6940 Cokesbury Rd. The properties are adjacent to Duncan Industrial Park.

6970 Cokesbury Rd. is currently used for residential purposes, and a manufactured home is located on the property.

6940 Cokesbury Rd. The property is currently used as a commercial storage facility. The property is split-zoned, RA-20M and Industrial. If approved, the rezoning will place the property under a single, unified Zoning District.

Surrounding land uses consist of industrial, residential, and agricultural land uses.

Staff's evaluation:

- Both properties are adjacent to properties located within the Industrial Zoning District. Additionally, one property is partially located within the Industrial zoning district. Reclassification of the site to the Industrial Zoning District would place the site under a single, unified zoning district.
- The uses permitted under the Industrial Zoning District would be in the interest of the general public due to compatibility with the surrounding land uses.
- The uses in the area would be compatible with the adjacent industrial land uses.
- There is a convincing demonstration that the character of the neighborhood will not be materially and adversely affected by the uses permitted in the requested zoning district. The uses permitted in the Industrial zoning district are compatible with the nearby non-residential land uses.
- The requested zoning district is not fully compatible with the land use classification, Rural Center. If the request to rezone the properties to the Industrial zoning district is approved, the land use classification must be amended to "Employment Growth Area". This land use classification encourages industrial land uses to support economic development efforts.

- Procedure for Amending the Future Land Use Classification When in Conflict with the Requested Zoning District
  Pursuant to G.S. 160D-605(a):
  Land Use Plan Amendments
  Made in Conjunction with Zoning Map/Change Amendments
    - Where a proposed zoning change petition conflicts with the Land Use Plan, the Planning
    - Staff may also request a Land Use Plan amendment, to be considered simultaneously with the zoning district change request, as outlined herein.
        - A. In such a case, the Planning Board and County Board of Commissioners shall consider the plan amendment proposal and the zoning change petition separately and shall vote separately on the two (2) items (though the votes may occur simultaneously).
        - B. The Planning Board shall submit its report and recommendation regarding the Land Use Plan amendment to Board of Commissioners at the same time it submits its report and recommendation regarding the zoning change petition.
        - C. For the purposes of this Section, Land Use Plan amendments will automatically be advertised in conjunction with the zoning district change request.

As stated in the evaluation, the requested rezoning to Industrial is reasonable. The requested rezoning would not negatively impact the surrounding community based on compatibility the surrounding land uses. Therefore, staff recommends that the proposed change of zoning to the Industrial zoning district is APPROVED, and that the future land use classification be AMENDED to the Employment Growth Area future land use classification.

Additional Information: At the August 3, 2026 Planning Board meeting, the Board voted unanimously (5-0) to recommend approval of the requested rezoning and land use classification amendment due to compatibility with the surrounding land uses. There was no one present to speak in opposition.

Chairman Jaggers opened the public hearing. The following person spoke:

Wayne Mauldin, Mauldin Surveying, 139 N Main Street, Fuquay-Varina, NC spoke in favor of the request.

No one else spoke and the public hearing was closed. Commissioner Morris made a motion to approve the request to rezone the property to the Industrial Zoning District and amend the Future Land Use Classification to Employment Growth Area as it is reasonable based on compatibility with the surrounding land uses. The motion was seconded by Vice Chiarman Nicol and carried unanimously. **(Attachment 1)**

Ms. Arbour also petitioned the Board for a public hearing on **PLAN2607-0001** Requested Rezoning from the Industrial Zoning District to the RA-30 Zoning District, and a Land Use Classification amendment from the Employment Growth Area Land Use Classification to the Low Density Residential Land Use Classification. Landowner/Applicant: Rodney Stewart; .95 +/- acres; Pin # 1528-92-9072.000; From Industrial to RA-30 Zoning District; Averasboro Township; SR # 1810 (Stewart Road). The rezoning request is to rezone approximately .95 acre of the +/-4.43 acre property located on Jesse Stewart Lane and Stewart Rd. The site is currently vacant. The property is currently split-zoned, RA-30

and Industrial. Surrounding land uses consist of agricultural activities and residential uses. Zoning was adopted in the Averasboro township in 1988. A search of the county records indicated that the property has likely been zoned Industrial since zoning was first adopted in this section of the county. A plat to recombine the section of the property to be rezoned with the 1-acre property located to the south has been submitted to the Planning Division for review.

Staff's evaluation:

- The subject property is adjacent to RA-30-zoned parcels, and the adjacent uses are consistent with those permitted in the RA-30 zoning district. Surrounding land uses consist of single-family homes and agricultural activities, which are permitted uses in the RA-30 zoning district.
- The uses permitted under the proposed zoning classification are in the interest of the general public because the permitted uses within the proposed zoning classification are more compatible with the adjacent and surrounding land uses than those permitted under the current zoning classification, Industrial.
- All uses permitted within the RA-30 zoning district are compatible with the surrounding residential and agricultural land uses.
- There is a convincing demonstration that the character of the neighborhood will not be materially and adversely affected by the uses permitted in the requested zoning district. The uses permitted in the RA-30 zoning district are more compatible with the adjacent land uses and zoning classification than the uses permitted in the Industrial zoning district. Uses permitted in the current zoning district have the potential to adversely affect the neighborhood.
- E. The proposed change is in accordance with the comprehensive plan and sound planning practices.
- <u>Sound Planning Practices</u>
    - The proposed change from the Industrial Zoning District to the RA-30 zoning district is in accordance with sound planning practices for the following reasons:
      -The uses permitted in the current zoning classification, Industrial, are incompatible with the surrounding residential and agricultural land uses; however, all of the permitted uses in the RA-30 zoning district are compatible with the surrounding lands uses.
      -The absence of available infrastructure does not support industrial use or development of the land. A zoning change to the RA-30 would preclude this type of development and instead support more appropriate residential uses.

    - Harnett County Future Land Use Map
        - The proposed rezoning to the RA-30 Zoning district is not compatible with the current land use classification, Employment Growth Area. Approval of the proposed rezoning to the RA-30 zoning district will automatically amend the future land use classification to the "Low Density Residential" Land Use Designation".
    - Low Density Residential
        - Single family detached residential intended to remain predominately suburban in character and provide follow density single-family residential development. Gross densities of 1-2 dwelling units per acre depending on zoning, utilities, soils, and character of adjacent development. Smaller lot sizes could be permitted as part of

Compatibility Development, which would also include a higher amount of open space to preserve sensitive environmental areas.

- Procedure for Amending the Future Land Use Classification When in Conflict with the Requested Zoning District
  - Pursuant to G.S. 160D-605(a):
  - Land Use Plan Amendments
    - Made in Conjunction with Zoning Map/Change Amendments
    - Where a proposed zoning change petition conflicts with the Land Use Plan, the Planning Staff may also request a Land Use Plan amendment, to be considered simultaneously with the zoning district change request, as outlined herein.

      A. In such a case, the Planning Board and County Board of Commissioners shall consider the plan amendment proposal and the zoning change petition separately and shall vote separately on the two (2) items (though the votes may occur simultaneously).

      B. The Planning Board shall submit its report and recommendation regarding the Land Use Plan amendment to Board of Commissioners at the same time it submits its report and recommendation regarding the zoning change petition.

      C. For the purposes of this Section, Land Use Plan amendments will automatically be advertised in conjunction with the zoning district change request.

As stated in the evaluation, the requested rezoning to RA-30 would not have an unreasonable impact on the surrounding community based on compatibility with the surrounding land uses and the adjacent parcels with a RA-30 zoning classification. Therefore, it is recommended that the proposed change of zoning to the RA-30 zoning district is APPROVED, and that the future land use classification be AMENDED to the Low Density Residential future land use classification.

Additional Information: At the August 3, 2026 Planning Board, the Board voted unanimously (5-0) to recommend approval of the requested rezoning and the land use classification amendment. The Board found that the requests were reasonable as the uses permitted within the RA-30 zoning district are more compatible with the surrounding land uses than the uses permitted under the existing zoning classification. There was no one present to speak in opposition.

Chairman Jaggers opened the public hearing and the following person spoke:

Rodney Stewart of 1296 NC Highway 50, Benson, NC (owner of the property) spoke in favor of the request.

No one else spoke and the public hearing was closed. Commissioner Morris made a motion to approve to rezone the property to the RA-30 Zoning District. Vice Chairman Nicol seconded the motion, and it carried unanimously. Commissioner Morris made a motion to amend the Future Land Use Classification

to Low Density Residential as it is reasonable based on compatibility with the surrounding land uses. The motion was seconded by Vice Chairman Nicol and carried unanimously. **(Attachment 2)**

Ms. Arbour also petitioned the Board for a public hearing on **PLAN2505-0002** Proposed Text Amendment Article VII, Section 6.4.1 "General Fire Hydrant Requirements" Applicant: Harnett County Development Services; Harnett County Unified Development Ordinance. On behalf of the Fire Marshal's office, Development Services staff is requesting approval of a proposed text amendment to the Unified Development Ordinance, Article VII, Section 6.4.1 “General Fire Hydrant Requirements.” If approved, all newly installed fire hydrants will be required to have Storz connection and caps. The change from hydrants with National Pipe Thread connections to a Storz connection and cap is requested in order to save time when connecting to a hydrant and increase public safety. Development Services staff found the proposed text amendment to be consistent with the Harnett Horizons 2040 Comprehensive Land Use Plan because it is the opinion of the Fire Marshal that hydrants with Storz connections and caps will ensure compliance with fire protection industry standards and best practices that advance public safety.

ADDITIONAL INFORMATION: At the August 3, 2026 Planning Board meeting, the Planning Board voted unanimously (5-0) to recommend approval of the proposed text amendment, with a revision that added item 5.

The purpose of item 5 is to clarify that existing hydrants are not required to come into compliance with the new Storz connection requirement. Additionally, the Planning Board stated concerns that requiring Storz technology for new hydrants could be construed as a retroactive mandate to replace all existing hydrants in the County. Based on the Planning Board’s recommendations and concerns, staff drafted language to set an effective date for Storz connection requirements, specified the circumstances requiring Storz hydrant installation, and clarified when existing hydrants shall be replaced.

Item 5: The requirement to install fire hydrants equipped with Storz connections and caps shall become effective upon the adoption of this ordinance amendment, August 17, 2026. The Storz connection requirement applies only to hydrants required for new subdivision development, non-residential new construction, and expansions. Replacement of existing hydrants with hydrants equipped with Storz connections and caps shall only be required when the existing hydrants can no longer be feasibly maintained and replacement is necessary.

Chairman Jaggers asked Tommy Burns, Harnett Regional Water Director asked how many of the hydrants do we have in stock now. Mr. Bruns stated approximately 40. Discussion included how those might be used, costs of fire hydrants, the average lifespan of hydrants and replacement timelines.

Chairman Jaggers opened the public hearing and the following person spoke:

Larry Mitchell of 478 Century Drive, Cameron, NC spoke in favor of the proposed text amendment.

No one else spoke and the public hearing was closed. Commissioner Morris made a motion to approve the proposed text amendment and adopted an ordinance amending the Harnett County Unified

Development Ordinance. The motion was seconded by Commissioner McKoy and carried unanimously. **(Attachment 3&4)**

Ira Hall, Chief Information Officer, reviewed a request to approve the final payout for completion of Ripple Fiber Phase 2 (previously tabled at the August 11, 2026 Board Meeting). Mr. Hall shared that both Harnett County Regional Water and Town of Coats have conducted internal reviews and confirmed that any incidents with Ripple Fiber broadband projects in the County have been satisfactorily resolved. Commissioner Morris made a motion to approve the final payout for the completion of Ripple Fiber Phase 2. The motion was seconded by Vice Chairman Nicol. Commissioner Morris stated I would like to suggest as the others come up, maybe clear them with Mr. Burns and the appropriate local authority, to speed things up. Mr. Hall stated for clarity, as Attorney Appel shared, these agreements aren't upon us to hold up as they are ARPA funds that have to be expended. Mr. Hall shared additional information regarding GREAT Grants. Chairman Jaggers called for a vote on the motion to approve. Motion carried unanimously.

Coley Price, Deputy County Manager, reviewed a request to approve a Resolution Supporting Campbell University Identification on Roadway Boundary Signs. Commissioner Morris made a motion to adopt a Resolution Supporting Campbell University Identification on Roadway Boundary Signs. The motion was seconded by Commissioner McKoy and carried unanimously. **(Attachment 5)**

Brad Abate, Harnett Regional Jetport (HRJ) Director, reviewed a request for approval of a Special Aviation Service Organization (SASO) Agreement to operate at Harnett Regional Jetport. Elayne Humphrey has requested to operate as a Designated Pilot Examiner, DPE, at HRJ pursuant to a HC Special Aviation Service Organization agreement. Chairman Jaggers made a motion to approve a Special Aviation Service Organization (SASO) Agreement with Elayne Humphrey. The motion was seconded by Commissioner Morris and carried unanimously.

Captain Jeff Armstrong reviewed a request for vendor approval and award of bid to the National Electrical Services Inc. for the acquisition and installation of new generator for the Harnett County Sheriff's Office. The National Electrical Services Inc. is recommended over other vendors for their competitive pricing to install the generator and replacing the MDP. The funds used to facilitate this purchase are from OSMB23 grant (S.L. 2023-134, Sec. 2.2) for $2.7 million. Their proposed cost for the project is $2,704,000, which includes $2,436,000.00 for the generator and $268,000.00 (alternate 1) for the replacement of the MDP. The replacement of the MDP allows for an automatic switch to be put into place that will allow transfer of power back to the building once power is restored. The current switch is a manual one. The total cost for this project is estimated to be $2,914,000.00. The overage is due to the addition of the MDP. See below for cost breakdown of funds allocated for this project:

Grant Award	$ 2,700,000.00
Dewberry Contract for Engineering & Project Management	$ 210,000.00
Nationwide Electrical Inc. Bid	$ 2,436,000.00
Available Funding Over / (Under)	$ 54,000.00
Alternate 1	$ 268,000.00
Available Funding Over / (Under)	$ (214,000.00)

The additional funds in the amount of $214,000.00 will be funded by Harnett County funds from Capital Outlay Reserve.

Vice Chairman Nicol made a motion to approve the vendor and award the bid to National Electrical Services Inc. for the acquisition and installation of new generator for the Harnett County Sheriff's Office. Motion was seconded by Commissioner Morris and carried unanimously.

The Board reviewed applications for Boards and Commissions. Commissioner McKoy made a motion to reappoint Adrienae Bell as District 1 representative on the Harnett County Public Library Board of Trustees. The motion was seconded by Commissioner Matthews and carried unanimously.

Vice Chairman Nicol made a motion to accept the resignation of Victoria Hall as the District 5 representative from the Harnett County Commission for Women and Youth. The motion was seconded by Commissioner Matthews and carried unanimously.

Kimberly Honeycutt, Finance Officer, shared Harnett County's bond rating with Moody has been increased from AA2 to AA1. Board members congratulated Ms. Honeycutt and staff on their hard work.

Brent Trout, County Manager, shared Desiree Patrick completed the advanced public information officer training with the National Disaster and Emergency Management University that's related to FEMA. We have hired a new Emergency Service Director, Ryan Dawson, will be starting as our next Emergency Services Director.

Commissioner McKoy made a motion to approve the budget amendments as requested by the Finance Officer. The motion was seconded by Commissioner Morris and carried unanimously. **(Attachment 6)**

Commissioner Matthews made a motion to adopt a Resolution requesting NCDOT add Waters Edge Drive in The Cape Subdivision to the State's Secondary Road System. The motion was seconded by Vice Chairman Nicol and carried unanimously. **(Attachment 7)**

Chairman Jaggers made a motion to appoint Brent Trout as the North Carolina Association of County Commissioners voting delegate for the Annual Conference. The motion was seconded by Commissioner McKoy and carried unanimously.

Brad Abate read a Resolution adopted by the Harnett County Board of Education at its meeting this morning, expressing their appreciation and gratitude to the Harnett County Board of Commissioners for its continued partnership, support and continued investment in Harnett County Schools. **(Attachment 8)**

Vice Chairman Nicol made a motion to adjourn at 7:08 pm. The motion was seconded by Commissioner Matthews and carried unanimously.

_____ _____

Duncan E. Jaggers, Chairman Melissa Capps, Clerk

Harnett COUNTY NORTH CAROLINA

Proposed Zoning Change: Case # PLAN2606-0003

Landowner: EC 1635 LLC
Applicant: Mauldin-Watkins Surveying, PA
Request: Proposed Zoning Change of +/- 1.75 acres from the RA-20M to Industrial Zoning District, and a Future Land Use Classification Amendment from the Rural Center to the Employment Growth Area
Location: Buckhorn Township; 6940 & 6970 Cokesbury Rd., Fuquay-Varina
PIN #: 0636-80-6643.000; 0636-80-6408.000
Meeting Date: August 17, 2026

Statement-of-Consistency

The request to rezone the property to the **Industrial Zoning District** and amend the Future Land Use Classification to **Employment Growth Area** is reasonable based on compatibility with the surrounding land uses.

Therefore, the Harnett County Commissioners **Approve** the rezoning request.

Duncan Edward Jaggers, Chairman

ATTEST:
Melissa D. Capps, Clerk

BOARD OF COMMISSIONERS HARNETT COUNTY, N.C.

Harnett COUNTY
NORTH CAROLINA

Proposed Zoning Change: Case # PLAN2607-0001

Landowner: Rodney Stewart
Applicant: Rodney Stewart
Request: Proposed Zoning Change of +/- .95 acres from the Industrial Zoning District, and a Future Land Use Classification Amendment from the Employment Growth Area classification and the Low Density Residential classification
Location: Averasboro Township; Stewart Rd. and Jesse Stewart Ln., Dunn
PIN #: 1528-92-9072.000
Meeting Date: August 17, 2026

Statement-of-Consistency

The request to rezone the property to the **RA-30 Zoning District** and amend the Future Land Use Classification to **Low Density Residential** is reasonable based on compatibility with the surrounding land uses.

Therefore, the Harnett County Commissioners **Approve** the rezoning request.

Duncan Edward Jaggers, Chairman

ATTEST:
Melissa D. Capps, Clerk

BOARD OF COMMISSIONERS
HARNETT COUNTY N.C.

Harnett COUNTY NORTH CAROLINA

Proposed Text Amendment Change: Case # PLAN2505-0002

Applicant: Harnett County Development Services
Request: Proposed Text Amendment Article VII, Section 6.4.1, "General Fire Hydrant Requirements"
Meeting Date: August 17, 2026

Statement-of-Consistency

The proposed text amendment is reasonable. The amendment will ensure compliance with fire protection industry standards and best practices that advance public safety, and is consistent with the following goal and strategy outlined in the Harnett Horizons 2040 Comprehensive Land Use Plan.

Therefore, it is recommended that this Text Amendment request be **APPROVED**.

Duncan Edward Jaggers, Chairman

BOARD OF COMMISSIONERS February 2, 2026 HARNETT COUNTY, N.C.

ATTEST:
Melissa D. Capps, Clerk

ORDINANCE NO. 2026-40

AN ORDINANCE AMENDING THE HARNETT COUNTY UNIFIED DEVELOPMENT ORDINANCE

WHEREAS, the Board of Commissioners of Harnett County adopted the UDO on October 17, 2011 for the purpose of promoting the health, safety, and general welfare of the county residents; and

WHEREAS, this ordinance was adopted under authority granted by the General Assembly of the State of North Carolina, particularly G.S. 153A-340; and

WHEREAS, the UDO contains provisions for amending said ordinance and those provisions have been followed; and

WHEREAS, the Harnett County Planning Board has reviewed the amendment to the article of the UDO as listed below and recommends the adoption of the following amendment.

NOW, THEREFORE BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF HARNETT COUNTY, NORTH CAROLINA that Harnett County Unified Development Ordinance Article VII Development Design Guidelines, Use Regulations, Section 6.4.1 General Fire Hydrant Requirements, A. 2., 4., and 5. ; shall be amended to read as indicated in "Attachment".

"Attachment" is filed with the Unified Development Ordinance in the Clerk to the Board's Office.

Duly adopted this 17th day of August 2026 and effective upon adoption.

HARNETT COUNTY BOARD OF COMMISSIONERS

Duncan Edward Jaggers, Chairman

ATTEST:

Melissa D. Capps, Clerk

ATTACHMENT

Article VII.

6.4 Fire Protection

6.4.1 General Fire Hydrant Requirements

Adequate fire protection shall be provided to all new subdivision developments and nonresidential new construction and expansions. The developer or subdivider shall install fire hydrants in such a manner that the development is afforded adequate fire protection as provided in this Ordinance. The regulations contained herein are intended to facilitate proper installation of required fire protection measures.

A. All hydrants shall be Harnett County Public Utilities and Fire Code Official approved, in accordance with the requirements of this Section.

1. No fire hydrant shall be installed on less than a 6 inch (6") main.
2. Hydrants shall have two (2) two and one half inch (2 ½") and one (1) five-inch (5 ") Storz connection and cap.
3. The upper hydrant operation stem within the bonnet shall be sealed and lubricated by means of an oil or grease bath, unless otherwise approved. The operating nut shall be pentagonal type measuring one and one half inch (1 ½") from point to flat. Hydrants shall open left.
4. All hydrants shall be furnished with barrel and stem extensions as required for the final field location. Nominal minimum bury will be a depth of three and one half (3 ½) feet. All hydrants at finish grade shall measure 18 inches (18") from ground to center of Storz cap. The Storz cap shall be street-facing.
5. The requirement to install fire hydrants equipped with Storz connections and caps shall become effective upon the adoption of this ordinance amendment, August 17, 2026. The Storz connection requirement applies only to hydrants required for new subdivision development, non-residential new construction, and expansions. Replacement of existing hydrants with hydrants equipped with Storz connections and caps shall only be required when the existing hydrants can no longer be feasibly maintained and replacement is necessary.

Harnett COUNTY NORTH CAROLINA

RESOLUTION OF THE HARNETT COUNTY BOARD OF COMMISSIONERS SUPPORTING CAMPBELL UNIVERSITY IDENTIFICATION ON ROADWAY BOUNDARAY SIGNS

WHEREAS, Campbell University ("University") is a significant educational, cultural, economic, and community institution located in Harnett County, North Carolina; and

WHEREAS, the University welcomes students, faculty, staff, visitors, prospective students, families, and members of the public to Harnett County from throughout North Carolina and beyond; and

WHEREAS, "Welcome To" signs help orient the traveling public, support tourism and economic development, and enhance the County's public image as travelers cross into the County on major highway corridors; and

WHEREAS, N.C. Gen. Stat. § 136-30 vests the North Carolina Department of Transportation ("NCDOT") with the authority to control all signs within the right-of-way of highways in the State Highway System, and to erect signs directing persons to roads and places of importance; and

WHEREAS, the Board of Commissioners desires to formally express its support for the University's request that NCDOT evaluate and approve appropriate "Welcome To" county signs identifying Campbell University at suitable locations; and

NOW, THEREFORE, BE IT RESOLVED by the Harnett County Board of Commissioners as follows:

1. The Board of Commissioners hereby expresses its strong support for the placement of "Welcome To" county signs recognizing Harnett County as the "Home of Campbell University" on State-maintained roadways serving the University.
2. The Board of Commissioners respectfully requests that the North Carolina Department of Transportation review and approve the University's request for appropriate roadway signage identifying Harnett County as Home of Campbell University.
3. The Board supports signage using the University's official name, Campbell University, or such abbreviated wording as NCDOT and Campbell University determine appropriate under its applicable signing standards.

ADOPTED, this the 17th day of August, 2026.

HARNETT COUNTY BOARD OF COMMISSIONERS

By: Duncan E Jaggers

Duncan Edward Jaggers,
Chairman of the Board of Commissioners

Attest:

Melissa Capps

Melissa Capps, Clerk



COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

Type B

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027.**

Section 1. To amend the LIBRARY department of the GENERAL fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1106170	584000	LSCGR				NON-CAP ASSET - INFO TECHNO	$2,538	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1106170	330210	LSCGR				RESTRICTED - FEDERAL	$2,538	

EXPLANATION:

INCLUSION OF REMAINING LSCGR GRANT FUNDS FOR USE PRIOR TO 09/30/2026 GRANT DEADLINE.

APPROVALS:

Signed by: Kimberly Van Beck — 8/10/2026
Department Head — Date

Signed by: Lisa McFadden — 8/10/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 8/10/2026
Finance Officer — Date

Signed by: Brent Trout — 8/10/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this 17th **day of** August **,20**26

Melissa Capps
Clerk to the Board

BOARD OF COMMISSIONERS — February 21, 1855 — HARNETT COUNTY, N.C.

Duncan E. Jaggers
Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: JAMIE STRICKLAND

Date: August 7, 2026

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

Type B 20

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the Fleet Maintenance department of the General fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1104250	535030					R & M - VEHICLES	$26,900	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1104250	380850					INSURANCE SETTLEMENT	$26,900	

EXPLANATION:

Reallocate insurance settlement funds collected in July to R & M - Vehicles to cover repairs to damaged county vehicles.

APPROVALS:

Signed by: Beth Blinson — Department Head — 8/4/2026 Date

Signed by: Lisa McFadden — Budget Director — 8/4/2026 Date

DocuSigned by: kimberly Honeycutt — Finance Officer — 8/6/2026 Date

Signed by: Brent Trout — County Manager — 8/6/2026 Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this 17th **day of** August, 20 26.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: JAMIE STRICKLAND

Date: August 4, 2026

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the Administration - County Manager department of the General Fund fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1106199	528010	AM250				PROGRAM SUPPLIES	$9,189	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1106199	330310	AM250				RESTRICTED - STATE	$9,189	

EXPLANATION:

America 250 Project

APPROVALS:

Signed by: Brent Trout — 8/3/2026
Department Head — Date

Signed by: Lisa McFadden — 8/3/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 8/10/2026
Finance Officer — Date

Signed by: Brent Trout — 8/10/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this 17th **day of** August, 2026.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Date: August 3, 2026

Prepared by: JAMIE STRICKLAND

RESOLUTION NO. 2026-36

Harnett COUNTY NORTH CAROLINA

HARNETT COUNTY
NORTH CAROLINA

RESOLUTION

BE IT RESOLVED that Harnett County Board of Commissioners does hereby, by proper execution of this document, request that the North Carolina Department of Transportation add to the State's Secondary Road System the below listed streets.

The Cape Subdivision

- Waters Edge Drive

Duly adopted this 17th day of August, 2026.

HARNETT COUNTY BOARD OF COMMISSIONERS

Duncan E. Jaggers, Chairman

ATTEST:

Melissa D. Capps, Clerk

BOARD OF COMMISSIONERS HARNETT COUNTY, N.C.

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **Internal Social Media Policy for Employees**

REQUESTED BY: **Desiree Patrick**

REQUEST:
The Public Information Office is requesting approval of an updated Internal Social Media Policy for employees. This is the first update in six years. The updated policy reflects clear standards and guidelines for emplyees who use personal social media accounts, as well as employees who manage official Harnett County departmental social media accounts. The policy has updated guidelines regarding meeting the Federal Government digital accessibility requirements under Title II of the Americans with Disabilities Act (ADA), the use of artifical Intelligence (AI), and expectations for appropriate social media use. The goal of this policy is to ensure all Harnett County social media accounts remain accessible for all to access and for employees to understand the expectations of social media use as they represent Harnett County in their various roles. We would like this policy distribtued to all employees and signed.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

Harnett County DSS Monthly Report Totals 2026-2027

	July	August	September	October	November	December	Jauary 2027	February	March	April	May	June	Totals
Children's Services													
CPS Reports Received	117												
Reports Accepted (CPS Screened In)	69												
Total children in CPS caseload	335												
Total children in Custody/Placement	176												
FC Money expended	$258,142.52												
Adult Services													
APS Reports Screened In	25												
# of trips scheduled	526												
Total Cases	249												
Work First													
Energy Expenditures	$115,822.40												
Total cases	87												
Food & Nutrition Services													
Apps In/Approved	870/489												
Total Active Cases (households)	7,491												
Benefits Issued	$2,778,136.00												
Timeliness	98.15%												
Adult Medicaid													
Apps In/Approved	177/73												
Total Cases	10,762												
Family & Children's Medicaid													
Apps In/Approved	752/268												
Total Cases	33,351												
Medicaid Timeliness	95.5%												
Fraud Total Collections	$19,963.66												
ChildCare													
Children Served	756												
Total Expenditures	$547,569.00												
HC providers	44												
Child Support													
Total Collections	$862,795												
Total Cases	3950												

Social Media Use Policy

as of September xx, 2026

I. PURPOSE

Harnett County recognizes social media as an essential communication tool for providing timely, accurate, and accessible information to residents, businesses, visitors, employees, and community partners. Official County social media accounts are used to share information about County services, programs, initiatives, meetings, events, emergency communications, and other matters of public interest. This policy establishes standards and guidance for employees who manage official County social media accounts or whose personal social media use may affect the County. It is intended to ensure that County communications are professional, accessible, secure, legally compliant, and consistent with Harnett County's mission, values, and brand while protecting the integrity and reputation of the organization. This policy applies to all Harnett County departments and employees. Departments shall not establish separate social media policies or additional requirements unless reviewed by the Legal & Risk Management Department and approved by the County Manager.

II. DEFINITION

Social media includes digital platform tools that allow users to create, share, and engage with content. Through social media, County departments can create, organize, edit, combine, and share content. Social media encompasses many forms, including social-networking, blogs, wikis, photo–sharing, video–sharing, and podcasts. Some examples of these social media forms include, but are not limited to, Facebook, X (formerly Twitter) Instagram, Pinterest, YouTube, Next Door, and LinkedIn.

III. PERSONAL USE OF SOCIAL MEDIA

Harnett County respects employees' rights to use personal social media and does not discourage employees from self-publishing, self-expression, and public conversation and does not discriminate against employees who use these mediums. However, the County recognizes that these types of tools can sometimes blur the line between professional and personal lives. Therefore, employees are reminded that, as representatives of the County or their department, the rules and guidelines which are stated in this Policy must be taken into consideration when participating in these services at any time, but particularly when identifying themselves as employees of the County or when context might lead to that conclusion. Above all, employees should understand that information put out through social media should be considered public

regardless of whether the account is public or private and reflects both upon you as an individual and upon the County in your role as an employee.

- Employees should remember that information shared online can be copied, screenshot, and redistributed beyond its original audience and may be available indefinitely for public consumption regardless of any attempts to erase or edit comments/posts.
- Employees must never disclose confidential, proprietary, or non-public information obtained through their employment with Harnett County. Information that is not intended for public release should not be shared on personal social media platforms. If you have signed a confidentiality agreement, you are expected to follow it. Please act responsibly with the information with which you are entrusted.
- Personal social media activity should not be conducted in a way that would lead a reasonable person to believe the employee is speaking on behalf of or representing the County unless specifically authorized to do so.
    - When in doubt, add a disclaimer to your social networking profile, personal blog, or other online presences that clearly states that the opinions or views expressed are yours alone and do not represent the views of Harnett County or your department.
        - Example: "The views expressed on this page are my own and do not necessarily represent the position or opinion of Harnett County or the departments within."
- Employees are expected to conduct themselves professionally online and avoid content or behavior that could undermine public trust, damage the reputation of Harnett County, interfere with County operations, or violate County policies, including those related to harassment, discrimination, confidentiality, or workplace conduct.
- Employees may not post the name, trademark, or logo of the County, company-privileged information, including copyrighted information or company-issued documents, or photographs of other employees, residents, vendors, or suppliers taken in their capacity as County employees.
- The County permits very limited personal social networking during the workday. Social networking during the workday is viewed as similar in nature to receiving a personal phone call and thus should be of a reasonably limited duration. Social networking shall not interfere in any way with job responsibilities. Supervisors have the right and ability to further restrict social networking at work, as appropriate, and nothing in this policy limits or restricts the County's rights and/or ability to monitor or modify use of County electronic communication equipment. Furthermore, employees have no expectation of privacy while using the County's technology resources for any purpose, including authorized social media. The County monitors all such use and may withdraw content deemed to be inappropriate, outside the scope of an employee's authority, or in violation of County policy as determined by the Department Director, Human Resources, and/or the County Manager's office.

IV. OFFICIAL USE OF SOCIAL MEDIA

Account Creation and Managing of a Department Social Media

Official social media department accounts may only be created with approval from the Department Director and Public Information Officer (PIO). The PIO must review and approve all social media accounts before they are created and made public. The PIO will maintain administrative access to all official accounts.

Use by Employees (Official Department Accounts)

1. Authorization
    - Employees who wish to establish and/or maintain an official departmental social media site, blog, page, or other account in their official capacity as County staff must complete the Social Media Authorization Form. A copy of the form must be submitted to the employee's Department Director and the County's Public Information Officer for approval prior to creating social media site or publishing content. If an authorization request is approved, the PIO will create the account. For any existing accounts, the PIO will provide access to the authorized staff. The PIO must be listed as an administrator or owner on all County social media accounts.
    - Unofficial accounts may not be created representing County programs, initiatives, or services without authorization from the PIO.
    - The PIO will also discuss social media training and the Social Media Comment policy guidelines that employees are required to follow.

2. Account Security
    - The Public Information Officer, the Department Director, and authorized employees within the department will have access to the login and password information for the account.
    - Accounts must use an official County email address. Account passwords must be secure. The PIO or IT Director shall have the authority to change passwords. If a password is changed, the PIO will notify the authorized users. If a department changes the password, they must notify the PIO. Access must be removed immediately when employees transfer, change roles, or separate from County employment.

3. Authorized Representation
    - An employee should not speak on behalf of the County or their department unless authorized to do so. Authorized employees are expected to speak respectfully and professionally about the County and County-related matters and to identify themselves and their role with the County when speaking in any such capacity.
    - As designated social media representatives, employees may not publish content to any official website or social media application that is unrelated to subjects associated with the County or that is not relevant to citizens.
    - Department Directors, or designees, and the PIO are responsible for determining who is authorized to use social media on behalf of the department, and for designating appropriate access levels. Department directors, or designees, will be

responsible to the County Manager and/or HR in the event of a problem. If an employee's authorization has been revoked, the Department Director should notify the PIO immediately.

- Employees authorized to post on social media should be aware that they serve as a representative of the County. When posting, employees must be transparent and honest, speak within their area of expertise, and use credible un-biased sources. Employees should never repeat rumors, post about internal personnel matters, or post confidential information.

Branding and Accessibility Requirements

- All accounts must follow the Harnett County branding standards (logo, colors, naming, and standards identified in the Brand and Communications Guide).
    - **Profile Picture**. County profiles should upload the County or departmental logo as their profile picture. It is important to use the County/departmental logo to demonstrate authenticity.
    - **Profile Contact Information**. Contact information should display an official County email address, include something about being the "official account", provide a link to the County or department website, and include a physical/mailing address as well as phone number.
- All County social media content must be accessible to people with disabilities in accordance with the Department of Justice Americans with Disabilities Act Title II Regulations for digital accessibility. At minimum, the following practices are required:
    - Providing alternative text for images and graphics or flyers
    - Using captioning for videos
    - Use plain language and avoid acronyms and jargon
    - Ensure language is clear and readable
    - Ensure adequate color contrast is being used
    - Avoid posting critical information only within images
    - Use captions or descriptive text for static graphics

Content Standards

- Employees are expected to follow copyright, fair use, acceptable use, and financial disclosure laws when using online communications, as well as the appropriate Records Retention Schedules for any information posted on social media. The unlawful use of copyrighted materials, unfounded or derogatory statements, misrepresentation, or the disclosure of confidential information is strictly prohibited.
- Employees should not cite or reference County contractors or suppliers without their approval. Once approval is granted, be sure to include a link back to the source. Photographs of citizens and employees should not be used if the citizen or employee requests that it not be used.
- AI-generated content must be reviewed for accuracy and appropriateness before posting.

- Whenever possible, departments should link to official County webpages or press releases for additional details.

Public Comment & Moderation

- All department pages **must link** the Social Media Comment Policy that is found on our harnett.org website to the account bio on social media. The County reserves the right to moderate content in accordance with these guidelines.
    - To keep our pages safe, respectful, and helpful for everyone, the County may hide, delete, or report comments or posts, without notice, that violate the Social Media Comment Policy. Record Retention for comments that violate the policy are identified below in the Records Retention section.
- Official County accounts should not comment on, "follow," "like," or "share" private citizen profiles from within their County social networking page. However, official County accounts are permitted to comment on, "follow," "like," or "share" content on private citizen profiles that is directly related to community service, outreach in the County, or positive County business.
- Official County accounts should not comment on, "follow," "like," or "share" any political groups or figures' profiles nor make any political comments/postings on the County social media site.
- Employees must refrain from participating in arguments with social profile visitors. Responses should be respectful and informative rather than based in opinion. Comments/postings that warrant a response should be referred to the appropriate County employee or department, who may then address the commenter's issue off of social media.
- Each department is responsible for monitoring postings, and taking appropriate action, when necessary, to protect general site visitors from inappropriate or technically harmful information. Comments/postings must be monitored daily.

Record Retention

- Social media content including posts, comments, and messages are public records.
- The County uses archiving software to keep records of all department social media posts.
- Authorized County social media users are responsible for documenting blocked, hidden, or removed public comments/postings from County social media sites. Authorized users must take a screenshot of the comment/posting and place it in an email addressed to the Department Director, or designee, and the PIO, along with the reason the specific content violated one of the exclusions identified in the Social Media Comment Policy. A record must be retained for items removed from social media.

V. VIOLATIONS

Reporting Violations

The County requests and strongly urges employees to report any violations or possible or perceived violations of this policy to the Public Information Officer along with Department Directors, Human Resources, or the County Manager's office.

Discipline for Violations

The County will investigate and respond to all reports of violations or perceived violations of this policy. Violation of the policies herein may result in disciplinary action, up to and including termination.

County of Harnett
Social Media Use Policy

UNDERSTANDING AND ACCEPTANCE OF POLICY

I,_____ , have received/had an opportunity to review a copy of the County of Harnett Social Media Use Policy. I have read the policy in its entirety and have been provided the opportunity to ask questions about it. Furthermore, I fully understand and agree to comply with this policy. I also accept that it is my responsibility to seek clarification from my supervisor or Human Resources staff if at any time I am unclear about the policy's requirements. I fully understand that failure to comply with this policy could result in disciplinary action, up to and including termination.

_____

Employee's Printed Name

_____

Employee's Signature

_____

Date

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **Accept Alliance funds for Veterans Treatment Court**

REQUESTED BY: **Amy S. Noel**

REQUEST:
To accept $70,000.00 from Alliance Health for Veterans Treatment Court participants. Funds will cover treatment and assessments from Coastal Therapy and Southern Regional Area Helath Education Center.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending June 30, 2027.

Section 1. To amend the Veterans Treatment Court department of the General fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
2504188	519090					OTHER	$70,000	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
2504188	380840						$70,000	

EXPLANATION:

Budget amendment (Revenue contract 20270581). Alliance Health providing treatment funds for Veterans Treatment Court Program.

APPROVALS:

Department Head Date

Budget Director Date

Finance Officer Date

County Manager Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ **day of** _____ **, 20** ____ **.**

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: AMY NOEL Date: August 13, 2026

Journal / 409 (B)

Docusign Envelope ID: 273D44D6-1CDD-8EEE-8394-05F360BF900F

AGREEMENT
BETWEEN HARNETT COUNTY
AND ALLIANCE HEALTH

THIS AGREEMENT is made and entered into **July 1, 2026**, by and between the **COUNTY OF HARNETT** (hereinafter referred to as the "**County**") and **ALLIANCE HEALTH**, a political subdivision of the state of North Carolina and a Local Management Entity/Managed Care Organization as those term is defined in NCGS 122C-3 (hereinafter referred to as "**Alliance**") collectively referred to as the Parties.

WITNESSETH:

WHEREAS, in 2013, District 11A Regional Veterans Treatment Court (referred to herein as the "VTC") was established in Harnett County that allows veterans charged with low-level crimes, the opportunity to enter into a two-year long diversion program. If the veteran successfully completes the program, their charges may be dismissed or reduced; and

WHEREAS, veterans eligible for this program must be screened through the District Attorney' s Office and work closely with their attorney, the judge, the court coordinator and many other community organizations throughout their two year journey; and

WHEREAS, Alliance is willing and has agreed to provide additional funding for the VTC so that the County can continue to provide this valuable asset to the community.

NOW THEREFORE, for and in consideration of mutual covenants herein and the mutual benefits to result therefrom, the parties hereby agree as follows:

SECTION 1. FUNDING. Alliance shall provide to the County funding in the amount of **Seventy Thousand Dollars ($70,000)** (hereinafter referred to as the "Funds") to support the VTC for the 2026-2027 fiscal year. If the Funds are not exhausted by June 30, 2027, and the remaining funds are still available, the County may submit a written request to Alliance for approval to use the remaining balance for the fiscal year beginning July 1, 2027.

SECTION 2. USE OF FUNDS. The Funds shall be used exclusively for Qualified Expenses of the VTC program outlined in Attachment 1, Scope of Work and corresponding Budget provided to and approved by Alliance. The County shall promptly return, without the necessity of a request from Alliance, any portion of the Funds not used for such purpose. No substantial changes in the purposes, term or conditions may be made without a prior written amendment to this Agreement. In the event it is determined by Alliance, that the County expended any amount of Funds in violation of the funding requirements or this Agreement, the County shall be required to return that amount of money to Alliance. The implementation of this Agreement and the VTC shall be carried out in strict compliance with all Federal, State, and local laws.

SECTION 3. PAYMENT OF FUNDS. Alliance will reimburse the County for Qualified Expenses incurred. The County will not be reimbursed for state and county sales tax paid. Except for payroll expenses, invoices must be based on actual expenses incurred (no accruals per funding requirements).

Docusign Envelope ID: 273D44D6-1CDD-8EEE-8394-05F360BF900F

In full consideration for the Services performed under this Contract, Alliance shall pay or cause to be paid to the County an amount not to exceed $70,000 as full compensation and at the rates specified for the provision of Services performed to the satisfaction of Alliance. The County agrees and understands that it is solely responsible for payment of income, social security, and other employment taxes due to the proper taxing authorities, and Alliance will not deduct such taxes from any payments to the County hereunder. The County shall submit an itemized invoice to Alliance no later than the 20th calendar day of the month following the month during which Services were performed. Invoices must be on letterhead and include a detailed accounting of hours and services provided.

Invoices should be emailed to Alliance Health by the 20th calendar day of the following month at: AccountsPayable@AllianceHealthPlan.org

The County shall be responsible for monitoring the status of all submitted invoices. If payment has not been received within sixty (60) days of invoice submission, the County must follow up with Alliance Health to inquire about the delay and provide any additional documentation or clarification required to facilitate payment processing. Failure to follow up within this timeframe may result in delayed or denied reimbursement.

To accommodate Fiscal Year End funding deadlines, all FY27 invoices must be received by Alliance for processing by July 14, 2027. Payment for invoices submitted after this date is not guaranteed.

SECTION 4. TERM. The term of this Agreement shall begin **July 1, 2026**, and end the earlier of **June 30, 2027**, or upon expenditure of all of the Funds. If the Funds are not completely expended by June 30, 2026, then the Term of this Agreement shall automatically extend until all Funds have been exhausted. (the "Term").

SECTION 5. TERMINATION. This Agreement may be terminated immediately, for cause, by the nonbreaching party notifying the breaching party in writing of a failure to perform the provisions of this Agreement. This Agreement may also be terminated immediately by Alliance if the Funds are no longer available to Alliance. The termination shall be effective upon receipt of the notice of termination. Upon such termination, the parties shall be entitled to such additional rights and remedies as may be allowed by relevant law.

SECTION 6. REPORTING. Within 60 days from the end of the Term, unless otherwise agreed to, the County shall provide Alliance an end of year report detailing the overall utilization rate and utilization of the VTC program by participant county of residence and recidivism rates.

SECTION 7. NO WARRANTY BY ALLIANCE: Alliance makes no warranty, either express or implied, that the Funds are or will be sufficient to pay all or any particular portion of the cost of the VTC program or permit the programs successful completion.

SECTION 8. AMENDMENTS. This Agreement may be amended at any time upon mutual written agreement of Alliance and the County.

SECTION 9. GOVERNING LAW. This Agreement shall be governed by and in accordance with the laws of the State of North Carolina. All actions relating in any way to this Agreement shall be brought in the General Court of Justice in the County of Harnett or Wake and the State of North Carolina.

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SECTION 10. NO THIRD-PARTY BENEFICIARIES: This Agreement is not intended for the benefit of any third party. The rights and obligations contained herein belong exclusively to the parties hereto and shall not confer any rights or remedies upon any person or entity other than the parties hereto.

SECTION 11. ENTIRE AGREEMENT This Agreement together with the agreements referenced in this Agreement, shall constitute the entire understanding between Alliance and the County and shall supersede all prior understandings and agreements relating to the subject matter hereof.

SECTION 12. SEVERABILITY. In the event any provision of this MOU is adjudged to be unenforceable or found invalid, such provision shall be stricken and the remaining provisions shall be valid and enforceable.

SECTION 13. NOTICE. Any and all notices, designations, consents, offers, acceptances, or any other communications provided for herein shall be given in writing by registered or certified mail, return receipt requested, to the respective Parties at the addresses listed below, unless each party has notified the others of a different address by means of the notification formalities described in this paragraph.

If to Alliance Health: Attention: Robert Robinson, CEO
5200 West Paramount Parkway, Suite 200
Morrisville, North Carolina 27560

If to Harnett County: Attention: Brent Trout, Harnett County Manager
420 McKinney Parkway
Lillington, North Carolina 27546

SECTION 14. AUDIT RIGHTS. For all Services being provided hereunder, Alliance shall have the right to inspect, examine, and make copies of any and all books, accounts, invoices, records and other writings relating to the performance of the Services identified in this contract. Audits shall take place at times and locations mutually agreed upon by both parties. Notwithstanding the foregoing, the County must make the materials to be audited available within two (2) weeks of the request for them.

SECTION 15. NON-DISCRIMINATION - EQUITABLE TREATMENT OF PARTICIPANTS. The County shall not discriminate in their treatment of participants in the VTC program based on participants' health status, source of payment, cost of treatment or participation in a health benefit plan, genetic information, or ethnicity. Further, the County agrees that Lesbian, Gay, Bisexual, Transgender, or Questioning (LGBTQ) participants who obtain covered services shall not be subject to treatment or bias that does not affirm the member's identifying orientation.

SECTION 16. CONFIDENTIALITY. The Parties hereto agree to comply with any and all applicable laws and regulations concerning the confidentiality of participant records, files, or communications in addition to the terms of this Agreement. All parties agree to secure privacy, confidentiality, and integrity of participant, employee, and administrative data. Electronic exchange of confidential information of any email, which will include invoices, customer billing information, and any other information regarding the service delivery of the customer, must be sent and received via encrypted methods.

IN WITNESS WHEREOF, Alliance and County have authorized this Agreement to be executed and attested by their undersigned officers, to be effective from and after the date first written above.

COUNTY OF HARNETT

Signed by:
Brent Trout
F6665943603848C...
Brent Trout, County Manager

8/11/2026 | 3:14 PM EDT
Date

ALLIANCE HEALTH

DocuSigned by:
Robert Robinson
75BEC1923B554D7...
Robert Robinson, CEO or Designee

8/11/2026 | 2:37 PM EDT
Date

This instrument has been pre-audited
in the manner required by the
Local Government Budget and Fiscal Control Act.

DocuSigned by:
Dianna White
765685A50ED14E7...
Alliance Health Finance Officer (or Designee)

8/10/2026 | 4:59 PM EDT
Date

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Attachment 1 – Scope of Work

The District 11A Regional Veterans Treatment Court provides Mental Health and Substance Use Disorder treatment for veterans of the program who reside within the Alliance Health catchment area. VTCs are one of six types of Recovery Courts within the Judicial Branch of North Carolina and operates under the jurisdiction of district court, similar to other recovery courts like drug treatment court. These courts are designed to assist chemically dependent offenders with their court ordered treatment plans. The District 11A VTC in Harnett County is one of eight VTCs in the state which have the mission to help veterans involved in the court system due to mental health disorders, trauma, and substance use. The goal of each VTC is to connect eligible veterans with benefits and treatment earned through military service.

This Regional Treatment Court, has a 60-mile jurisdiction for Veterans to attend the program which consists of 21 Counties, including Harnett, Johnston, Cumberland, Durham and Wake counties. Currently there are 16 active participants from the Alliance catchment area in the VTC. Nine out of ten veterans in this program have experienced Combat and 92% have experienced PTSD and or other mental health issues. Seventy-five (75%) of Veterans entering our program are active users of drugs or alcohol. More than 40% of Veterans have experienced homelessness or are currently without adequate shelter.

District 11A Veterans Court seeks to divert eligible veteran defendants with substance dependency and/or mental illness that are charged with misdemeanors or H and I level non-violent felony offenses, to a specialized criminal court docket. The court substitutes a treatment problem solving model for transitional court processing. Veterans are identified through evidence-based screening and assessments. The veterans voluntarily participate in a judicially supervised treatment plan that a team of court staff, veteran health care professionals and veterans benefit professionals, North Carolina veteran's representatives, Harnett and Less counties Veteran Advisory Councils, veterans organizations service officers, alcohol/drug health care professionals and mental health professionals develop with the veteran. At regular status hearings, treatment plans and other conditions are periodically reviewed for appropriateness, incentives are offered to reward adherence to court conditions, and sanctions for non-adherence are handed down. Graduation from the program is program is possible upon successful completions of treatment and realizing other stabilization, and many may have their conviction reduced or set aside upon at that time.

Funds provided under this Agreement shall be used only for Qualified Expenses. Qualified Expenses for the Veterans Treatment Court includes the following:

Coastal Therapy, LLC	$50,000 Provides treatment and assessments for participants
Southern Regional AHEC	$20,000 Provides comprehensive and neuropsychological assessments (cognitive, behavioral and emotional functioning)

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Attachment 2 – Alliance Non-UCR Invoice Template

Download the Alliance Non-UCR Invoice Template:
https://www.alliancehealthplan.org/resources/document-library/

Please reference the assigned Alliance Health Project ID Number (see below) when submitting invoices.

Contract Number: 27-0037
Project ID Number: **MDP27-01-0004**
Contract Start Date: July 1, 2026
Completion Date: June 30, 2027

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **North Carolina Department of Transportation/Public Transportation Division (NCDOT/PTD) FY2027 5311 Community Transportation Rural Formula Grant Program Agreements**

REQUESTED BY: **Barry A. Blevins, General Services Director**

REQUEST:
General Services/Harnett Area Rural Transit System (HARTS) request the Board of Commissioners consider and approve the North Carolina Department of Transportation (NCDOT) FY2027 5311 Administrative grant agreement in the amount of $424,331; total County match is $63,651 as well as the FY2027 5311/5339 Combined Capital grant agreement in the amount of $330,615; total County match is $33,062. These grants provide funding for the Administrative and Capital expenses associated with providing public transportation to the citizens of Harnett County. The Board of Commissioners approved the application on September 15, 2025. Approved Fiscal Year 2027 budget contains the County match.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

INSTRUCTIONS FOR EXECUTING GRANT AGREEMENTS
PUBLIC BODY GRANTEES

Included in this correspondence is an electronic file in a PDF format of the grant agreement(s) to be executed between the local grant recipient and the North Carolina Department of Transportation.

1. The person officially authorized by resolution of the governing body to accept the department's offer of financial assistance should electronically sign each agreement where indicated. The signature must be witnessed. Stamped signatures are not acceptable.

2. Enter your agency's **Federal Tax ID Number** and Fiscal Year-End on the signature page. Complete the section on the table for **Contract Administrators**: **All contract agreements will be transmitted via DocuSign.**

3. ***Do not date the agreement on pg. 3***. This will be done upon full execution by NCDOT-IMD.

4. ***The contract agreement must be signed and returned to IMD within thirty (30) days via DocuSign***.

A fully executed agreement will be emailed to you via DocuSign and will be available for review in EBS.

In the event the contract cannot be returned within thirty (30) days, please contact your Accounting Specialist.

Please note that the department cannot reimburse the grant recipient for any eligible project expenses until the agreements are fully executed.

STATE OF NORTH CAROLINA
DEPARTMENT OF TRANSPORTATION

JOSH STEIN
GOVERNOR

DANIEL H. JOHNSON
SECRETARY

July 29, 2026

Mr. Duncan Jaggers, Chairperson
Harnett County
PO Box 759
Lillington, North Carolina 27546

RE: FY27 Community Transportation Program (Section 5311)
Project No: 27-CT-040
WBS Element No.: 36233.50.29.1
Period of Performance: 07/01/2026 – 06/30/2027

Dear Mr. Jaggers,

On July 2, 2026 the Board of Transportation approved your organization's request for an FY27 Community Transportation Grant in the amount of $424,331. The agreement to be executed between Harnett County and NCDOT is enclosed. The individual authorized to enter into this agreement for financial assistance on behalf of your agency will sign the agreement. Please provide a copy of the agreement to all parties that will be involved in the administration of the grant, and request that the agreement be reviewed carefully. Instructions for completion of the grant agreement process are enclosed.

Please refer to Section 6b of the grant agreement that requires sub-recipients to submit monthly or quarterly requests for reimbursement.

If you have any questions related to the grant agreement, please contact Beth M. Gay, Interim Financial Manager at 919-707-4688 or your assigned Accounting Specialist. In any correspondence, please reference your assigned project number, WBS element, Agreement number and period of performance referenced in this letter.

Sincerely,

Brennon Fuqua

Brennon Fuqua
Director

BF\bmg
CC: Barry Blevins, General Services Director
Attachments

Mailing Address:
NC DEPARTMENT OF TRANSPORTATION
INTEGRATED MOBILITY DIVISION
1550 MAIL SERVICE CENTER
RALEIGH, NC 27699-1550

Telephone: (919) 707-4688
Fax: (919) 733-1391
Customer Service: 1-877-368-4968

Website: ncdot.gov

Location:
1 SOUTH WILMINGTON STREET
RALEIGH, NC 27601

NORTH CAROLINA DEPARTMENT OF TRANSPORTATION

and

HARNETT COUNTY

PUBLIC TRANSPORTATION GRANT AGREEMENT FOR
COMMUNITY TRANSPORTATION RURAL FORMULA GRANT PROGRAM

Federal Award Identification

Application Number:	**1000027040**
Agreement Number:	
NCDOT Project Number(s):	**27-CT-040**
Federal Awarding Agency:	**FTA**
Federal Award Identification Number(s) (FAIN) Number(s):	**NC-2026-044**
CFDA Number:	**20.509**
Unique Entity Identifier (UEI) Number:	**JBDCD9V41BX7**
Total YTD Awards:	**$2,391,950**
Total Amount of this Award(s):	**$424,331**
Federal Funds Awarded:	**$339,464**
State Funds:	**$21,216**
Local Funds:	**$63,651**
Federal Award Date: *(date signed by authorized official of USDOT)*	**JULY 2, 2026**
Award Period of Performance	
Start Date:	**JULY 1, 2026**
End Date:	**JUNE 30, 2027**
Budget Period	
Start Date:	**JULY 1, 2026**
End Date: *End date is date that subrecipient is authorized to expend funds awarded including any carry-over*	**JUNE 30, 2027**
Approved Indirect Cost Rate:	**N/A**
Award is for R&D: yes/no	**NO**

Federal Funded Programs:

- ☐ **5303 Metropolitan Planning Grant**
- ☐ **5310 Enhanced Mobility of Seniors & Individuals with Disabilities Grant**
- ☒ **5311 Community Transportation Rural Formula Grant**
- ☐ **5311 Appalachian Development Transit Assistance Grant**
- ☐ **5311f Intercity Bus Grant**
- ☐ **5339 Bus and Bus Facility Grant**

THIS AGREEMENT made this the _____day of _____, 20___, (hereinafter referred to as AGREEMENT) by and between the NORTH CAROLINA DEPARTMENT OF TRANSPORTATION (hereinafter referred to as "Department", an agency of the State of North Carolina) and **HARNETT COUNTY**, (acting in its capacity as the grant recipient hereinafter referred to as the "Subrecipient" and together with Department as “Parties”).

1. Purpose of Agreement

The purpose of this Agreement is to provide for the undertaking of nonurbanized and small urban public transportation services as described in the project application (hereinafter referred to as "Project") and to state the terms and conditions as to the way the Project will be undertaken and completed. This Agreement contains the entire agreement between the parties and there are no understandings or agreements, verbal or otherwise, regarding this Agreement except as expressly set forth herein. This Agreement is solely for the benefit of the identified parties to the Agreement and is not intended to give any rights, claims, or benefits to third parties or to the public at large.

2. Availability of Funds

All terms and conditions of this Agreement are dependent upon, and, subject to the allocation and appropriation of funds for the purpose set forth in the Agreement and the Agreement shall automatically terminate if funds cease to be available.

3. Period of Performance

This Agreement shall commence upon the date of execution with a period of performance for all expenditures that extends from **July 1, 2026 to June 30, 2027**. Any requests to change the Period of Performance must be made in accordance with the policies and procedures established by the Department or FTA. The Subrecipient shall commence, carry on, and complete the approved Project in a sound, economical, and efficient manner.

4. Project Implementation

a. Scope of Project. **Harnett County will use funds for administrative costs related to rural community transportation services.** Federal award project description as required to be responsive to the Federal Funding Accountability and Transparency Act (FFATA).

b. The Subrecipient shall undertake and complete the project in accordance with the procedures, terms, and conditions herein and as included in the related grant application for financial assistance, the terms of which are incorporated by reference.

c. Amendment. Any amendment to this Agreement shall be done in writing and in accordance with established policies and procedures and only by mutual consent of the Parties.

5. Cost of Project/Project Budget

The total cost of the Project approved by the Department is **FOUR HUNDRED TWENTY-FOUR THOUSAND THREE HUNDRED THIRTY-ONE DOLLARS ($424,331)** as set forth in the Project Description and Budget, incorporated into this Agreement as ***Attachment A.*** The Department shall provide, from Federal and State funds, the percentages of the actual net cost of the Project as indicated below, not in excess of the identified amounts for eligible Administrative, Operating, and Capital expenses. The Subrecipient hereby agrees that it will provide the percentages of the actual net cost of the Project, as indicated below, and any amounts in excess of the Department's maximum (Federal plus State shares) contribution. The net cost is the price paid minus any refunds, rebates, or other items of value received by the Subrecipient which have the effect of reducing the actual cost.

Administration WBS	Administration Total	Administration Federal (80%)	Administration State (5%)	Administration Local (15%)
36233.50.29.1	$424,331	$339,464	$21,216	$63,651
Agreement #				
Project Total	Project Total	Project Total Federal	Project Total State	Project Total Local
	$424,331	$339,464	$21,216	$63,651

6. Project Expenditures, Payments, and Reimbursement

a. General. The Department, utilizing available state and federal funds, shall reimburse the Subrecipient for allowable costs for work performed under the terms of this Agreement.

b. Reimbursement Procedures. The Subrecipient shall submit for reimbursement all eligible costs incurred within the agreement Period of Performance.

i. Claims for reimbursement shall be made no more than monthly or less than quarterly, using the State's grant system, Enterprise Business Services (EBS) Partner Application.

ii. All requests for reimbursement must be submitted within (30) days following the end of the project's reporting period. Any Subrecipient that

fails to submit a request for reimbursement for the first two quarters of agreement fiscal year by January 31 or the last two quarters by July 31 will forfeit its ability to receive reimbursement for those periods.

iii. All payments issued by the Department will be on a reimbursable basis unless the Subrecipient requests and the Department approves advanced payment.

iv. Supporting documentation for proof of payment shall be provided upon request.

c. Subrecipient Funds. Prior to reimbursement, the Subrecipient shall provide the Department with proof that the Subrecipient has met its proportionate share of project costs from sources other than FTA or the Department. Any costs for work not eligible for Federal and State participation shall be financed one hundred percent (100%) by the Subrecipient.

d. Operating Expenditures. To assist in financing the operating costs of the project, the Department shall reimburse the Subrecipient for the lesser of the following when providing operating assistance:

i. The balance of unrecovered operating expenditures after deducting all operating revenue, or

ii. The percentage specified in the Approved Project Budget of the allowable total operating expenditures which shall be determined by available funding.

e. Travel Expenditures. The Subrecipient shall limit reimbursement for meals, lodging and travel to rates established by the State of North Carolina Travel Policy. Costs incurred by the Subrecipient more than these rates shall be borne by the Subrecipient.

f. Allowable Costs. Expenditures made by the Subrecipient shall be reimbursed as allowable costs to the extent they meet all the requirements set forth below. They must be:

i. Consistent with the Project Description, plans, specifications, and Project Budget and all other provisions of this Agreement

ii. Necessary to accomplish the Project

iii. Reasonable in terms of the amount for the goods or services purchased

iv. Actual net costs to the Subrecipient, i.e., the price paid minus any refunds (e.g., refundable sales and use taxes pursuant to NCGS 105-164.14), rebates, or other items of value received by the Subrecipient that have the effect of reducing the cost actually incurred

v. Incurred (and be for work performed) within the period of performance and period covered of this Agreement unless specific authorization from the Department to the contrary is received

vi. Satisfactorily documented

vii. Treated uniformly and consistently under accounting principles and procedures approved or prescribed by the Department

g. Excluded Costs. The Subrecipient understands and agrees that, except to the extent the Department determines otherwise in writing, the Department will exclude:

i. Any Project cost incurred by the Subrecipient before the period of performance of the agreement,

ii. Any cost that is not included in the latest Approved Project Budget,

iii. Any cost for Project property or services received in connection with a third-party contract, sub-agreement, lease, or other arrangement that is required to be, but has not been, concurred in or approved in writing by the Department, and

iv. Any cost ineligible for FTA participation as provided by applicable Federal or State laws, regulations, or directives.

h. Final Allowability Determination. The subrecipient understands and agrees that payment to the subrecipient on any Project cost does not constitute the Federal

or State Government's final decision about whether that cost is allowable and eligible for payment and does not constitute a waiver of any violation by the subrecipient of the terms of this Agreement. The subrecipient acknowledges that the Federal or State Government will not make a final determination about the allowability and eligibility of any cost until an audit of the Project has been completed. If the Federal or State Government determines that the subrecipient is not entitled to receive any portion of the Federal or State assistance the subrecipient has requested or provided, the Department will notify the Subrecipient in writing, stating its reasons. The Subrecipient agrees that Project closeout will not alter the Subrecipient's responsibility to return any funds due the Federal or State Government as a result of later refunds, corrections, or other transactions; nor will Project closeout alter the Federal or State Government's right to disallow costs and recover funds on the basis of a later audit or other review. Unless prohibited by Federal or State law or regulation, the Federal or State Government may recover any Federal or State assistance funds made available for the Project as necessary to satisfy any outstanding monetary claims that the Federal or State Government may have against the Subrecipient.

i. Federal or State Claims, Excess Payments, Disallowed Costs, Including Interest.

i. Subrecipient's Responsibility to Pay. Upon notification to the Subrecipient that specific amounts are owed to the Federal or State Government, whether for excess payments of Federal or State assistance, disallowed costs, or funds recovered from third parties or elsewhere, the Subrecipient agrees to remit to the Department promptly the amounts owed, including applicable interest and any penalties and administrative charges within 60 days of notification.

ii. Interest Paid to the Department. The Subrecipient agrees to remit to the Department interest owed as determined in accordance with NCGS § 147-86.23.

iii. Interest and Fees Paid on Federal Funds. For amounts owed by the Subrecipient to the Federal Government, whether for excess payments of Federal assistance, disallowed costs, or funds recovered from third parties or elsewhere, the Subrecipient agrees to remit to the Federal Government promptly the amounts owed, including applicable interest, penalties and administrative charges as established by the Federal Transit Authority Master Agreement with NCDOT.

j. De-obligation of Funds. The Subrecipient agrees that the Department may de-obligate unexpended Federal and State funds for grants that are inactive for six months or more.

k. Project Closeout. Project closeout occurs when the Department issues the final project payment or acknowledges that the Subrecipient has remitted the proper refund. The Subrecipient agrees that Project closeout by the Department does not invalidate any continuing requirements imposed by this Agreement.

7. Accounting Records

a. Establishment and Maintenance of Accounting Records. The Subrecipient shall establish and maintain separate accounts for the public transportation program, either independently or within the existing accounting system. All costs charged to the program shall be in accordance with most current approved Project Budget and shall be reported to the Department in accordance with NCDOT Uniform Public Transportation Accounting System (UPTAS) guide.

b. Documentation of Project Costs. All costs charged to the Project, including any approved services performed by the Subrecipient or others, shall be supported by properly executed payrolls, time records, invoices, contracts, or vouchers evidencing in detail the nature and propriety of the charges.

8. Reporting, Record Retention, and Access

a. Progress Reports. The Subrecipient shall advise the Department, through EBS, regarding the progress of the Project at a minimum quarterly, and at such time and in such a manner as the Department may require. Such reporting and documentation may include, but not be limited to operating statistics, equipment usage, meetings, progress reports, and monthly performance reports. The Subrecipient shall collect and submit to the Department such financial statements, data, records, contracts, and other documents related to the Project as may be deemed necessary by the Department. Reports shall include narrative and financial statements of sufficient substance to be in conformance with the reporting requirements of the Department. Progress reports throughout the useful life of the project equipment shall be used, in part, to document utilization of the project equipment. Failure to fully utilize the project equipment in the manner directed by the Department shall constitute a breach of contract, and after written notification by the Department, may result in termination of the Agreement or any such remedy as the Department deems appropriate.

b. Failure to comply with grant reporting and compliance guidelines set forth in the NCDOT Integrative Mobility Division's (IMD's) State Management Plan could result in financial penalties up to and including loss of current and future grant funding.

c. Record Retention. The Subrecipient and its third party subrecipients shall retain all records pertaining to this Project for a period of five (5) years from the date of final payment to the Subrecipient, or until all audit exceptions have been resolved, whichever is longer.

d. Project Closeout. The Subrecipient agrees that Project closeout does not alter the reporting and record retention requirements of this Agreement.

e. Auditor Oversight. The Subrecipient agrees to audit oversight by the Office of the State Auditor, the Department, and the Department's Office of Inspector General, to provide the Office of the State Auditor, the Department, and the Department's Office of Inspector General with access to accounting records, and to make available any audit work papers in the possession of any auditor of the Subrecipient.

f. Financial Reporting and Audit Requirements. In accordance with 09 NCAC 03M.0205, all reports shall be filed with the Department in the format and method specified by the agency no later than three (3) months after the end of the recipient's fiscal year, unless the same information is already required through more frequent reporting. Audit Reports must be provided to the funding agency no later than nine (9) months after the end of the recipient's fiscal year.

g. Parts Inventory. Financial audits must address parts inventory management.

h. Third Party Loans. Within 30 days of receipt, the Subrecipient shall disclose to the Department any loans received from a local government entity or other entity not party to this agreement.

i. Audit Costs. Unless prohibited by law, the costs of audits made in accordance with Title 2 CFR 200, Subpart F "Audit Requirements" are allowable charges to State and Federal awards. The charges may be considered a direct cost or an allocated indirect cost, as determined in accordance with cost principles outlined in Title 2 CFR 200, Subpart E "Cost Principles." The cost of any audit not conducted in accordance with Title 2 CFR 200 and NCGS§ 159-34 is unallowable and shall not be charged to State or Federal grants.

9. Compliance with Laws and Regulations

a. No terms herein shall be construed in a manner that conflicts with the rules and regulations of the Department or with state or federal law.

b. The Subrecipient agrees to comply with all applicable state and federal laws and regulations, including titles 09 NCAC 3M and 19A NCAC 5B, as amended.

10. Conflicts of Interest Policy

The subrecipient agrees to file with the Department a copy of the subrecipient's policy addressing conflicts of interest that may arise involving the subrecipient's management employees and the members of its board of directors or other governing bodies. The subrecipient's policy shall address situations in which any of these individuals may directly or indirectly benefit, except as the subrecipient's employees or members of its board or other governing body, from the subrecipient's disbursing of State funds, and shall include actions to be taken by the subrecipient or the individual, or both, to avoid conflicts of interest and the appearance of impropriety. The conflicts of interest policy shall be filed with the Department prior to the Department disbursing funds to the subrecipient.

Prohibition of Bonus or Commission Payments

The Subrecipient affirms that it has not paid and will not pay any bonus or commission to any party to obtain approval of its Federal or State assistance application for the Project.

11. Tax Compliance Certification

The Subrecipient shall complete and submit to the Department a sworn written statement pursuant to NCGS 143C-6-23(c), stating that the Subrecipient does not have any overdue tax debts, as defined by GS 105-243.1, at the Federal, State, or local level. The Subrecipient acknowledges that the written statement must be submitted to the Department prior to execution of this Agreement and disbursement of funds. The certification will be incorporated into this Agreement as Attachment B.

12. Assignment

a. Unless otherwise authorized in writing by the Department, the Subrecipient shall not assign any portion of the work to be performed under this Agreement, or execute any contract, amendment, or change order thereto, or obligate itself in any manner with any third party with respect to its rights and responsibilities under this Agreement without the prior written concurrence of the Department.

b. The Subrecipient agrees to incorporate the terms of this agreement and any applicable State or Federal requirements into written third-party contracts, sub-agreements, and leases, and to take the appropriate measures necessary to ensure that all Project participants comply with applicable Federal and State laws, regulations, and directives affecting their performance, except to the extent the Department determines otherwise in writing.

13. Hold Harmless.

Except as prohibited or otherwise limited by law, the Subrecipient agrees to indemnify, save, and hold harmless the Department, the State of North Carolina and the United States of America and its officers, agents, and employees acting within the scope of their official duties against any liability, including costs and expenses, resulting from any willful or intentional violation by the Subrecipient of proprietary rights, copyrights, or right of privacy, arising out of the publication, translation, reproduction, delivery, use, or disposition of any data furnished under the Project.

14. Real Property, Equipment, and Supplies.

Federal or State Interest. The Subrecipient understands and agrees that the Federal or State Government retains an interest in any real property, equipment, and supplies financed with Federal or State assistance (Project property) until, and to the extent, that the Federal or State Government relinquishes its Federal or State interest in that Project property. NCDOT shall be informed and included in all ribbon cuttings / dedications / groundbreakings. With respect to any Project property financed with Federal or State assistance under this Agreement, the Subrecipient agrees to comply with the following provisions, except to the extent FTA or the Department determines otherwise in writing:

a. Use of Project Property. The Subrecipient agrees to maintain continuing control of the use of Project property. The Subrecipient agrees to use Project property for appropriate Project purposes (which may include joint development purposes that generate program income, both during and after the award period and used to support public transportation activities) for the duration of the useful life of that property, as required by FTA or the Department. Should the Subrecipient unreasonably delay or fail to use Project property during the useful life of that property, the Subrecipient agrees that it may be required to return the entire amount of the Federal and State assistance expended on that property. The Subrecipient further agrees to notify the Department immediately when any Project property is withdrawn from Project use or when any Project property is used in a manner substantially different from the representations the Subrecipient has made in its application or in the Project Description for this Agreement for the Project. In turn, the Department shall be responsible for notifying FTA.

b. Maintenance and Inspection of Vehicles. The Subrecipient shall maintain vehicles at a high level of cleanliness, safety, and mechanical soundness in accordance with the minimum maintenance requirements recommended by the manufacturer and comply with the Department's State Management Plan ("SMP"). The Subrecipient shall register all vehicle maintenance activities into IMD's Enterprise Asset Management (EAM) or an electronic version of the same. The Department shall conduct frequent inspections to confirm proper maintenance pursuant to this subsection and the SMP. The Subrecipient shall collect and submit to the

Department at such time and in such manner as it may require information for the purpose of the Department's Asset Management System (EAM) and the Transit Asset Maintenance ("TAM") Plan.

c. Maintenance and Inspection of Facilities and Equipment. The Subrecipient shall maintain any Project facility, including any and all equipment installed into or added on to the facility as part of the Project, in good operating order and at a high level of cleanliness, safety and mechanical soundness in accordance with good facility maintenance and upkeep practices and in accordance with the minimum maintenance requirements recommended by the manufacturer for all equipment installed in or added to the facility as part of the Project. Such maintenance shall be in compliance with applicable Federal and state regulations or directives that may be issued, except to the extent that the Department determines otherwise in writing. The Subrecipient shall document its maintenance program in a written plan. The Department shall conduct inspections as it deems necessary to confirm proper maintenance on the part of the Subrecipient pursuant to this subsection and SMP. Such inspections may or may not be scheduled ahead of time but will be conducted such that they will not significantly interfere with the ongoing and necessary functions for which the Project was designed. The Subrecipient shall make every effort to accommodate such inspections by the Department in accordance with the Department's desired schedule for such inspections.

d. The Subrecipient shall collect and submit it to the Department at such time and in such manner as the Department may require information for the purpose of updating the TAM Plan Inventory and all other reports the Department deems necessary. The Subrecipient shall also maintain and make available to the Department upon its demand all documents, policies, procedures, purchase orders, bills of sale, internal work orders and similar items that demonstrate the Subrecipient's maintenance of the facility in good operating order and at a high level of cleanliness, safety and mechanical soundness.

e. Incidental Use. The Subrecipient agrees that any incidental use of Project property will not exceed that permitted under applicable laws, regulations, and directives.

f. Title of Vehicles. The Certificate of Title to all vehicles purchased under the Approved Budget for this Project shall be in the name of the Subrecipient. The Department's Public Transportation Division shall be recorded on the Certificate of Title as first lienholder. In the event of project termination or breach of contract provisions, the Subrecipient shall, upon written notification by the Department, surrender Project equipment and/or transfer the Certificate(s) of Title for Project equipment to the Department or the Department's designee within 30 days of request.

g. Encumbrance of Project Property. The Subrecipient agrees to maintain satisfactory continuing control of Project property as follows:

(1) Written Transactions. The Subrecipient agrees that it will not execute any transfer of title, lease, lien, pledge, mortgage, encumbrance, third party contract, subagreement, grant anticipation note, alienation, innovative finance arrangement (such as a cross border lease, leveraged lease, or otherwise), or any other obligation pertaining to Project property, that in any way would affect the continuing Federal and State interest in that Project property.

(2) Oral Transactions. The Subrecipient agrees that it will not obligate itself in any manner to any third party with respect to Project property.

(3) Other Actions. The Subrecipient agrees that it will not take any action adversely affecting the Federal and State interest in or impair the Subrecipient's continuing control of the use of Project property.

h. Alternative Use, Transfer, and Disposition of Project Property. The Subrecipient understands and agrees that any alternative uses, transfers, or disposition of project property must be approved by the Department and done in accordance with Departmental procedures. Per a Dear Colleague letter from the FTA on September 27, 2024, the disposition rule was amended from the previous rules.

Per 2 CFR 200.313 and 200.314, if an item of equipment or aggregate unused supplies purchased with Federal assistance, and no longer needed for a transit purpose, are sold for $10,000 or less, the recipient may retain the full proceeds from the disposition. If the proceeds are greater than $10,000, then per 49 U.S.C. 5334(h)(4)(B) the recipient may retain $5,000 and the percentage of the local share in the original Award of the remaining proceeds, with the remaining federal share returned to FTA. In either case, selling and handling expenses are not permitted to be deducted from the amount returned or in determining the sale proceeds. This applies to all dispositions on or after October 1, 2024.

i. Insurance Proceeds. If the Subrecipient receives insurance proceeds as a result of damage or destruction to the Project property that has not met its useful life, the Subrecipient agrees to:

(1) Apply those insurance proceeds to the cost of replacing the damaged or destroyed Project property taken out of service, or

(2) Return to the Department an amount equal to the remaining Federal and State interest in the damaged or destroyed Project property.

j. Misused or Damaged Project Property. If any damage to Project property results from abuse or misuse occurring with the Subrecipient 's knowledge and consent, the Subrecipient agrees to restore the Project property to its original condition or refund the value of the Federal and State interest in that property, as the Department may require.

k. Responsibilities after Project Closeout. The Subrecipient agrees that Project Closeout by the Department will not change the Subrecipient's Project property management responsibilities, and as may be set forth in subsequent Federal and State laws, regulations, and directives, except to the extent the Department determines otherwise in writing.

15. Insurance

The Subrecipient shall be responsible for protecting the state and/or federal financial interest in the facility construction/renovation and equipment purchased under this Agreement throughout the useful life. The Subrecipient shall provide, as frequently and in such manner as the Department may require, written documentation that the facility and equipment are insured against loss in an amount equal to or greater than the state and/or federal share of the real value of the facility or equipment. Failure of the Subrecipient to provide adequate insurance shall be considered a breach of contract and, after notification may result in termination of this Agreement. In addition, other insurance requirements may apply. The Subrecipient agrees to comply with the insurance requirements normally imposed by North Carolina State and local laws, regulations, and ordinances, except to the extent that the Department determines otherwise in writing.

16. Termination

a. Either party may terminate the Agreement by providing 60 days written notice to the other party, or as otherwise permitted by law.

b. Should the Subrecipient terminate the Agreement without the concurrence of the Department, the Subrecipient shall reimburse the Department one hundred percent (100%) of all costs expended by the Department and associated with the work.

17. Additional Repayment Requirements and Remedies

a. The repayment requirements and remedies addressed in this Paragraph are in addition to those repayment requirements and other remedies set forth elsewhere in this Agreement, including the requirements to repay unspent funds. No remedy conferred or reserved by or to the Department is intended to be exclusive of any other available remedy or remedies, but each and every such remedy shall be cumulative and shall be in addition to every other remedy provided for in this Agreement, or now or hereinafter existing at law, in equity, or by statute, and any such right or power may be exercised from time to time and as often as may be deemed expedient.

b. If there is a breach of any of the requirements, covenants or agreements in this Agreement (including, without limitation, any reporting requirements), or if there are any representations or warranties which are untrue as to a material fact in this Agreement or in relation to the Project (including the performance thereof),

the Subrecipient agrees that the Department may require repayment from the Subrecipient of an amount of funds to be determined in the Department's sole discretion but not to exceed the amount of funds the Subrecipient has already received under this Agreement.

18. Civil Rights and Equal Opportunity

Under this Agreement, the Subrecipient shall always comply with the requirements included as part of this agreement in the Federal Terms and Conditions that are included in the current FTA Master Agreement.

19. Choice of Law and Venue

This agreement is to be interpreted according to the laws of the State of North Carolina. The Parties hereby agree that the proper venue for any claims filed as a result of this Agreement shall be the Superior Court of Wake County, North Carolina.

20. Severability

If any provision of the FTA Master Agreement or this Agreement for the Project is determined invalid, the remainder of that Agreement shall not be affected if that remainder would continue to conform to the requirements of applicable Federal or State laws or regulations.

21. Incorporated Terms and Conditions

In addition to the Terms and Conditions contained in this agreement and the terms, conditions, certifications, and assurances included in the grant application, which are hereby incorporated by reference, additional terms and conditions incorporated by reference into this agreement are checked below.

☒ **Federal Terms and Conditions, Attached**

22. Federal Terms and Conditions

State Management Plan. The State Management Plan for Federal and State Transportation Programs and any subsequent amendments or revisions thereto, are herewith incorporated by reference, and are on file with and approved by the Department. Nothing shall be construed under the terms of this Agreement by the Department or the Subrecipient that shall cause any conflict with Department, State, or Federal statutes, rules, or regulations.

Allowable Costs. Eligible costs are those costs attributable to and allowed under the FTA program and the provisions of 2 CFR Parts 200 and 1201, "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards."

No Federal Government Obligations to Third Parties. The Subrecipient acknowledges and agrees that, notwithstanding any concurrence by the Federal Government in or approval of the solicitation or award of the underlying Agreement, absent the express written consent by the Federal Government, the Federal Government is not a party to this Agreement and shall not be subject to any obligations or liabilities to the Subrecipient or any other party (whether or not a party to that contract) pertaining to any matter resulting from the underlying Agreement.

The Subrecipient agrees to include the above clause in each contract financed as a whole or in part with Federal assistance provided by the FTA. It is further agreed that the clause shall not be modified, except to identify the subcontractor who will be subject to its provisions.

Program Fraud and False or Fraudulent Statements or Related Acts. The Subrecipient acknowledges that the provisions of the Program Fraud Civil Remedies Act of 1986, as amended, 31 USC § 3801 et seq. and U.S. DOT regulations, "Program Fraud Civil Remedies," 49 CFR part 31, apply to its actions pertaining to this project. Upon execution of the underlying Agreement, the Subrecipient certifies or affirms the truthfulness and accuracy of any statement it has made, it makes, it may make, or causes to be made, pertaining to the underlying Agreement or the FTA assisted project for which this Agreement work is being performed. In addition to other penalties that may be applicable, the Subrecipient further acknowledges that if it makes, or causes to be made, a false, fictitious, or fraudulent claim, statement, submission, or certification, the Federal Government reserves the right to impose the penalties of the Program Fraud Civil Remedies Act of 1986 on the Subrecipient to the extent the Federal Government deems appropriate.

The Subrecipient also acknowledges that if it makes, or causes to be made, a false, fictitious, or fraudulent claim, statement, submission, or certification to the Federal Government under a contract connected with a project that is financed in whole or in part with Federal assistance originally awarded by FTA under the authority of 49 USC chapter 53, the Government reserves the right to impose the penalties of 18 USC § 1001 and 49 USC § 5323(l) on the Subrecipient, to the extent the Federal Government deems appropriate.

The Subrecipient agrees to include the above two clauses in each subcontract financed as a whole or in part with Federal assistance provided by FTA. It is further agreed that the clauses shall not be modified, except to identify the subcontractor who will be subject to the provisions.

Access to Records and Reports.

a. Record Retention. The Subrecipient will retain, and will require its subcontractors of all tiers to retain, complete and readily accessible records related in whole or in part to the Agreement, including, but not limited to, data, documents, reports, statistics, sub-agreements, leases, subcontracts, arrangements, other third-party agreements of any type, and supporting materials related to those records.

c. Access to Records. The Subrecipient agrees to provide sufficient access to FTA and its contractors to inspect and audit records and information related to performance of this Agreement as reasonably may be required.

d. Access to the Sites of Performance. The Subrecipient agrees to permit FTA and its contractor's access to the sites of performance under this Agreement as reasonably may be required.

Federal Changes. The Subrecipient agrees to comply with all applicable federal requirements and federal guidance. All the standards or limits included in this agreement are minimum requirements. The federal requirements and guidance that applied at the time of the award this Agreement may be modified from time to time, and the modifications will apply to the Subrecipient.

Civil Rights and Equal Opportunity. Under this Agreement, the Subrecipient shall at all times comply with the following requirements and shall include these requirements in each subcontract entered into as part thereof.

1. Nondiscrimination. In accordance with Federal transit law at 49 USC § 5332, the Subrecipient agrees that it will not discriminate against any employee or applicant for employment because of race, color, religion, national origin, sex, disability, or age. In addition, the Subrecipient agrees to comply with applicable Federal implementing regulations and other implementing requirements FTA may issue.

2. Race, Color, Religion, National Origin, Sex. In accordance with Title VII of the Civil Rights Act, as amended, 42 USC § 2000e et seq., and Federal transit laws at 49 USC § 5332, the Subrecipient agrees to comply with all applicable equal employment opportunity requirements of U.S. Department of Labor (U.S. DOL) regulations, "Office of Federal Contract Compliance Programs, Equal Employment Opportunity, Department of Labor," 41 CFR chapter 60, and Executive Order No. 11246, "Equal Employment Opportunity in Federal Employment," September 24, 1965, 42 USC § 2000e note, as amended by any later Executive Order that amends or supersedes it, referenced in 42 USC § 2000e note. The Subrecipient agrees to take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, religion, national origin, or sex (including sexual orientation and gender identity). Such

actions shall include, but not be limited to, the following: employment, promotion, demotion or transfer, recruitment or recruitment advertising, layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. In addition, the Subrecipient agrees to comply with any implementing requirements FTA may issue.

3. Age. In accordance with the Age Discrimination in Employment Act, 29 USC §§ 621634, U.S. Equal Employment Opportunity Commission (U.S. EEOC) regulations, "Age Discrimination in Employment Act," 29 CFR part 1625, the Age Discrimination Act of 1975, as amended, 42 USC § 6101 et seq., U.S. Health and Human Services regulations, "Nondiscrimination on the Basis of Age in Programs or Activities Receiving Federal Financial Assistance," 45 CFR part 90, and Federal transit law at 49 USC § 5332, the Subrecipient agrees to refrain from discrimination against present and prospective employees for reason of age. In addition, the Subrecipient agrees to comply with any implementing requirements FTA may issue.

4. Disabilities. In accordance with section 504 of the Rehabilitation Act of 1973, as amended, 29 USC § 794, the Americans with Disabilities Act of 1990, as amended, 42 USC § 12101 et seq., the Architectural Barriers Act of 1968, as amended, 42 USC § 4151 et seq., and Federal transit law at 49 USC § 5332, the Subrecipient agrees that it will not discriminate against individuals on the basis of disability. In addition, the Subrecipient agrees to comply with any implementing requirements FTA may issue.

Disadvantaged Business Enterprises. It is the policy of the North Carolina Department of Transportation that Disadvantaged Business Enterprises (DBEs) as defined in 49 CFR Part 26 shall have the equal opportunity to compete fairly for and to participate in the performance of contracts financed as a whole or in part by Federal Funds. The Subrecipient is also encouraged to give every opportunity to allow DBE participation in Supplemental Agreements. The Subrecipient, subconsultant, and subcontractor shall not discriminate on the basis of race, religion, color, national origin, age, disability or sex in the performance of this contract. The Subrecipient shall comply with applicable requirements of 49 CFR Part 26 in the award and administration of federally assisted contracts. Failure by the Subrecipient to comply with these requirements is material breach of this contract, which will result in the termination of this contract or any other remedy, as the Department deems necessary.

When payments are made to Disadvantaged Business Enterprise (DBE) Subrecipients, including material suppliers, Subrecipients at all levels (Subrecipient, Subconsultant or Subrecipient) shall provide the Contract Administrator with an accounting of said payments. The accounting shall be listed on the Department's Subrecipient Payment Information Form (Form DBE-IS). In the event the Subrecipient has no DBE participation, the Subrecipient shall indicate this on the Form DBE-IS by entering the word 'None' or the number 'zero' and the form shall be signed. Form DBE-IS may be accessed on the website at: https://apps.dot.state.nc.us/quickfind/forms/Default.aspx.

A responsible fiscal officer of the payee Subrecipient, subconsultant or Subrecipient who can attest to the date and amounts of the payments shall certify that the accounting is

correct. A copy of an acceptable report may be obtained from the Department of Transportation. This information shall be submitted as part of the requests for payments made to the Department.

Prompt payment provisions. When a subcontractor has performed in accordance with the provisions of his contract, the contractor shall pay to his subcontractor and each subcontractor shall pay to his subcontractor, within seven days of receipt by the contractor or subcontractor of each periodic or final payment, the full amount received for such subcontractor's work and materials based on work completed or service provided under the subcontract NCGS §22C-1.

Incorporation of FTA Terms. Provisions of this Agreement include, in part, certain standard terms and conditions required by the U.S. DOT. All contractual provisions required by the U.S. DOT, as set forth in FTA Circular 4220.1, as amended, are incorporated by reference. Anything to the contrary herein notwithstanding, all FTA-mandated terms shall be deemed to control in the event of a conflict with other provisions contained in this Agreement. The Subrecipient shall not perform any act, fail to perform any act, or refuse to comply with any Department request, which would cause the Department to be in violation of FTA terms and conditions, as referenced in the current FTA Master Agreement shall prevail and be the instrument governing the receipt of Federal assistance from the Federal Transit Administration.

Energy Conservation. The Subrecipient agrees to comply with mandatory standards and policies relating to energy efficiency, which are contained in the state energy conservation plan issued in compliance with the Energy Policy and Conservation Act.

Debarment, Suspension, Ineligibility and Voluntary Exclusion. The Subrecipient shall comply and facilitate compliance with U.S. DOT regulations, “Non-procurement Suspension and Debarment,” 2 CFR part 1200, which adopts and supplements the U.S. Office of Management and Budget (U.S. OMB) “Guidelines to Agencies on Government-wide Debarment and Suspension (Non-procurement),” 2 CFR part 180. As such, the Subrecipient shall verify that its principals, affiliates, and subcontractors are eligible to participate in this federally funded Agreement and are not presently declared by any Federal department or agency to be:

a) Debarred from participation in any federally assisted Award.

b) Suspended from participation in any federally assisted Award.

c) Proposed for debarment from participation in any federally assisted Award.

d) Declared ineligible to participate in any federally assisted Award.

e) Voluntarily excluded from participation in any federally assisted Award; or

f) Disqualified from participation in any federally assisted Award.

By signing and submitting this Agreement, Subrecipient certifies as follows:

The certification in this clause is a material representation of fact relied upon by the Department. If it is later determined by the Department that the Subrecipient knowingly rendered an erroneous certification, in addition to remedies available to the Department, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment. The Subrecipient agrees to comply with the requirements of 2 CFR part 180, subpart C, as supplemented by 2 CFR part 1200, throughout the period of this Agreement. The Subrecipient further agrees to include a provision requiring such compliance in its lower tier covered transactions. These provisions apply to each contract at any tier of $25,000 or more, and to each contract at any tier for a federally required audit (irrespective of the contract amount), and to each contract at any tier that must be approved by an FTA official irrespective of the contract amount.

Lobbying Restrictions. The Subrecipient agrees that neither it nor any third-party participant will use federal assistance to influence any officer or employee of a federal agency, member of Congress or employee of a member of Congress, or officer or employee of Congress on matters that involve this agreement, including any extension or modification, according to the following:

(1) Laws, Regulations, Requirements, and Guidance. This includes:

(a) The Byrd Anti-Lobbying Amendment, 31 USC § 1352, as amended,

(b) U.S. DOT regulations, “New Restrictions on Lobbying,” 49 CFR part 20, to the extent consistent with 31 USC § 1352, as amended, and(c) Other applicable federal laws, regulations, requirements, and guidance prohibiting the use of federal assistance for any activity concerning legislation or appropriations designed to influence the U.S. Congress or a state legislature, and

(2) Exception. If permitted by applicable federal law, regulations, requirements, or guidance, such lobbying activities described above may be undertaken through the subrecipient’s proper official channels.

The Subrecipient agrees to submit a signed and dated Certification on Lobbying that appears in the attachment.

Clean Air Act and Federal Water Pollution Control Act. The Subrecipient agrees:

1) It will not use any violating facilities.

2) It will report the use of facilities placed on or likely to be placed on the U.S. EPA “List of Violating Facilities;”

3) It will report violations of use of prohibited facilities to FTA; and

4) It will comply with the inspection and other requirements of the Clean Air Act, as amended, (42 USC §§ 7401 – 7671q); and the Federal Water Pollution Control Act as amended, (33 USC §§ 1251-1387).

Public Transportation Employee Protective Arrangements. The Subrecipient agrees to comply with the following employee protective arrangements of 49 USC § 5333(b):

1. Sections 5339. Under this Agreement or any Amendments thereto that involve public transportation operations that are supported with 49 USC § 5339 federal assistance, a certification issued by U.S. DOL is a condition of the Contract.

2. Section 5311. When the Agreement involves public transportation operations and is supported with federal assistance appropriated or made available for 49 USC § 5311, U.S. DOL will provide a Special Warranty for its Award. The U.S. DOL Special Warranty is a condition of the Agreement.

3. Section 5310. The conditions of 49 USC § 5333(b) do not apply to Subrecipients providing public transportation operations pursuant to 49 USC § 5310. FTA reserves the right to make case-by-case determinations of the applicability of 49 USC § 5333(b) for all transfers of funding authorized under title 23, United States Code (flex funds), and make other exceptions as it deems appropriate, and, in those instances, any special arrangements required by FTA will be incorporated herein as required.

Charter Service. The Subrecipient agrees to comply with 49 USC 5323(d), 5323(r), and 49 CFR part 604, which provides that recipients and subrecipients of FTA assistance are prohibited from providing charter service using federally funded equipment or facilities if there is at least one private charter operator willing and able to provide the service, except as permitted by:

1. Federal transit laws, specifically 49 USC § 5323(d).

2. FTA regulations, “Charter Service,” 49 CFR part 604.

3. Any other federal Charter Service regulations; or

4. Federal guidance, except as FTA determines otherwise in writing.

The Subrecipient agrees that if it engages in a pattern of violations of FTA’s Charter Service regulations, FTA may require corrective measures or impose remedies on it. These corrective measures and remedies may include:

1. Barring it or any subcontractor operating public transportation under its Award that has provided prohibited charter service from receiving federal assistance from FTA.

2. Withholding an amount of federal assistance as provided by Appendix D to part 604 of FTA’s Charter Service regulations; or

3. Any other appropriate remedy that may apply. The Subrecipient should also include the substance of this clause in each subcontract that may involve operating public transit services.

School Bus Operations. The Subrecipient agrees to comply with 49 USC 5323(f), and 49 CFR part 605, and does not engage in school bus operations using federally funded equipment or facilities in competition with private operators of school buses, except as permitted under:

1. Federal transit laws, specifically 49 USC § 5323(f).

2. FTA regulations, "School Bus Operations," 49 CFR part 605.

3. Any other Federal School Bus regulations; or

4. Federal guidance, except as FTA determines otherwise in writing.

If Subrecipient violates this School Bus Agreement, FTA may:

1. Bar the Subrecipient from receiving Federal assistance for public transportation; or

2. Require the Subrecipient to take such remedial measures as FTA considers appropriate.

When operating exclusive school bus service under an allowable exemption, the contractor may not use federally funded equipment, vehicles, or facilities.

The Subrecipient shall include the substance of this clause in each subcontract or purchase under this contract that may operate public transportation services.

Substance Abuse Requirements (Recipients of Sections 5311 and 5339 funds only). The Subrecipient agrees to establish and implement a drug and alcohol testing program that complies with 49 CFR parts 40 and 655, as amended, and produce any documentation necessary to establish its compliance with part 655, and permit any authorized representative of the United States Department of Transportation or its operating administrations or the Department to inspect the facilities and records associated with the implementation of the drug and alcohol testing program as required under 49 CFR part 655 and review the testing process. The Subrecipient agrees further to submit the Drug and Alcohol Management Information System (DAMIS) reports before February 15 to NCDOT Public Transportation Compliance Office or its designee.

23. Contract Administrators.

All notices permitted or required to be given by one Party to the other and all questions about this Agreement from one Party to the other shall be addressed and delivered to the other Party's Contract Administrator. The name, postal address, street address, telephone number, fax number, and email address of the Parties' respective initial Contract Administrators are set out below. Either Party may change the name, postal address, street address, telephone number, fax number, or email address of its Contract Administrator by giving timely written notice to the other Party.

For the Department:

Name:	Beth M. Gay
Title:	Interim Finance Manager
Agency:	NCDOT-IMD
Email:	bmgay@ncdot.gov
MSC:	1550 Mail Service Center – Raleigh, NC 27699-1550
Physical Address:	1 S. Wilmington St, Rm 542, Transportation Building, Raleigh, NC 27601
Phone:	919-707-4688

For the Subrecipient:

Name: Barry A. Blevins

Title: General Services Director

Agency: Harnett Area Rural Transit System

Address: Post Office Box 85, 250 Alexander Drive Lillington, NC 27546

Email: bblevins@harnett.org

Phone: 910-893-7536

IN WITNESS WHEREOF, this Agreement has been executed by the Department, an agency of the State of North Carolina, and the Subrecipient by and through a duly authorized representative and is effective the date and year first above written.

HARNETT COUNTY

SUBRECIPIENT'S FEDERAL TAX ID NUMBER: 56-6000306

SUBRECIPIENT'S FISCAL YEAR END: **JUNE 30, 2027**

BY:

TITLE: **CHAIRMAN**

ATTEST:

TITLE: Clerk to the Board

DEPARTMENT OF TRANSPORTATION

BY:

TITLE: DEPUTY SECRETARY FOR MULTI-MODAL TRANSPORTATION

Attachment 1
Certification Regarding Lobbying

The Subrecipient certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

(3) The Subrecipient shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such failure.

Subrecipient's Authorized Representative: _____

Title: Chairman of the Harnett County Board of Commissioners

Date: _____

PROGRAM SUMMARY SHEET REQUIREMENTS

5311 Rural Formula
FEDERAL

NORTH CAROLINA
Department of Transportation

Administration, Operating, Capital, Planning

PRINCIPLE	This guidance is for all subrecipients receiving capital, administration, and operating assistance to support public transportation in rural areas (areas with populations of less than 50,000).
ELIGIBLE SUBRECIPIENTS	To be eligible, transit providers must have a signed resolution from the County Commissioners of each county served, designating them as the 5311 recipient in their jurisdiction in order to be eligible to apply for funds. These resolutions are updated on a five-year basis. The resolution is part of the grant application process. North Carolina's coordinated approach to service delivery allows a single applicant within each designated service area. The project number will be identified as YY-11-XXX (YY=Year; XXX= System #). It may be followed by an O (operating) or S (statewide funding only). This designation identifies the program funding or use.
ELIGIBLE SERVICE and SERVICE AREA	General public transportation activities in rural North Carolina (areas outside urbanized area boundaries) are the focus of this funding. The goal of Section 5311 program is to enhance the overall mobility of people living in rural areas; therefore, projects may include transportation to or from rural areas. Service must be open and promoted to the general public; however, a rural transit provider may design its Section 5311 funded services to maximize use by members of the general public who are transportation-disadvantaged. Transportation disadvantaged people include seniors, people with disabilities, and low-income individuals. Providers receiving both 5311 and 5307 funds must have a method of allocating costs between the two programs.
FINANCIAL CAPACITY and MANAGEMENT	IMD suggests Subrecipients have sufficient funds to operate and maintain the NCDOT funded program for at least three months without incoming revenue from grants. Subrecipients must have fiscal control and accounting procedures sufficient to permit the tracking and reporting of grant funds. Any funds borrowed from a parent organization or governmental organization must be reported to NCDOT within 15 days.
AUDIT REPORTS and FINANCIAL STATEMENTS	Subrecipients that expend more than $1,000,000 in federal funds from all sources (including federal funds provided through NCDOT) in a year must submit the annual single audit required by 09 NCAC 03M and evidence of resolution of findings related to the transit program to NCDOT. The value of a bus or van purchased must be considered when determining whether a Subrecipient meets the threshold for a single audit.
VEHICLE TITLES	Subrecipients will title the equipment and NCDOT Integrated Mobility Division be named first lienholder. When the project equipment has been replaced, NCDOT will release the lien. Useful life standards are maintained in NCDOT's Transit Asset Management (TAM) Tier II Sponsored Plan. This inventory is updated on an annual basis.
INSURANCE	Subrecipients will maintain insurance as defined in the procedures.

PROGRAM SUMMARY SHEET REQUIREMENTS

MAINTENANCE	Subrecipients will maintain project equipment at a high level of cleanliness, safety, and mechanical soundness. An 80 percent on-time performance standard for equipment and wheelchair lifts has been set. All maintenance activities are entered into IMD's Enterprise Asset Management (EAM) maintenance software and performance is monitored. FTA and state funded facilities require a written maintenance plan and annual submission of the maintenance performed.
INCIDENTAL USE	IMD discourages incidental uses of real property unless it can generate additional revenues for the transit system or, at a reasonable cost, enhances system ridership. Prior written approval is required for incidental uses of real property which must be compatible with the original purposes of the contract. Incidental uses, such as meal delivery, are allowed if they do not interfere with the public transit service and cover the costs of the uses. Nutrition programs must cover the operating costs attributable to meal delivery.
PROGRAM REPORTING AND OVERSIGHT	NCDOT's Integrated Mobility Division requires quarterly and year end reports. Program status reports are also required with each claim submitted. NCDOT's Integrated Mobility Division maintains all procedures required for oversight. These expectations, the State Management Plan, funding applications and Certifications and Assurances must be followed to maintain a good standing for future funding.
REFERENCES	Section 5311 Circular - C 9040.1H; Award Management Requirements 5010.1F; 09 NCAC 03M Third Party Contracting Guidance 4220.1G OMB's Uniform Administrative Requirements 2 CFR 200 NCDOT's Business Guide State Management Plan IMD Unified Grant application and Guidance
UPDATES/REVISIONS	Original Date: April 9, 2018 Last Amended Date: July 8, 2025

PUBLIC TRANSPORTATION PROGRAM RESOLUTION

FY27 RESOLUTION

Section 5311 (including ADTAP), 5310, 5339, 5307 and applicable State funding, or combination thereof.

Applicant seeking permission to apply for Public Transportation Program funding, enter into agreement with the North Carolina Department of Transportation, provide the necessary assurances and the required local match.

A motion was made by (*Board Member's Name*) Commissioner Jaggers and seconded by (*Board Member's Name or N/A, if not required*) Commissioner McKoy for the adoption of the following resolution, and upon being put to a vote was duly adopted.

WHEREAS, Article 2B of Chapter 136 of the North Carolina General Statutes and the Governor of North Carolina have designated the North Carolina Department of Transportation (NCDOT) as the agency responsible for administering federal and state public transportation funds; and

WHEREAS, the North Carolina Department of Transportation will apply for a grant from the US Department of Transportation, Federal Transit Administration and receives funds from the North Carolina General Assembly to provide assistance for rural public transportation projects; and

WHEREAS, the purpose of these transportation funds is to provide grant monies to local agencies for the provision of rural, small urban, and urban public transportation services consistent with the policy requirements of each funding source for planning, community and agency involvement, service design, service alternatives, training and conference participation, reporting and other requirements (drug and alcohol testing policy and program, disadvantaged business enterprise program, and fully allocated costs analysis); and

WHEREAS, the funds applied for may be Administrative, Operating, Planning, or Capital funds and will have different percentages of federal, state, and local funds.

WHEREAS, non-Community Transportation applicants may apply for funding for "purchase-of-service" projects under the Capital Purchase of Service budget, Section 5310 program.

WHEREAS, (*Legal Name of Applicant*) County of Harnett hereby assures and certifies that it will provide the required local matching funds; that its staff has the technical capacity to implement and manage the project(s), prepare required reports, obtain required training, attend meetings and conferences; and agrees to comply with the federal and state statutes, regulations, executive orders, Section 5333 (b) Warranty, and all administrative requirements related to the applications made to and grants received from

the Federal Transit Administration, as well as the provisions of Section 1001 of Title 18, U. S. C.

WHEREAS, the applicant has or will provide all annual certifications and assurances to the State of North Carolina required for the project;

NOW, THEREFORE, be it resolved that the (Authorized Official's Title)* Chairman of (Name of Applicant's Governing Body) Harnett County Board of Commissioners is hereby authorized to submit grant application (s) for federal and state funding in response to NCDOT's calls for projects, make the necessary assurances and certifications and be empowered to enter into an agreement with the NCDOT to provide rural, small urban, and urban public transportation services.

I (*Certifying Official's Name*)* Melissa D. Capps (*Certifying Official's Title*) Clerk to the Harnett County Board of Commissioners do hereby certify that the above is a true and correct copy of an excerpt from the minutes of a meeting of the (*Name of Applicant's Governing Board*) Harnett County Board of Commissioners duly held on the 15th day of September, 2025.

Melissa D. Capps
Signature of Certifying Official

Note that the authorized official, certifying official, and notary public should be three separate individuals.

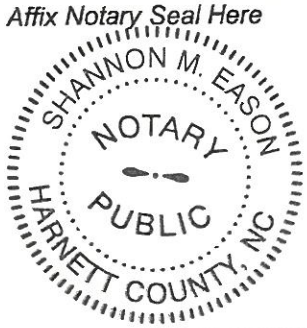
Seal Subscribed and sworn to me (date) 9-16-25 ~~8-16-30~~

Shannon M. Eason
*Notary Public **

Shannon M. Eason, 455 McKinney Lillington, NC
Printed Name and Address

My commission expires (date) 8-16-30

Affix Notary Seal Here



INSTRUCTIONS FOR EXECUTING GRANT AGREEMENTS
PUBLIC BODY GRANTEES

Included in this correspondence is an electronic file in a PDF format of the grant agreement(s) to be executed between the local grant recipient and the North Carolina Department of Transportation.

1. The person officially authorized by resolution of the governing body to accept the department's offer of financial assistance should electronically sign each agreement where indicated. The signature must be witnessed. Stamped signatures are not acceptable.

2. Enter your agency's **Federal Tax ID Number** and Fiscal Year-End on the signature page. Complete the section on the table for **Contract Administrators**: **All contract agreements will be transmitted via DocuSign.**

3. ***Do not date the agreement on pg. 3***. This will be done upon full execution by NCDOT-IMD.

4. ***The contract agreement must be signed and returned to IMD within thirty (30) days via DocuSign***.

A fully executed agreement will be emailed to you via DocuSign and will be available for review in EBS.

In the event the contract cannot be returned within thirty (30) days, please contact your Accounting Specialist.

Please note that the department cannot reimburse the grant recipient for any eligible project expenses until the agreements are fully executed.

STATE OF NORTH CAROLINA
DEPARTMENT OF TRANSPORTATION

JOSH STEIN
GOVERNOR

DANIEL H. JOHNSON
SECRETARY

July 29, 2026

Mr. Duncan Jaggers, Chairman
Harnett County
PO Box 759
Lillington, North Carolina 27546-0759

RE: FY27 Community Transportation Program (Section 5311)
Project No: 27-CT-040
WBS Element No.: 36233.50.29.3
36233.50.29.4
Period of Performance: 07/01/2026 – 06/30/2027

Dear Mr. Jaggers,

On July 2, 2026, the Board of Transportation approved your organization's request for an FY27 Community Transportation Grant in the amount of $330,615. The agreement to be executed between Harnett County and NCDOT is enclosed. The individual authorized to enter into this agreement for financial assistance on behalf of your agency will sign the agreement. Please provide a copy of the agreement to all parties that will be involved in the administration of the grant, and request that the agreement be reviewed carefully. Instructions for completion of the grant agreement process are enclosed.

Please refer to Section 6b of the grant agreement that requires sub-recipients to submit monthly or quarterly requests for reimbursement.

If you have any questions related to the grant agreement, please contact Beth M. Gay, Interim Financial Manager at 919-707-4688 or your assigned Accounting Specialist. In any correspondence, please reference your assigned project number, WBS element, Agreement number and period of performance referenced in this letter.

Sincerely,

Brennon Fuqua

Brennon Fuqua
Director

BF\bmg
CC: Barry Blevins, Director
Attachments

Mailing Address:
NC DEPARTMENT OF TRANSPORTATION
INTEGRATED MOBILITY DIVISION
1550 MAIL SERVICE CENTER
RALEIGH, NC 27699-1550

Telephone: (919) 707-4688
Fax: (919) 733-1391
Customer Service: 1-877-368-4968

Website: ncdot.gov

Location:
1 SOUTH WILMINGTON STREET
RALEIGH, NC 27601

NORTH CAROLINA DEPARTMENT OF TRANSPORTATION

and

HARNETT COUNTY

PUBLIC TRANSPORTATION GRANT AGREEMENT FOR
COMMUNITY TRANSPORTATION RURAL FORMULA GRANT PROGRAM

Federal Award Identification

Application Number:	**1000026925**
Agreement Number:	
NCDOT Project Number(s):	**27-CT-040**
Federal Awarding Agency:	**FTA**
Federal Award Identification Number(s) (FAIN) Number(s):	**NC-2026-044**
CFDA Number:	**20.509**
Unique Entity Identifier (UEI) Number:	**JBDCD9V41BX7**
Total YTD Awards:	**$2,391,950**
Total Amount of this Award(s):	**$330,615**
Federal Funds Awarded:	**$264,492**
State Funds:	**$33,061**
Local Funds:	**$33,062**
Federal Award Date: *(date signed by authorized official of USDOT)*	**JULY 2, 2026**
Award Period of Performance	
Start Date:	**JULY 1, 2026**
End Date:	**JUNE 30, 2027**
Budget Period	
Start Date:	**JULY 1, 2026**
End Date: *End date is date that subrecipient is authorized to expend funds awarded including any carry-over*	**JUNE 30, 2027**
Approved Indirect Cost Rate:	**N/A**
Award is for R&D: yes/no	**NO**

Federal Funded Programs:

- ☐ **5303 Metropolitan Planning Grant**
- ☐ **5310 Enhanced Mobility of Seniors & Individuals with Disabilities Grant**
- ☒ **5311 Community Transportation Rural Formula Grant**
- ☐ **5311 Appalachian Development Transit Assistance Grant**
- ☐ **5311f Intercity Bus Grant**
- ☐ **5339 Bus and Bus Facility Grant**

THIS AGREEMENT made this the __ _____day of _____, 20___, (hereinafter referred to as AGREEMENT) by and between the NORTH CAROLINA DEPARTMENT OF TRANSPORTATION (hereinafter referred to as "Department", an agency of the State of North Carolina) and **HARNETT COUNTY**, (acting in its capacity as the grant recipient hereinafter referred to as the "Subrecipient" and together with Department as “Parties”).

1. Purpose of Agreement

The purpose of this Agreement is to provide for the undertaking of nonurbanized and small urban public transportation services as described in the project application (hereinafter referred to as "Project") and to state the terms and conditions as to the way the Project will be undertaken and completed. This Agreement contains the entire agreement between the parties and there are no understandings or agreements, verbal or otherwise, regarding this Agreement except as expressly set forth herein. This Agreement is solely for the benefit of the identified parties to the Agreement and is not intended to give any rights, claims, or benefits to third parties or to the public at large.

2. Availability of Funds

All terms and conditions of this Agreement are dependent upon, and, subject to the allocation and appropriation of funds for the purpose set forth in the Agreement and the Agreement shall automatically terminate if funds cease to be available.

3. Period of Performance

This Agreement shall commence upon the date of execution with a period of performance for all expenditures that extends from **July 1, 2026 to June 30, 2027**. Any requests to change the Period of Performance must be made in accordance with the policies and procedures established by the Department or FTA. The Subrecipient shall commence, carry on, and complete the approved Project in a sound, economical, and efficient manner.

4. Project Implementation

a. Scope of Project. **Harnett County will use the funds to purchase the following capital: G-548 Replace vehicles (3)- Raised Roof Van w/lift (Replacement); Other Capital G-522 (5)- Printers**. Federal award project description as required to be responsive to the Federal Funding Accountability and Transparency Act (FFATA).

b. The Subrecipient shall undertake and complete the project in accordance with the procedures, terms, and conditions herein and as included in the related grant application for financial assistance, the terms of which are incorporated by reference.

c. Amendment. Any amendment to this Agreement shall be done in writing and in accordance with established policies and procedures and only by mutual consent of the Parties.

5. Cost of Project/Project Budget

The total cost of the Project approved by the Department is **THREE HUNDRED THIRTY THOUSAND SIX HUNDRED FIFTEEN DOLLARS ($330,615)** as set forth in the Project Description and Budget, incorporated into this Agreement as ***Attachment A.*** The Department shall provide, from Federal and State funds, the percentages of the actual net cost of the Project as indicated below, not in excess of the identified amounts for eligible Administrative, Operating, and Capital expenses. The Subrecipient hereby agrees that it will provide the percentages of the actual net cost of the Project, as indicated below, and any amounts in excess of the Department's maximum (Federal plus State shares) contribution. The net cost is the price paid minus any refunds, rebates, or other items of value received by the Subrecipient which have the effect of reducing the actual cost.

Capital WBS	Capital Total	Capital Federal (80%)	Capital State (10%)	Capital Local (10%)
36233.50.29.3	$330,000	$264,000	$33,000	$33,000
Agreement #				
Capital WBS	Capital Total	Capital Federal (80%)	Capital State (10%)	Capital Local (10%)
36233.50.29.4	$615	$492	$61	$62
Agreement #				
Project Total	Project Total	Project Total Federal	Project Total State	Project Total Local
	$330,615	$264,492	$33,061	$33,062

6. Project Expenditures, Payments, and Reimbursement

a. General. The Department, utilizing available state and federal funds, shall reimburse the Subrecipient for allowable costs for work performed under the terms of this Agreement.

b. Reimbursement Procedures. The Subrecipient shall submit for reimbursement all eligible costs incurred within the agreement Period of Performance.

i. Claims for reimbursement shall be made no more than monthly or less than quarterly, using the State's grant system, Enterprise Business Services (EBS) Partner Application.

ii. All requests for reimbursement must be submitted within (30) days following the end of the project's reporting period. Any Subrecipient that fails to submit a request for reimbursement for the first two quarters of agreement fiscal year by January 31 or the last two quarters by July 31 will forfeit its ability to receive reimbursement for those periods.

iii. All payments issued by the Department will be on a reimbursable basis unless the Subrecipient requests and the Department approves advanced payment.

iv. Supporting documentation for proof of payment shall be provided upon request.

c. Subrecipient Funds. Prior to reimbursement, the Subrecipient shall provide the Department with proof that the Subrecipient has met its proportionate share of project costs from sources other than FTA or the Department. Any costs for work not eligible for Federal and State participation shall be financed one hundred percent (100%) by the Subrecipient.

d. Operating Expenditures. To assist in financing the operating costs of the project, the Department shall reimburse the Subrecipient for the lesser of the following when providing operating assistance:

i. The balance of unrecovered operating expenditures after deducting all operating revenue, or

ii. The percentage specified in the Approved Project Budget of the allowable total operating expenditures which shall be determined by available funding.

e. Travel Expenditures. The Subrecipient shall limit reimbursement for meals, lodging and travel to rates established by the State of North Carolina Travel Policy. Costs incurred by the Subrecipient more than these rates shall be borne by the Subrecipient.

f. Allowable Costs. Expenditures made by the Subrecipient shall be reimbursed as allowable costs to the extent they meet all the requirements set forth below. They must be:

i. Consistent with the Project Description, plans, specifications, and Project Budget and all other provisions of this Agreement

ii. Necessary to accomplish the Project

iii. Reasonable in terms of the amount for the goods or services purchased

iv. Actual net costs to the Subrecipient, i.e., the price paid minus any refunds (e.g., refundable sales and use taxes pursuant to NCGS 105-164.14), rebates, or other items of value received by the Subrecipient that have the effect of reducing the cost actually incurred

v. Incurred (and be for work performed) within the period of performance and period covered of this Agreement unless specific authorization from the Department to the contrary is received

vi. Satisfactorily documented

vii. Treated uniformly and consistently under accounting principles and procedures approved or prescribed by the Department

g. Excluded Costs. The Subrecipient understands and agrees that, except to the extent the Department determines otherwise in writing, the Department will exclude:

i. Any Project cost incurred by the Subrecipient before the period of performance of the agreement,

ii. Any cost that is not included in the latest Approved Project Budget,

iii. Any cost for Project property or services received in connection with a third-party contract, sub-agreement, lease, or other arrangement that is required to be, but has not been, concurred in or approved in writing by the Department, and

iv. Any cost ineligible for FTA participation as provided by applicable Federal or State laws, regulations, or directives.

h. Final Allowability Determination. The subrecipient understands and agrees that payment to the subrecipient on any Project cost does not constitute the Federal or State Government's final decision about whether that cost is allowable and eligible for payment and does not constitute a waiver of any violation by the subrecipient of the terms of this Agreement. The subrecipient acknowledges that the Federal or State Government will not make a final determination about the allowability and eligibility of any cost until an audit of the Project has been completed. If the Federal or State Government determines that the subrecipient is not entitled to receive any portion of the Federal or State assistance the subrecipient has requested or provided, the Department will notify the Subrecipient in writing, stating its reasons. The Subrecipient agrees that Project closeout will not alter the Subrecipient's responsibility to return any funds due the Federal or State Government as a result of later refunds, corrections, or other transactions; nor will Project closeout alter the Federal or State Government's right to disallow costs and recover funds on the basis of a later audit or other review. Unless prohibited by Federal or State law or regulation, the Federal or State Government may recover any Federal or State assistance funds made available for the Project as necessary to satisfy any outstanding monetary claims that the Federal or State Government may have against the Subrecipient.

i. Federal or State Claims, Excess Payments, Disallowed Costs, Including Interest.

i. Subrecipient's Responsibility to Pay. Upon notification to the Subrecipient that specific amounts are owed to the Federal or State Government, whether for excess payments of Federal or State assistance, disallowed costs, or funds recovered from third parties or elsewhere, the Subrecipient agrees to remit to the Department promptly the amounts owed, including applicable interest and any penalties and administrative charges within 60 days of notification.

ii. Interest Paid to the Department. The Subrecipient agrees to remit to the Department interest owed as determined in accordance with NCGS § 147-86.23.

iii. Interest and Fees Paid on Federal Funds. For amounts owed by the Subrecipient to the Federal Government, whether for excess payments of Federal assistance, disallowed costs, or funds recovered from third parties or elsewhere, the Subrecipient agrees to remit to the Federal

Government promptly the amounts owed, including applicable interest, penalties and administrative charges as established by the Federal Transit Authority Master Agreement with NCDOT.

j. De-obligation of Funds. The Subrecipient agrees that the Department may de-obligate unexpended Federal and State funds for grants that are inactive for six months or more.

k. Project Closeout. Project closeout occurs when the Department issues the final project payment or acknowledges that the Subrecipient has remitted the proper refund. The Subrecipient agrees that Project closeout by the Department does not invalidate any continuing requirements imposed by this Agreement.

7. Accounting Records

a. Establishment and Maintenance of Accounting Records. The Subrecipient shall establish and maintain separate accounts for the public transportation program, either independently or within the existing accounting system. All costs charged to the program shall be in accordance with most current approved Project Budget and shall be reported to the Department in accordance with NCDOT Uniform Public Transportation Accounting System (UPTAS) guide.

b. Documentation of Project Costs. All costs charged to the Project, including any approved services performed by the Subrecipient or others, shall be supported by properly executed payrolls, time records, invoices, contracts, or vouchers evidencing in detail the nature and propriety of the charges.

8. Reporting, Record Retention, and Access

a. Progress Reports. The Subrecipient shall advise the Department, through EBS, regarding the progress of the Project at a minimum quarterly, and at such time and in such a manner as the Department may require. Such reporting and documentation may include, but not be limited to operating statistics, equipment usage, meetings, progress reports, and monthly performance reports. The Subrecipient shall collect and submit to the Department such financial statements, data, records, contracts, and other documents related to the Project as may be deemed necessary by the Department. Reports shall include narrative and financial statements of sufficient substance to be in conformance with the reporting requirements of the Department. Progress reports throughout the useful life of the project equipment shall be used, in part, to document utilization of the project equipment. Failure to fully utilize the project equipment in the manner directed by the Department shall constitute a breach of contract, and after written notification by the Department, may result in termination of the Agreement or any such remedy as the Department deems appropriate.

b. Failure to comply with grant reporting and compliance guidelines set forth in the NCDOT Integrative Mobility Division's (IMD's) State Management Plan could result in financial penalties up to and including loss of current and future grant funding.

c. Record Retention. The Subrecipient and its third party subrecipients shall retain all records pertaining to this Project for a period of five (5) years from the date of final payment to the Subrecipient, or until all audit exceptions have been resolved, whichever is longer.

d. Project Closeout. The Subrecipient agrees that Project closeout does not alter the reporting and record retention requirements of this Agreement.

e. Auditor Oversight. The Subrecipient agrees to audit oversight by the Office of the State Auditor, the Department, and the Department's Office of Inspector General, to provide the Office of the State Auditor, the Department, and the Department's Office of Inspector General with access to accounting records, and to make available any audit work papers in the possession of any auditor of the Subrecipient.

f. Financial Reporting and Audit Requirements. In accordance with 09 NCAC 03M.0205, all reports shall be filed with the Department in the format and method specified by the agency no later than three (3) months after the end of the recipient's fiscal year, unless the same information is already required through more frequent reporting. Audit Reports must be provided to the funding agency no later than nine (9) months after the end of the recipient's fiscal year.

g. Parts Inventory. Financial audits must address parts inventory management.

h. Third Party Loans. Within 30 days of receipt, the Subrecipient shall disclose to the Department any loans received from a local government entity or other entity not party to this agreement.

i. Audit Costs. Unless prohibited by law, the costs of audits made in accordance with Title 2 CFR 200, Subpart F "Audit Requirements" are allowable charges to State and Federal awards. The charges may be considered a direct cost or an allocated indirect cost, as determined in accordance with cost principles outlined in Title 2 CFR 200, Subpart E "Cost Principles." The cost of any audit not conducted in accordance with Title 2 CFR 200 and NCGS§ 159-34 is unallowable and shall not be charged to State or Federal grants.

9. Compliance with Laws and Regulations

a. No terms herein shall be construed in a manner that conflicts with the rules and regulations of the Department or with state or federal law.

b. The Subrecipient agrees to comply with all applicable state and federal laws and regulations, including titles 09 NCAC 3M and 19A NCAC 5B, as amended.

10. Conflicts of Interest Policy

The subrecipient agrees to file with the Department a copy of the subrecipient's policy addressing conflicts of interest that may arise involving the subrecipient's management employees and the members of its board of directors or other governing bodies. The subrecipient's policy shall address situations in which any of these individuals may directly or indirectly benefit, except as the subrecipient's employees or members of its board or other governing body, from the subrecipient's disbursing of State funds, and shall include actions to be taken by the subrecipient or the individual, or both, to avoid conflicts of interest and the appearance of impropriety. The conflicts of interest policy shall be filed with the Department prior to the Department disbursing funds to the subrecipient.

Prohibition of Bonus or Commission Payments

The Subrecipient affirms that it has not paid and will not pay any bonus or commission to any party to obtain approval of its Federal or State assistance application for the Project.

11. Tax Compliance Certification

The Subrecipient shall complete and submit to the Department a sworn written statement pursuant to NCGS 143C-6-23(c), stating that the Subrecipient does not have any overdue tax debts, as defined by GS 105-243.1, at the Federal, State, or local level. The Subrecipient acknowledges that the written statement must be submitted to the Department prior to execution of this Agreement and disbursement of funds. The certification will be incorporated into this Agreement as Attachment B.

12. Assignment

a. Unless otherwise authorized in writing by the Department, the Subrecipient shall not assign any portion of the work to be performed under this Agreement, or execute any contract, amendment, or change order thereto, or obligate itself in any manner with any third party with respect to its rights and responsibilities under this Agreement without the prior written concurrence of the Department.

b. The Subrecipient agrees to incorporate the terms of this agreement and any applicable State or Federal requirements into written third-party contracts, sub-

agreements, and leases, and to take the appropriate measures necessary to ensure that all Project participants comply with applicable Federal and State laws, regulations, and directives affecting their performance, except to the extent the Department determines otherwise in writing.

13. Hold Harmless.

Except as prohibited or otherwise limited by law, the Subrecipient agrees to indemnify, save, and hold harmless the Department, the State of North Carolina and the United States of America and its officers, agents, and employees acting within the scope of their official duties against any liability, including costs and expenses, resulting from any willful or intentional violation by the Subrecipient of proprietary rights, copyrights, or right of privacy, arising out of the publication, translation, reproduction, delivery, use, or disposition of any data furnished under the Project.

14. Real Property, Equipment, and Supplies.

Federal or State Interest. The Subrecipient understands and agrees that the Federal or State Government retains an interest in any real property, equipment, and supplies financed with Federal or State assistance (Project property) until, and to the extent, that the Federal or State Government relinquishes its Federal or State interest in that Project property. NCDOT shall be informed and included in all ribbon cuttings / dedications / groundbreakings. With respect to any Project property financed with Federal or State assistance under this Agreement, the Subrecipient agrees to comply with the following provisions, except to the extent FTA or the Department determines otherwise in writing:

a. Use of Project Property. The Subrecipient agrees to maintain continuing control of the use of Project property. The Subrecipient agrees to use Project property for appropriate Project purposes (which may include joint development purposes that generate program income, both during and after the award period and used to support public transportation activities) for the duration of the useful life of that property, as required by FTA or the Department. Should the Subrecipient unreasonably delay or fail to use Project property during the useful life of that property, the Subrecipient agrees that it may be required to return the entire amount of the Federal and State assistance expended on that property. The Subrecipient further agrees to notify the Department immediately when any Project property is withdrawn from Project use or when any Project property is used in a manner substantially different from the representations the Subrecipient has made in its application or in the Project Description for this Agreement for the Project. In turn, the Department shall be responsible for notifying FTA.

b. Maintenance and Inspection of Vehicles. The Subrecipient shall maintain vehicles at a high level of cleanliness, safety, and mechanical soundness in accordance with the minimum maintenance requirements recommended by the manufacturer

and comply with the Department's State Management Plan ("SMP"). The Subrecipient shall register all vehicle maintenance activities into IMD's Enterprise Asset Management (EAM) or an electronic version of the same. The Department shall conduct frequent inspections to confirm proper maintenance pursuant to this subsection and the SMP. The Subrecipient shall collect and submit to the Department at such time and in such manner as it may require information for the purpose of the Department's Asset Management System (EAM) and the Transit Asset Maintenance ("TAM") Plan.

c. Maintenance and Inspection of Facilities and Equipment. The Subrecipient shall maintain any Project facility, including any and all equipment installed into or added on to the facility as part of the Project, in good operating order and at a high level of cleanliness, safety and mechanical soundness in accordance with good facility maintenance and upkeep practices and in accordance with the minimum maintenance requirements recommended by the manufacturer for all equipment installed in or added to the facility as part of the Project. Such maintenance shall be in compliance with applicable Federal and state regulations or directives that may be issued, except to the extent that the Department determines otherwise in writing. The Subrecipient shall document its maintenance program in a written plan. The Department shall conduct inspections as it deems necessary to confirm proper maintenance on the part of the Subrecipient pursuant to this subsection and SMP. Such inspections may or may not be scheduled ahead of time but will be conducted such that they will not significantly interfere with the ongoing and necessary functions for which the Project was designed. The Subrecipient shall make every effort to accommodate such inspections by the Department in accordance with the Department's desired schedule for such inspections.

d. The Subrecipient shall collect and submit it to the Department at such time and in such manner as the Department may require information for the purpose of updating the TAM Plan Inventory and all other reports the Department deems necessary. The Subrecipient shall also maintain and make available to the Department upon its demand all documents, policies, procedures, purchase orders, bills of sale, internal work orders and similar items that demonstrate the Subrecipient's maintenance of the facility in good operating order and at a high level of cleanliness, safety and mechanical soundness.

e. Incidental Use. The Subrecipient agrees that any incidental use of Project property will not exceed that permitted under applicable laws, regulations, and directives.

f. Title of Vehicles. The Certificate of Title to all vehicles purchased under the Approved Budget for this Project shall be in the name of the Subrecipient. The Department's Public Transportation Division shall be recorded on the Certificate of Title as first lienholder. In the event of project termination or breach of contract provisions, the Subrecipient shall, upon written notification by the Department, surrender Project equipment and/or transfer the Certificate(s) of Title for Project equipment to the Department or the Department's designee within 30 days of request.

g. Encumbrance of Project Property. The Subrecipient agrees to maintain satisfactory continuing control of Project property as follows:

(1) Written Transactions. The Subrecipient agrees that it will not execute any transfer of title, lease, lien, pledge, mortgage, encumbrance, third party contract, subagreement, grant anticipation note, alienation, innovative finance arrangement (such as a cross border lease, leveraged lease, or otherwise), or any other obligation pertaining to Project property, that in any way would affect the continuing Federal and State interest in that Project property.

(2) Oral Transactions. The Subrecipient agrees that it will not obligate itself in any manner to any third party with respect to Project property.

(3) Other Actions. The Subrecipient agrees that it will not take any action adversely affecting the Federal and State interest in or impair the Subrecipient's continuing control of the use of Project property.

h. Alternative Use, Transfer, and Disposition of Project Property. The Subrecipient understands and agrees that any alternative uses, transfers, or disposition of project property must be approved by the Department and done in accordance with Departmental procedures. Per a Dear Colleague letter from the FTA on September 27, 2024, the disposition rule was amended from the previous rules.

Per 2 CFR 200.313 and 200.314, if an item of equipment or aggregate unused supplies purchased with Federal assistance, and no longer needed for a transit purpose, are sold for $10,000 or less, the recipient may retain the full proceeds from the disposition. If the proceeds are greater than $10,000, then per 49 U.S.C. 5334(h)(4)(B) the recipient may retain $5,000 and the percentage of the local share in the original Award of the remaining proceeds, with the remaining federal share returned to FTA. In either case, selling and handling expenses are not permitted to be deducted from the amount returned or in determining the sale proceeds. This applies to all dispositions on or after October 1, 2024.

i. Insurance Proceeds. If the Subrecipient receives insurance proceeds as a result of damage or destruction to the Project property that has not met its useful life, the Subrecipient agrees to:

(1) Apply those insurance proceeds to the cost of replacing the damaged or destroyed Project property taken out of service, or

(2) Return to the Department an amount equal to the remaining Federal and State interest in the damaged or destroyed Project property.

j. Misused or Damaged Project Property. If any damage to Project property results from abuse or misuse occurring with the Subrecipient 's knowledge and consent, the Subrecipient agrees to restore the Project property to its original condition or

refund the value of the Federal and State interest in that property, as the Department may require.

k. Responsibilities after Project Closeout. The Subrecipient agrees that Project Closeout by the Department will not change the Subrecipient's Project property management responsibilities, and as may be set forth in subsequent Federal and State laws, regulations, and directives, except to the extent the Department determines otherwise in writing.

15. Insurance

The Subrecipient shall be responsible for protecting the state and/or federal financial interest in the facility construction/renovation and equipment purchased under this Agreement throughout the useful life. The Subrecipient shall provide, as frequently and in such manner as the Department may require, written documentation that the facility and equipment are insured against loss in an amount equal to or greater than the state and/or federal share of the real value of the facility or equipment. Failure of the Subrecipient to provide adequate insurance shall be considered a breach of contract and, after notification may result in termination of this Agreement. In addition, other insurance requirements may apply. The Subrecipient agrees to comply with the insurance requirements normally imposed by North Carolina State and local laws, regulations, and ordinances, except to the extent that the Department determines otherwise in writing.

16. Termination

a. Either party may terminate the Agreement by providing 60 days written notice to the other party, or as otherwise permitted by law.

b. Should the Subrecipient terminate the Agreement without the concurrence of the Department, the Subrecipient shall reimburse the Department one hundred percent (100%) of all costs expended by the Department and associated with the work.

17. Additional Repayment Requirements and Remedies

a. The repayment requirements and remedies addressed in this Paragraph are in addition to those repayment requirements and other remedies set forth elsewhere in this Agreement, including the requirements to repay unspent funds. No remedy conferred or reserved by or to the Department is intended to be exclusive of any other available remedy or remedies, but each and every such remedy shall be cumulative and shall be in addition to every other remedy provided for in this Agreement, or now or hereinafter existing at law, in equity, or by statute, and any such right or power may be exercised from time to time and as often as may be deemed expedient.

b. If there is a breach of any of the requirements, covenants or agreements in this Agreement (including, without limitation, any reporting requirements), or if there

are any representations or warranties which are untrue as to a material fact in this Agreement or in relation to the Project (including the performance thereof), the Subrecipient agrees that the Department may require repayment from the Subrecipient of an amount of funds to be determined in the Department's sole discretion but not to exceed the amount of funds the Subrecipient has already received under this Agreement.

18. Civil Rights and Equal Opportunity

Under this Agreement, the Subrecipient shall always comply with the requirements included as part of this agreement in the Federal Terms and Conditions that are included in the current FTA Master Agreement.

19. Choice of Law and Venue

This agreement is to be interpreted according to the laws of the State of North Carolina. The Parties hereby agree that the proper venue for any claims filed as a result of this Agreement shall be the Superior Court of Wake County, North Carolina.

20. Severability

If any provision of the FTA Master Agreement or this Agreement for the Project is determined invalid, the remainder of that Agreement shall not be affected if that remainder would continue to conform to the requirements of applicable Federal or State laws or regulations.

21. Incorporated Terms and Conditions

In addition to the Terms and Conditions contained in this agreement and the terms, conditions, certifications, and assurances included in the grant application, which are hereby incorporated by reference, additional terms and conditions incorporated by reference into this agreement are checked below.

☒ **Federal Terms and Conditions, Attached**

22. Federal Terms and Conditions

State Management Plan. The State Management Plan for Federal and State Transportation Programs and any subsequent amendments or revisions thereto, are herewith incorporated by reference, and are on file with and approved by the Department. Nothing shall be construed under the terms of this Agreement by the Department or the Subrecipient that shall cause any conflict with Department, State, or Federal statutes, rules, or regulations.

Allowable Costs. Eligible costs are those costs attributable to and allowed under the FTA program and the provisions of 2 CFR Parts 200 and 1201, "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards."

No Federal Government Obligations to Third Parties. The Subrecipient acknowledges and agrees that, notwithstanding any concurrence by the Federal Government in or approval of the solicitation or award of the underlying Agreement, absent the express written consent by the Federal Government, the Federal Government is not a party to this Agreement and shall not be subject to any obligations or liabilities to the Subrecipient or any other party (whether or not a party to that contract) pertaining to any matter resulting from the underlying Agreement.

The Subrecipient agrees to include the above clause in each contract financed as a whole or in part with Federal assistance provided by the FTA. It is further agreed that the clause shall not be modified, except to identify the subcontractor who will be subject to its provisions.

Program Fraud and False or Fraudulent Statements or Related Acts. The Subrecipient acknowledges that the provisions of the Program Fraud Civil Remedies Act of 1986, as amended, 31 USC § 3801 et seq. and U.S. DOT regulations, "Program Fraud Civil Remedies," 49 CFR part 31, apply to its actions pertaining to this project. Upon execution of the underlying Agreement, the Subrecipient certifies or affirms the truthfulness and accuracy of any statement it has made, it makes, it may make, or causes to be made, pertaining to the underlying Agreement or the FTA assisted project for which this Agreement work is being performed. In addition to other penalties that may be applicable, the Subrecipient further acknowledges that if it makes, or causes to be made, a false, fictitious, or fraudulent claim, statement, submission, or certification, the Federal Government reserves the right to impose the penalties of the Program Fraud Civil Remedies Act of 1986 on the Subrecipient to the extent the Federal Government deems appropriate.

The Subrecipient also acknowledges that if it makes, or causes to be made, a false, fictitious, or fraudulent claim, statement, submission, or certification to the Federal Government under a contract connected with a project that is financed in whole or in part with Federal assistance originally awarded by FTA under the authority of 49 USC chapter 53, the Government reserves the right to impose the penalties of 18 USC § 1001 and 49 USC § 5323(l) on the Subrecipient, to the extent the Federal Government deems appropriate.

The Subrecipient agrees to include the above two clauses in each subcontract financed as a whole or in part with Federal assistance provided by FTA. It is further agreed that the clauses shall not be modified, except to identify the subcontractor who will be subject to the provisions.

Access to Records and Reports.

a. Record Retention. The Subrecipient will retain, and will require its subcontractors of all tiers to retain, complete and readily accessible records related in whole or in part to the Agreement, including, but not limited to, data, documents, reports, statistics, sub-agreements, leases, subcontracts, arrangements, other third-party agreements of any type, and supporting materials related to those records.

c. Access to Records. The Subrecipient agrees to provide sufficient access to FTA and its contractors to inspect and audit records and information related to performance of this Agreement as reasonably may be required.

d. Access to the Sites of Performance. The Subrecipient agrees to permit FTA and its contractor's access to the sites of performance under this Agreement as reasonably may be required.

Federal Changes. The Subrecipient agrees to comply with all applicable federal requirements and federal guidance. All the standards or limits included in this agreement are minimum requirements. The federal requirements and guidance that applied at the time of the award this Agreement may be modified from time to time, and the modifications will apply to the Subrecipient.

Civil Rights and Equal Opportunity. Under this Agreement, the Subrecipient shall at all times comply with the following requirements and shall include these requirements in each subcontract entered into as part thereof.

1. Nondiscrimination. In accordance with Federal transit law at 49 USC § 5332, the Subrecipient agrees that it will not discriminate against any employee or applicant for employment because of race, color, religion, national origin, sex, disability, or age. In addition, the Subrecipient agrees to comply with applicable Federal implementing regulations and other implementing requirements FTA may issue.

2. Race, Color, Religion, National Origin, Sex. In accordance with Title VII of the Civil Rights Act, as amended, 42 USC § 2000e et seq., and Federal transit laws at 49 USC § 5332, the Subrecipient agrees to comply with all applicable equal employment opportunity requirements of U.S. Department of Labor (U.S. DOL) regulations, "Office of Federal Contract Compliance Programs, Equal Employment Opportunity, Department of Labor," 41 CFR chapter 60, and Executive Order No. 11246, "Equal Employment Opportunity in Federal Employment," September 24, 1965, 42 USC § 2000e note, as amended by any later Executive Order that amends or supersedes it, referenced in 42 USC § 2000e note. The Subrecipient agrees to take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, religion, national origin, or sex (including sexual orientation and gender identity). Such

actions shall include, but not be limited to, the following: employment, promotion, demotion or transfer, recruitment or recruitment advertising, layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. In addition, the Subrecipient agrees to comply with any implementing requirements FTA may issue.

3. Age. In accordance with the Age Discrimination in Employment Act, 29 USC §§ 621634, U.S. Equal Employment Opportunity Commission (U.S. EEOC) regulations, "Age Discrimination in Employment Act," 29 CFR part 1625, the Age Discrimination Act of 1975, as amended, 42 USC § 6101 et seq., U.S. Health and Human Services regulations, "Nondiscrimination on the Basis of Age in Programs or Activities Receiving Federal Financial Assistance," 45 CFR part 90, and Federal transit law at 49 USC § 5332, the Subrecipient agrees to refrain from discrimination against present and prospective employees for reason of age. In addition, the Subrecipient agrees to comply with any implementing requirements FTA may issue.

4. Disabilities. In accordance with section 504 of the Rehabilitation Act of 1973, as amended, 29 USC § 794, the Americans with Disabilities Act of 1990, as amended, 42 USC § 12101 et seq., the Architectural Barriers Act of 1968, as amended, 42 USC § 4151 et seq., and Federal transit law at 49 USC § 5332, the Subrecipient agrees that it will not discriminate against individuals on the basis of disability. In addition, the Subrecipient agrees to comply with any implementing requirements FTA may issue.

Disadvantaged Business Enterprises. It is the policy of the North Carolina Department of Transportation that Disadvantaged Business Enterprises (DBEs) as defined in 49 CFR Part 26 shall have the equal opportunity to compete fairly for and to participate in the performance of contracts financed as a whole or in part by Federal Funds. The Subrecipient is also encouraged to give every opportunity to allow DBE participation in Supplemental Agreements. The Subrecipient, subconsultant, and subcontractor shall not discriminate on the basis of race, religion, color, national origin, age, disability or sex in the performance of this contract. The Subrecipient shall comply with applicable requirements of 49 CFR Part 26 in the award and administration of federally assisted contracts. Failure by the Subrecipient to comply with these requirements is material breach of this contract, which will result in the termination of this contract or any other remedy, as the Department deems necessary.

When payments are made to Disadvantaged Business Enterprise (DBE) Subrecipients, including material suppliers, Subrecipients at all levels (Subrecipient, Subconsultant or Subrecipient) shall provide the Contract Administrator with an accounting of said payments. The accounting shall be listed on the Department's Subrecipient Payment Information Form (Form DBE-IS). In the event the Subrecipient has no DBE participation, the Subrecipient shall indicate this on the Form DBE-IS by entering the word 'None' or the number 'zero' and the form shall be signed. Form DBE-IS may be accessed on the website at: https://apps.dot.state.nc.us/quickfind/forms/Default.aspx.

A responsible fiscal officer of the payee Subrecipient, subconsultant or Subrecipient who can attest to the date and amounts of the payments shall certify that the accounting is

correct. A copy of an acceptable report may be obtained from the Department of Transportation. This information shall be submitted as part of the requests for payments made to the Department.

Prompt payment provisions. When a subcontractor has performed in accordance with the provisions of his contract, the contractor shall pay to his subcontractor and each subcontractor shall pay to his subcontractor, within seven days of receipt by the contractor or subcontractor of each periodic or final payment, the full amount received for such subcontractor's work and materials based on work completed or service provided under the subcontract NCGS §22C-1.

Incorporation of FTA Terms. Provisions of this Agreement include, in part, certain standard terms and conditions required by the U.S. DOT. All contractual provisions required by the U.S. DOT, as set forth in FTA Circular 4220.1, as amended, are incorporated by reference. Anything to the contrary herein notwithstanding, all FTA-mandated terms shall be deemed to control in the event of a conflict with other provisions contained in this Agreement. The Subrecipient shall not perform any act, fail to perform any act, or refuse to comply with any Department request, which would cause the Department to be in violation of FTA terms and conditions, as referenced in the current FTA Master Agreement shall prevail and be the instrument governing the receipt of Federal assistance from the Federal Transit Administration.

Energy Conservation. The Subrecipient agrees to comply with mandatory standards and policies relating to energy efficiency, which are contained in the state energy conservation plan issued in compliance with the Energy Policy and Conservation Act.

Debarment, Suspension, Ineligibility and Voluntary Exclusion. The Subrecipient shall comply and facilitate compliance with U.S. DOT regulations, “Non-procurement Suspension and Debarment,” 2 CFR part 1200, which adopts and supplements the U.S. Office of Management and Budget (U.S. OMB) “Guidelines to Agencies on Government-wide Debarment and Suspension (Non-procurement),” 2 CFR part 180. As such, the Subrecipient shall verify that its principals, affiliates, and subcontractors are eligible to participate in this federally funded Agreement and are not presently declared by any Federal department or agency to be:

a) Debarred from participation in any federally assisted Award.

b) Suspended from participation in any federally assisted Award.

c) Proposed for debarment from participation in any federally assisted Award.

d) Declared ineligible to participate in any federally assisted Award.

e) Voluntarily excluded from participation in any federally assisted Award; or

f) Disqualified from participation in any federally assisted Award.

By signing and submitting this Agreement, Subrecipient certifies as follows:

The certification in this clause is a material representation of fact relied upon by the Department. If it is later determined by the Department that the Subrecipient knowingly rendered an erroneous certification, in addition to remedies available to the Department, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment. The Subrecipient agrees to comply with the requirements of 2 CFR part 180, subpart C, as supplemented by 2 CFR part 1200, throughout the period of this Agreement. The Subrecipient further agrees to include a provision requiring such compliance in its lower tier covered transactions. These provisions apply to each contract at any tier of $25,000 or more, and to each contract at any tier for a federally required audit (irrespective of the contract amount), and to each contract at any tier that must be approved by an FTA official irrespective of the contract amount.

Lobbying Restrictions. The Subrecipient agrees that neither it nor any third-party participant will use federal assistance to influence any officer or employee of a federal agency, member of Congress or employee of a member of Congress, or officer or employee of Congress on matters that involve this agreement, including any extension or modification, according to the following:

(1) Laws, Regulations, Requirements, and Guidance. This includes:

(a) The Byrd Anti-Lobbying Amendment, 31 USC § 1352, as amended,

(b) U.S. DOT regulations, “New Restrictions on Lobbying,” 49 CFR part 20, to the extent consistent with 31 USC § 1352, as amended, and(c) Other applicable federal laws, regulations, requirements, and guidance prohibiting the use of federal assistance for any activity concerning legislation or appropriations designed to influence the U.S. Congress or a state legislature, and

(2) Exception. If permitted by applicable federal law, regulations, requirements, or guidance, such lobbying activities described above may be undertaken through the subrecipient’s proper official channels.

The Subrecipient agrees to submit a signed and dated Certification on Lobbying that appears in the attachment.

Clean Air Act and Federal Water Pollution Control Act. The Subrecipient agrees:

1) It will not use any violating facilities.

2) It will report the use of facilities placed on or likely to be placed on the U.S. EPA “List of Violating Facilities;”

3) It will report violations of use of prohibited facilities to FTA; and

4) It will comply with the inspection and other requirements of the Clean Air Act, as amended, (42 USC §§ 7401 – 7671q); and the Federal Water Pollution Control Act as amended, (33 USC §§ 1251-1387).

Public Transportation Employee Protective Arrangements. The Subrecipient agrees to comply with the following employee protective arrangements of 49 USC § 5333(b):

1. Sections 5339. Under this Agreement or any Amendments thereto that involve public transportation operations that are supported with 49 USC § 5339 federal assistance, a certification issued by U.S. DOL is a condition of the Contract.

2. Section 5311. When the Agreement involves public transportation operations and is supported with federal assistance appropriated or made available for 49 USC § 5311, U.S. DOL will provide a Special Warranty for its Award. The U.S. DOL Special Warranty is a condition of the Agreement.

3. Section 5310. The conditions of 49 USC § 5333(b) do not apply to Subrecipients providing public transportation operations pursuant to 49 USC § 5310. FTA reserves the right to make case-by-case determinations of the applicability of 49 USC § 5333(b) for all transfers of funding authorized under title 23, United States Code (flex funds), and make other exceptions as it deems appropriate, and, in those instances, any special arrangements required by FTA will be incorporated herein as required.

Charter Service. The Subrecipient agrees to comply with 49 USC 5323(d), 5323(r), and 49 CFR part 604, which provides that recipients and subrecipients of FTA assistance are prohibited from providing charter service using federally funded equipment or facilities if there is at least one private charter operator willing and able to provide the service, except as permitted by:

1. Federal transit laws, specifically 49 USC § 5323(d).

2. FTA regulations, “Charter Service,” 49 CFR part 604.

3. Any other federal Charter Service regulations; or

4. Federal guidance, except as FTA determines otherwise in writing.

The Subrecipient agrees that if it engages in a pattern of violations of FTA’s Charter Service regulations, FTA may require corrective measures or impose remedies on it. These corrective measures and remedies may include:

1. Barring it or any subcontractor operating public transportation under its Award that has provided prohibited charter service from receiving federal assistance from FTA.

2. Withholding an amount of federal assistance as provided by Appendix D to part 604 of FTA’s Charter Service regulations; or

3. Any other appropriate remedy that may apply. The Subrecipient should also include the substance of this clause in each subcontract that may involve operating public transit services.

School Bus Operations. The Subrecipient agrees to comply with 49 USC 5323(f), and 49 CFR part 605, and does not engage in school bus operations using federally funded equipment or facilities in competition with private operators of school buses, except as permitted under:

1. Federal transit laws, specifically 49 USC § 5323(f).

2. FTA regulations, "School Bus Operations," 49 CFR part 605.

3. Any other Federal School Bus regulations; or

4. Federal guidance, except as FTA determines otherwise in writing.

If Subrecipient violates this School Bus Agreement, FTA may:

1. Bar the Subrecipient from receiving Federal assistance for public transportation; or

2. Require the Subrecipient to take such remedial measures as FTA considers appropriate.

When operating exclusive school bus service under an allowable exemption, the contractor may not use federally funded equipment, vehicles, or facilities.

The Subrecipient shall include the substance of this clause in each subcontract or purchase under this contract that may operate public transportation services.

Substance Abuse Requirements (Recipients of Sections 5311 and 5339 funds only). The Subrecipient agrees to establish and implement a drug and alcohol testing program that complies with 49 CFR parts 40 and 655, as amended, and produce any documentation necessary to establish its compliance with part 655, and permit any authorized representative of the United States Department of Transportation or its operating administrations or the Department to inspect the facilities and records associated with the implementation of the drug and alcohol testing program as required under 49 CFR part 655 and review the testing process. The Subrecipient agrees further to submit the Drug and Alcohol Management Information System (DAMIS) reports before February 15 to NCDOT Public Transportation Compliance Office or its designee.

23. Contract Administrators.

All notices permitted or required to be given by one Party to the other and all questions about this Agreement from one Party to the other shall be addressed and delivered to the other Party's Contract Administrator. The name, postal address, street address, telephone number, fax number, and email address of the Parties' respective initial Contract Administrators are set out below. Either Party may change the name, postal address, street address, telephone number, fax number, or email address of its Contract Administrator by giving timely written notice to the other Party.

For the Department:

Name:	Beth M. Gay
Title:	Interim Finance Manager
Agency:	NCDOT-IMD
Email:	bmgay@ncdot.gov
MSC:	1550 Mail Service Center – Raleigh, NC 27699-1550
Physical Address:	1 S. Wilmington St, Rm 542, Transportation Building, Raleigh, NC 27601
Phone:	919-707-4688

For the Subrecipient:

Name: Barry A. Blevins

Title: General Services Director

Agency: Harnett Area Rural Transit System

Address: Post Office Box 85, 250 Alexander Drive Lillington, NC 27546

Email: bblevins@harnett.org

Phone: 910-893-7536

IN WITNESS WHEREOF, this Agreement has been executed by the Department, an agency of the State of North Carolina, and the Subrecipient by and through a duly authorized representative and is effective the date and year first above written.

HARNETT COUNTY

SUBRECIPIENT'S FEDERAL TAX ID NUMBER:

SUBRECIPIENT'S FISCAL YEAR END: **JUNE 30, 2027**

BY:

TITLE: **CHAIRMAN**

ATTEST:

TITLE: Clerk to the Board

DEPARTMENT OF TRANSPORTATION

BY:

TITLE: DEPUTY SECRETARY FOR MULTI-MODAL TRANSPORTATION

Attachment 1
Certification Regarding Lobbying

The Subrecipient certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

(3) The Subrecipient shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such failure.

Subrecipient's Authorized Representative: _____

Title: Chairman of the Harnett County Board of Commissioners

Date: _____

APPENDIX A

NORTH CAROLINA DEPARTMENT OF TRANSPORTATION
PUBLIC TRANSPORTATION DIVISION
PROJECT NUMBER: 27-CT-040
APPROVED BUDGET SUMMARY
EFFECTIVE DATE JULY 1, 2026

PROJECT SPONSOR: HARNETT COUNTY
PROJECT DESCRIPTION: FY2027 COMMUNITY TRANSPORTATION GRANT PROGRAM

I. TOTAL PROJECT EXPENDITURES

DEPARTMENT - 4523 CAPITAL I	36233.50.29.3	$330,000
PERIOD OF PERFORMANCE JULY 1, 2026 - JUNE 30, 2027		
DEPARTMENT - 4523 CAPITAL II	36233.50.29.4	$615
PERIOD OF PERFORMANCE JULY 1, 2026 - JUNE 30, 2027		

II. TOTAL PROJECT FUNDING

		TOTAL	FEDERAL	STATE	LOCAL
CAPITAL I -BUS: ROLLING STOCK	36233.50.29.3	100%	80%	10%	10%
AGREEMENT #		$330,000	$264,000	$33,000	$33,000

		TOTAL	FEDERAL	STATE	LOCAL
CAPITAL II- SUPPORT EQUIP & FACILITY	36233.50.28.4	100%	80%	10%	10%
AGREEMENT#		$615	$492	$61	$62

TOTAL BUDGET		**$330,615**	**$264,492**	**$33,061**	**$33,062**

NORTH CAROLINA DEPARTMENT OF TRANSPORTATION
PUBLIC TRANSPORTATION DIVISION
APPROVED PROJECT BUDGET

PROJECT: 27-CT-040
SPONSOR: HARNETT COUNTY

WBS ELEMENT: 36233.50.29.3
DEPARTMENT 4523 CAPITAL I -ROLLING ROCK

TITLE	DESCRIPTION	APPROVED BUDGET
G548	Lift-Equip Conver Van Rpl	$330,000
	TOTAL CAPITAL I BUDGET	**$330,000**

WBS ELEMENT: 36233.50.28.4
DEPARTMENT 4523 CAPITAL I -SUPPORT EQUIP AND FACILITY

TITLE	DESCRIPTION	APPROVED BUDGET
G522	Printer	$615
	TOTAL CAPITAL II BUDGET	**$615**

TOTAL CAPITAL BUDGET **$330,615**

PROGRAM SUMMARY SHEET REQUIREMENTS

5311 Rural Formula
FEDERAL

NORTH CAROLINA
Department of Transportation

Administration, Operating, Capital, Planning

PRINCIPLE	This guidance is for all subrecipients receiving capital, administration, and operating assistance to support public transportation in rural areas (areas with populations of less than 50,000).
ELIGIBLE SUBRECIPIENTS	To be eligible, transit providers must have a signed resolution from the County Commissioners of each county served, designating them as the 5311 recipient in their jurisdiction in order to be eligible to apply for funds. These resolutions are updated on a five-year basis. The resolution is part of the grant application process. North Carolina's coordinated approach to service delivery allows a single applicant within each designated service area. The project number will be identified as YY-11-XXX (YY=Year; XXX= System #). It may be followed by an O (operating) or S (statewide funding only). This designation identifies the program funding or use.
ELIGIBLE SERVICE and SERVICE AREA	General public transportation activities in rural North Carolina (areas outside urbanized area boundaries) are the focus of this funding. The goal of Section 5311 program is to enhance the overall mobility of people living in rural areas; therefore, projects may include transportation to or from rural areas. Service must be open and promoted to the general public; however, a rural transit provider may design its Section 5311 funded services to maximize use by members of the general public who are transportation-disadvantaged. Transportation disadvantaged people include seniors, people with disabilities, and low-income individuals. Providers receiving both 5311 and 5307 funds must have a method of allocating costs between the two programs.
FINANCIAL CAPACITY and MANAGEMENT	IMD suggests Subrecipients have sufficient funds to operate and maintain the NCDOT funded program for at least three months without incoming revenue from grants. Subrecipients must have fiscal control and accounting procedures sufficient to permit the tracking and reporting of grant funds. Any funds borrowed from a parent organization or governmental organization must be reported to NCDOT within 15 days.
AUDIT REPORTS and FINANCIAL STATEMENTS	Subrecipients that expend more than $1,000,000 in federal funds from all sources (including federal funds provided through NCDOT) in a year must submit the annual single audit required by 09 NCAC 03M and evidence of resolution of findings related to the transit program to NCDOT. The value of a bus or van purchased must be considered when determining whether a Subrecipient meets the threshold for a single audit.
VEHICLE TITLES	Subrecipients will title the equipment and NCDOT Integrated Mobility Division be named first lienholder. When the project equipment has been replaced, NCDOT will release the lien. Useful life standards are maintained in NCDOT's Transit Asset Management (TAM) Tier II Sponsored Plan. This inventory is updated on an annual basis.
INSURANCE	Subrecipients will maintain insurance as defined in the procedures.

PROGRAM SUMMARY SHEET REQUIREMENTS

MAINTENANCE	Subrecipients will maintain project equipment at a high level of cleanliness, safety, and mechanical soundness. An 80 percent on-time performance standard for equipment and wheelchair lifts has been set. All maintenance activities are entered into IMD's Enterprise Asset Management (EAM) maintenance software and performance is monitored. FTA and state funded facilities require a written maintenance plan and annual submission of the maintenance performed.
INCIDENTAL USE	IMD discourages incidental uses of real property unless it can generate additional revenues for the transit system or, at a reasonable cost, enhances system ridership. Prior written approval is required for incidental uses of real property which must be compatible with the original purposes of the contract. Incidental uses, such as meal delivery, are allowed if they do not interfere with the public transit service and cover the costs of the uses. Nutrition programs must cover the operating costs attributable to meal delivery.
PROGRAM REPORTING AND OVERSIGHT	NCDOT's Integrated Mobility Division requires quarterly and year end reports. Program status reports are also required with each claim submitted. NCDOT's Integrated Mobility Division maintains all procedures required for oversight. These expectations, the State Management Plan, funding applications and Certifications and Assurances must be followed to maintain a good standing for future funding.
REFERENCES	Section 5311 Circular - C 9040.1H; Award Management Requirements 5010.1F; 09 NCAC 03M Third Party Contracting Guidance 4220.1G OMB's Uniform Administrative Requirements 2 CFR 200 NCDOT's Business Guide State Management Plan IMD Unified Grant application and Guidance
UPDATES/REVISIONS	Original Date: April 9, 2018 Last Amended Date: July 8, 2025

PUBLIC TRANSPORTATION PROGRAM RESOLUTION

FY27 RESOLUTION

Section 5311 (including ADTAP), 5310, 5339, 5307 and applicable State funding, or combination thereof.

Applicant seeking permission to apply for Public Transportation Program funding, enter into agreement with the North Carolina Department of Transportation, provide the necessary assurances and the required local match.

A motion was made by (*Board Member's Name*) Commissioner Jaggers and seconded by (*Board Member's Name or N/A, if not required*) Commissioner McKoy for the adoption of the following resolution, and upon being put to a vote was duly adopted.

WHEREAS, Article 2B of Chapter 136 of the North Carolina General Statutes and the Governor of North Carolina have designated the North Carolina Department of Transportation (NCDOT) as the agency responsible for administering federal and state public transportation funds; and

WHEREAS, the North Carolina Department of Transportation will apply for a grant from the US Department of Transportation, Federal Transit Administration and receives funds from the North Carolina General Assembly to provide assistance for rural public transportation projects; and

WHEREAS, the purpose of these transportation funds is to provide grant monies to local agencies for the provision of rural, small urban, and urban public transportation services consistent with the policy requirements of each funding source for planning, community and agency involvement, service design, service alternatives, training and conference participation, reporting and other requirements (drug and alcohol testing policy and program, disadvantaged business enterprise program, and fully allocated costs analysis); and

WHEREAS, the funds applied for may be Administrative, Operating, Planning, or Capital funds and will have different percentages of federal, state, and local funds.

WHEREAS, non-Community Transportation applicants may apply for funding for "purchase-of-service" projects under the Capital Purchase of Service budget, Section 5310 program.

WHEREAS, (*Legal Name of Applicant*) County of Harnett hereby assures and certifies that it will provide the required local matching funds; that its staff has the technical capacity to implement and manage the project(s), prepare required reports, obtain required training, attend meetings and conferences; and agrees to comply with the federal and state statutes, regulations, executive orders, Section 5333 (b) Warranty, and all administrative requirements related to the applications made to and grants received from

the Federal Transit Administration, as well as the provisions of Section 1001 of Title 18, U. S. C.

WHEREAS, the applicant has or will provide all annual certifications and assurances to the State of North Carolina required for the project;

NOW, THEREFORE, be it resolved that the (Authorized Official's Title)* Chairman of (Name of Applicant's Governing Body) Harnett County Board of Commissioners is hereby authorized to submit grant application (s) for federal and state funding in response to NCDOT's calls for projects, make the necessary assurances and certifications and be empowered to enter into an agreement with the NCDOT to provide rural, small urban, and urban public transportation services.

I (*Certifying Official's Name*)* Melissa D. Capps (*Certifying Official's Title*) Clerk to the Harnett County Board of Commissioners do hereby certify that the above is a true and correct copy of an excerpt from the minutes of a meeting of the (*Name of Applicant's Governing Board*) Harnett County Board of Commissioners duly held on the 15th day of September, 2025.

Melissa D. Capps
Signature of Certifying Official

Note that the authorized official, certifying official, and notary public should be three separate individuals.

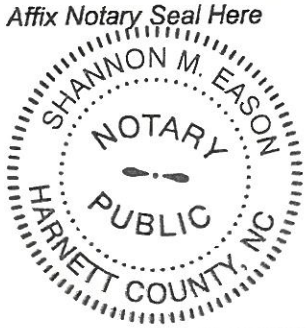
Seal Subscribed and sworn to me (date) 9-16-25 ~~8-16-30~~

Shannon M. Eason
*Notary Public **

Shannon M. Eason, 455 McKinney Lillington, NC
Printed Name and Address

My commission expires (date) 8-16-30

Affix Notary Seal Here



Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **US Department of Agriculture (USDA) Housing Preservation Grant (HPG) Application**

REQUESTED BY: **Barry A. Blevins, General Services Director**

REQUEST:
General Services Director requests the Board of Commissioners consider and approve staff to seek and submit a pre-application for USDA Housing Preservation Grant (HPG) funding. HPG provides grants to organizations for the repair and rehabilitation of housing owned/occupied by low- and very-low-income rural citizens. Eligible expenses are repairing or replacing electrical wiring, foundations, roofs, insulation, heating systems and water/waste disposal systems. Staff anticipate applying for $100,000 with $0 for matching funds. HPG projects have a two-year project duration.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

OMB Number: 4040-0004
Expiration Date: 11/30/2025

Application for Federal Assistance SF-424

* 1. Type of Submission:
- [x] Preapplication
- [ ] Application
- [ ] Changed/Corrected Application

* 2. Type of Application:
- [x] New
- [ ] Continuation
- [ ] Revision

* If Revision, select appropriate letter(s):

* Other (Specify):

* 3. Date Received: 09/08/2026

4. Applicant Identifier:

5a. Federal Entity Identifier: NQR8XNNJFH9

5b. Federal Award Identifier:

State Use Only:

6. Date Received by State:

7. State Application Identifier:

8. APPLICANT INFORMATION:

* a. Legal Name: County of Harnett

* b. Employer/Taxpayer Identification Number (EIN/TIN): 56-6000306

* c. UEI: NQR8XNNJF7H9

d. Address:

* Street1: 200 Alexander Drive
Street2:
* City: Lillington
County/Parish: Harnett
* State: NC: North Carolina
Province:
* Country: USA: UNITED STATES
* Zip / Postal Code: 27546-9438

e. Organizational Unit:

Department Name: General Services

Division Name: Community Development

f. Name and contact information of person to be contacted on matters involving this application:

Prefix: Mr.
* First Name: Barry
Middle Name: Alan
* Last Name: Blevins
Suffix:

Title: General Services Director

Organizational Affiliation: Department within County of Harnett Local Government

* Telephone Number: 9108937536
Fax Number: 9106610418

* Email: bblevins@harnett.org

Application for Federal Assistance SF-424

*** 9. Type of Applicant 1: Select Applicant Type:**

B: County Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

*** 10. Name of Federal Agency:**

United States Department of Agriculture - Rural Development

11. Catalog of Federal Domestic Assistance Number:

10.433

CFDA Title:

Rural Housing Preservation

*** 12. Funding Opportunity Number:**

USDA-RD-HCFP-HPG-2026

* Title:

Rural Housing Preservation Grants

13. Competition Identification Number:

Title:

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment | Delete Attachment | View Attachment

*** 15. Descriptive Title of Applicant's Project:**

Harnett County Housing Preservation Grant 2026 (HPG26)

Attach supporting documents as specified in agency instructions.

Add Attachments | Delete Attachments | View Attachments

Application for Federal Assistance SF-424

16. Congressional Districts Of:

* a. Applicant: NC009 | * b. Program/Project: NC009

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment | Delete Attachment | View Attachment

17. Proposed Project:

* a. Start Date: 11/01/2026 | * b. End Date: 10/31/2028

18. Estimated Funding ($):

* a. Federal	100,000.00
* b. Applicant	
* c. State	
* d. Local	
* e. Other	
* f. Program Income	
* g. TOTAL	100,000.00

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

☐ a. This application was made available to the State under the Executive Order 12372 Process for review on .

☒ b. Program is subject to E.O. 12372 but has not been selected by the State for review.

☐ c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**

☐ Yes ☒ No

If "Yes", provide explanation and attach

Add Attachment | Delete Attachment | View Attachment

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 18, Section 1001)**

☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: Mr. | * First Name: Brent

Middle Name:

* Last Name: Trout

Suffix:

* Title: County Manager

* Telephone Number: 910-893-7555 | Fax Number:

* Email: btrout@harnett.org

* Signature of Authorized Representative: | * Date Signed: 09/08/2026

Housing Preservation Grant (HPG26)
Harnett County General Services / Community Development

Pre-Application Statement of Activities

1. Statement of Activities:
This is a pre-application statement for USDA Housing Preservation Grants (HPG) funding that will be used to provide repair assistance to low-income and very-low-income owners of single-family homes in Harnett County, North Carolina (homeowner assistance program). Harnett County (grantee) is a non-MSA County with a total population of 138,832. According to US Census Bureau Quick Facts for Harnett County, there is thirteen percent of total county population living in poverty. Harnett County General Services estimates there will be a minimum of sixty-seven percent (67%) of low-income and thirty-three (33%) of very low-income families of the total amount of families available to serve. Only owner-occupied stick-built homes will be considered for assistance. Harnett County Community Development will assist families in searching for other resources available for repairs that exceed the amount available for each applicant.

2. Process for Selecting Recipients:
In order to be eligible for assistance as provided by USDA Housing Preservation Grants (HPG) funds through the Community Development Division of Harnett County General Services, recipients must meet specific income-based and home feasibility criteria. However, applications for rehabilitations are available to all applicants regardless of race, color, religion, sex, national origin, disability, or age and every effort will be made to include as many eligible applicants as possible.

Base eligibility will be determined and supported by the following conditions. The homeowner must first meet the adjusted income limits established by U.S. Department of HUD 2026 Income Limit Table (*see below*) and meet requirements as defined in RD Instruction 1944.661n (a) for either low-income or very-low income for the household composition listed on application. Secondly, the applicant must own the home in accordance with RD Instruction 1944n, 1944.661 (b) (c) for the proposed home requiring repairs.

2026 Income Limits for Harnett County
Housing Preservation Grant (HPG24)

Number in Household	Very Low Income	Low Income
1	$ 30,950	$ 49,500
2	$ 35,350	$ 56,550
3	$ 39,750	$ 63,600
4	$ 44,150	$ 70,650
5	$ 47,700	$ 76,350
6	$ 51,250	$ 82,000
7	$ 54,750	$ 87,650
8	$ 58,300	$ 93.300

Specifically, recipients must prove they own and occupy the property that is to be rehabilitated. In addition, household income must be at or below the low-income threshold for the number of persons living in the home as indicated in the Income Table (*see above table*).

Because of the limited amount of funds available the grantee will prioritize to rank otherwise eligible applicants. Grantee will rank applicants by using the following table:

Special Needs (for definitions, see below)	**Points**
Elderly Head of Household (62 or older)	4
Disabled Head of Household	3
Disabled or Elderly Household Member (not Head of Household)	2
Single-Parent Household (w/one of more children in the home)	3
Large Family (5 or more permanent residents)	2

Definitions:
Elderly: An individual aged 62 or older
Disabled: A person who has a physical, mental or development disability that greatly limits one or more life activities, has a record of such impairment, or is regarded as having such impairment.
Large Family: A large family household is composed of five or more individuals; at least four are immediate family members.
Household Member: Any individual who is an occupant of the unit to be rehabilitated shall be considered a 'household member'.
Occupant: An occupant is defined as any immediate family member or has resided in the dwelling for at least 3 months prior to application.
Single-Parent Household: A household in which one and only one adult resides with one or more dependent children.

Eligible property will be determined by the following criteria:

(1) Due to limited funds available for each project home, the property must be economically feasible to repair. This means total costs to repair must not exceed $ 25,000 without specific permission from RHS. Those homes requiring more than $25,000 in estimated costs may be required to secure additional funding from other resources before Harnett County will obligate funds. Harnett County will assist grant applicants find other resource funding through known sources.

(2) The property cannot be located in an area prone to mudslides, landslides, flooding or other natural or environmental hazards. Harnett County will help homeowners determine if these conditions exist. Homes located in the flood plain will not be considered.

(3) Homes built before 1978 will not be considered.

3. <u>Process for Identifying Environmental Impacts:</u>

Grantee will adopt Exhibit F of RD Instruction 1944n and comply with RD Instruction 2000-FF Stipulation I, A – G. Grantee does not anticipate providing repair funds for any residence in the 100-year flood plain. Before final approval for potential assistance, an applicant is completed thorough verification using GIS technology will be processed. In the event the residence is within the 100-year flood plain, grantee will immediately contact local RHS for environmental assessment.

Grantee has submitted a notification to the State Historical Preservation Office (SHPO) in Raleigh, NC and when potential projects are selected grantee will notify SHPO before proceeding. Grantee will inspect potential properties for other artifacts such as graveyards, burial mounds, arrowheads, etc. If these items are discovered grantee will forward information to SPHO before proceeding.

Finally, if grantee determines there are other environmental concerns such as chemical spills, noise pollution, deficiencies with fire and/or crime protection for potential properties, grantee will immediately contact RHS before proceeding.

4. Process for Determining Repairs:

Grantee will concentrate on life-safety and accessibility type repairs. Examples of typical repairs are disability access inside and outside structure, heating and air repairs, foundation and sagging floors, roof leaks, wet crawl spaces, electrical repairs, some weatherization if grantee can combine into other repairs.

Under no condition will funds be used for total rehabilitation of residences nor will funds be used to remodel.

Grantee proposes using a rehabilitation specialist/contractor specializing in repair identification and cost analysis for rehabilitation requirements. Following initial inspection, a report will be generated that defines repair conditions and the costs required to bring home up to NC Building Codes. Grantee will focus on life-safety repairs and accessibility repairs first.

4a. Statement of Repair Work Required:
A statement of repair work to be completed will be forwarded for review and approval. Grantee will work with local RHS office to help determine if repair and acceptance is warranted. Approved statement and detailed report will then be prepared for bidding process. Proposed bidding will be advertised in local newspaper, county website and additional outreach to minority-owned contractors, lowest qualified bidder will be accepted.

4b. Process for Monitoring & Inspecting Work:
Harnett County will determine the scope of work needed to meet program requirements, prepare work write-up and corresponding bid documents, conduct

pre-construction conferences, inspect work in-progress and disburse funds to contractors.

Harnett County will award repair projects, after bidding, to lowest, responsive, responsible bidder, especially for technical trades such as Mechanical, Electrical and Plumbing.

When work begins on project homes, grantee will monitor the progress of repairs on each home. Contractors will be required to obtain permits in accordance with NC Building Code. For those homes in the County's jurisdiction, inspections will be completed by the Harnett County Inspections department and grantee will monitor progress. Homes not in the County's jurisdiction will be inspected by the appropriate jurisdiction's Inspection Department and closely monitored for completeness. Final inspection will generate a Certificate of Occupancy or final inspection in accordance with NC Building Code. Rehabilitation specialist will re-inspect to determine if identified repair areas are completed to contract specification. All final inspections will be conducted by appropriate code enforcement personnel in proper jurisdiction.

When required, all repaired homes will meet NC Building Codes.

5. Time Schedule:
Grantee estimates entire project completion within two (2) years. Project goal: Three to four (3-4) homes completed in first year, and three to four (3-4) homes in the second year.

6. Staffing:
Grantee staff will consist of:

Director:	Barry A. Blevins, Rehab Specialist/CD Director
Administrative Support:	Anna Peele, General Services
Accounting:	Jaime Strickland, Harnett County Finance Department
Pre-Inspection:	Barry A. Blevins, General Services Director
	Chance Torain, Transportation Manager
	Kenneth Snipes, Harnett Facilities Director
	(rehabilitation specialist/contractor)
	Construction: Open competitive Bid/Contracted;
Final Inspections:	Barry A. Blevins, General Services Director
	Kenneth Snipes, Harnett Facilities Director
	Harnett County Inspections Department
	City of Dunn Inspections Department
	Town of Erwin Inspections Department
	Town of Angier Inspections Department
	Town of Lillington Inspections Department

7. Minority & Non-minority Recipients:

Harnett County estimates there will be seventy-five percent (75%) minority and twenty-five percent (25%) non-minority recipients during the entire project. But regardless of race, color, religion, sex, national origin, disability, or age every effort will be made to include as many eligible applicants as possible.

8. Geographical Area:
The geographical area coverage in this pre-application will be for the entire County of Harnett North Carolina. All municipalities within Harnett County are under 10,000 therefore all municipalities will be included.

9. Proposed Annual Budget:

First Year			
Anticipated Grant Amount:	$100,000		
Anticipated Direct Costs		$47,500	
Anticipated In-Direct Costs			$2,500
Totals	$50,000	$47,500	$2,500
Second Year			
Carry-Over	$50,000		
Anticipated Direct Costs		$47,500	
Anticipated In Direct Costs			$2,500
Totals		$95,000	$5,000

9a. Monthly Draws:
Harnett County does not participate in advance payment processing but seeks reimbursements for completed work (rehabilitating homes), after incurring costs. Direct reimbursement costs will be timed to coincide with 30-day advance principle/requirements and therefore will be scheduled as such.

9b. In-Direct Costs defined: (no other Federal Funds anticipated)

Overall, in-direct costs will not exceed 5% of HPG funding and will be at 5% maximum per unit, if required. Therefore, if required, indirect costs will be applied as follows:

	Program Funds per Unit
a. General management/oversight/coordination.....	$ 300
b. Travel/mileage	$ 100
c. Outreach	$ 225
Total	$ 625

10. In-Direct Costs (for other Federal Funding) N/A

11. <u>Accounting System</u>:
Harnett County Finance departments maintains the accounting records of the county in accordance with generally accepted accounting principles and the regulations of the local government commission. Harnett County also complies with the *Government Auditing Standards* (GASS), which is issued by the Comptroller General of the United States. Harnett County utilizes MUNIS, a Tyler Technology electronic database system for the financial, human resources, purchasing, fixed assets, and revenue streams management. The Harnett County Finance Department will provide the necessary financial management to ensure effective control and strict accountability for provided funds.

12. <u>Method of Evaluation:</u>
Harnett County anticipates using evaluation principles detailed in 1944n Exhibit E-1 as guidelines. This includes monitoring overall goals stated in (A) above and minority statements in (J). Monitoring will allow grantee to maintain strict compliance with overall goal and grantee will make every effort to adjust as the need becomes apparent. Grantee will evaluate monthly to ensure goals remain on track.

The overall goal of this project is to use Housing Preservation funds to repair 6 -8 homes over a 2-year period. There will be quarterly objectives to help guide Harnett County during project duration. Quarterly objectives are as follows:

1st Qtr. – Pre-qualify three to four (3-4) homes using income and household verification. Homes will meet minimum requirements for pre-qualification.
2nd Qtr. –Inspect and produce cost analysis for pre-qualified homes. Prepare bid documents and bid individual projects. Begin construction/repair.
3rd Qtr. –Completed home preservation for initial three to six (3-4) homes and begin pre-qualification for additional three to four (3-4) homes.
4th Qtr. –Inspect and produce cost analysis for pre-qualified homes. Prepare bid documents and bid individual projects. Begin construction/repair.
5th Qtr. –Begin completing construction on final three to four (3-4) homes.
6th Qtr. - 8th Qtr. –These quarters are finalizing entire project. We are scheduling some built-in flexibility for weather delays, construction/repair delays.

Harnett County will evaluate monthly to compare objectives to actual events and will adjust as necessary to ensure we meet RHS requirements.

13. <u>Matching Funds</u>
Grantee is not providing matching funds.

14. <u>Program</u> Income - N/A.

15. Disposition of Security Instruments N/A.

16. Loans:
Grantee does not anticipate loan acquisition. But will incorporate USDA 504 loans when permissible and feasible.

17. Outreach Efforts:
Grantee will partner with Harnett County Department of Social Services, Harnett County Health Department and Harnett Cooperative Extension to help with public outreach through contact with recipients and others associated with our partners. The Division maintains current databases that record potential applicants through the needs identified by various organizations and outreach efforts. Finally, Harnett County will make every effort to maintain close contact with towns within Harnett County because of their rural nature and population size.

Harnett County contacted the following minority community leader, and they have agreed to help with our outreach efforts in their community:

Kittrane Sanders
126 Alexander Drive Suite 300
Lillington, NC 27546
Office Phone: 910-814-6028

18. Previous Experience:
Harnett County applied and awarded Housing Preservation Grant in 2024.
Harnett County applied and awarded Housing Preservation Grant in 2008.

Harnett County General Services has received CDBG funds for Concentrated Needs and Scattered Site Rehabilitation in 2004 and 2005 cycles.

Harnett County General Services continues to apply for any available funding opportunities. We are currently 'ramping' up our efforts in community development and anticipate expanding our role within the community.

Our community development partners are Harnett County Department of Social Services, Harnett County Health Department, NC Cooperative Extension – Community Development (Harnett Center), Johnston-Lee-Harnett Community Action, Inc., DHHS Independent Living Rehab, USDA and others.

Members of the Community Development Division regularly attend rehabilitation training and workshops when available including NC Housing Finance Agency's rehab workshops, NC Department of Commerce sponsored Community Development Academy and others as opportunities arise.

Previously, Harnett County staff contracted with a consultant for day-to-day grant implementation but project oversight for larger projects such as CDBG and SFR

but program integrity is closely monitored by program administrator. Program administrator monitors contractor payment, bids, and budget, progress and recipient relations. In addition, program administrator manages Outreach activities including coordination with other agencies within the local area.

Finally, we administer various grants including funds originating from NCDOT. We are active in all areas of Community Development.

19. Legal Existence
The grantee is Harnett County General Services, a department of local government, County of Harnett, Lillington NC.

20. Non-Profit audit - N/A

21. Area Serviced:
In 2021, 14.1% of the population of Harnett County was living with severe housing problems. In addition, there are approximately 2,777 SSI recipients (Social Security, SSI Recipients by County, 2020) and 23,525 Retired SSA recipients (aged 65 or older) in Harnett County (Social Security Administration, OASDI Beneficiaries by County). The population of those aged 65 or older and living alone is 2,609. It is obvious that there are some families who meet HUD requirements as defined as very low to low-income families.

Current housing trends in Harnett County illustrate the need for affordable housing. The median property value as of 2020 is $160,700 built in Harnett County. There are approximately 26,365 single-family homes in Harnett County according to US Census, Housing Characteristics, 2005). Of the 26,365 approximately 18,160 were built before 1980 and of that figure 1,800 were built before 1939.

The population of Harnett County is 138,832 and of that amount 22% Black or African American, and 14% Hispanic or Latino.

The grantee does not have an extensive inventory of low-income or affordable housing. The grantee assumes because of the relation of population to incomes there must be eligible recipients in the county. With outreach activities the grantee will ensure there are opportunities to spend received funds.

The grantee (Harnett County) does not anticipate providing assistance to historic homes. Harnett County does not have an extensive inventory of historic homes. The grantee has made efforts to create an historic commission but as of this date there are no identified structures or regions of note. In the event the grantee finds a project that SPHO has determined is an historic structure, the grantee will identify but may not fund repairs to home. The grantee will make every effort to help homeowners find additional sources for rehabilitation.

22. Over-crowding:
Over-crowding is defined in 7 CFR 3460.155 Subpart E. Harnett County considers homes with more than two occupants per bedroom to be overcrowded. Due to the limited amount of funds available, the grantee will not expend funds towards correcting overcrowding but will make every effort to help homeowner find available resources.

23. Other Activities:

The Director participated in UNC's School of Government, Carolina Across 100: Our State, Homes initiative focusing upon Affordable Housing in NC, this initiative focused on how to attract affordable housing within our state. Harnett County will continue efforts to find plausible projects to apply for funding. Actively engaged, Harnett County works with Triangle J COG to help administer Single Family Rehabilitation program. Harnett County anticipates there may still be opportunities within the County.

Finally, Harnett County is engaged in expanding our role in Community Development and is always prepared to seize opportunities as they become available.

View Burden Statement

FORM APPROVED
OMB No. 0575-0018
Exp Date: 3/31/2026

USDA
Form RD 400-4
(Rev. 06-25)

Position 3

ASSURANCE AGREEMENT

(Under Title VI, Civil Rights Act of 1964)

The County of Harnett

(name of recipient)

455 McKinney Parkway, Lillington, NC 27546

(address)

As a condition of receipt of Federal financial assistance, you acknowledge and agree that you must comply (and require any subgrantees, subrecipients, contractors, successors, transferees, and assignees to comply) with applicable provisions of Federal laws and regulations prohibiting discrimination, including but not limited to:

1. Title VI of the Civil Rights Act of 1964, as amended, which prohibits you from discriminating on the basis of race, color, or national origin (42 U.S.C. 2000d et seq.) as implemented by 7 CFR Part 15;

2. Title IX of the Education Amendments of 1972, as amended, which prohibits you from discriminating on the basis of sex in education programs or activities (20 U.S.C. 1681 et seq.) as implemented by 7 CFR Part 15a;

3. The Age Discrimination Act of 1975, as amended, which prohibits you from discriminating on the basis of age (42 U.S.C. 6101 et seq.) as implemented by 7 CFR Part 15c;

4. Section 504 of the Rehabilitation Act of 1973, as amended, which prohibits you from discriminating on the basis of disability (29 U.S.C. 794) as implemented by 7 CFR Part 15e;

5. Title VIII of the Civil Rights Act, which prohibits you from discriminating in the sale, rental, financing, and advertising of dwellings, or in the provision of services in connection therewith, on the basis of race, color, national origin, religion, disability, familial status, and sex (42 U.S.C. 3601 et seq.) as implemented by 7 CFR Part 3560.2; and

Titles II (State and Local Governments) and III (Places of public accommodation) of the Americans with Disabilities Act, which prohibit you from discriminating on the basis of disability in the operation of public entities, public and private transportation systems, places of public accommodation, and certain testing entities (42 U.S.C. 12131-12189), as implemented by 28 CFR Part 35.190(b)(1).

Responsibilities:

1. You must cooperate with any compliance review or complaint investigation conducted by USDA Rural Development (Rural Housing Service, Rural Business and Cooperative Service, and Rural Utilities Service).
2. You must give USDA Rural Development (Rural Housing Service, Rural Business and Cooperative Service, and Rural Utilities Service) access to and the right to examine and copy records, accounts, and other documents and sources of information related to the grant and permit access to facilities, personnel, and other individuals and information as may be necessary to meet statutory requirements.
3. You must keep accurate records and timely submit information (including all reports, data collection and evaluation requirements) as described by law or detailed in program guidance.
4. You must inform participants, beneficiaries, and other interested persons of the protection assured them against discrimination according to the providions of this agreement and statutory requirements.

5. If you (the recipient) have been accused of discrimination on the grounds of race, color, national origin), sex, age, disability, religion, or familial status, in the past three years, you must provide a list of all such proceedings, pending or completed, including outcome and copies of settlement agreements.
6. In the event any court or administrative agency makes a finding of discrimination on grounds of race, color, national origin, sex, age, disability, religion, or familial status against you, or you settle a case or matter alleging such discrimination, you must forward a copy of the complaint and findings to USDA Rural Development (Rural Housing Service, Rural Business and Cooperative Service, and Rural Utilities Service), Civil Rights Office.

Period of Obligation

In the case of any service, financial aid, covered employment, equipment, property, or structure provided, leased, or improved with federal assistance extended to the Recipient by Rural Development (Rural Housing Service, Rural Business and Cooperative Service, and Rural Utilities Service), this assurance obligates the Recipient for the period during which federal assistance is extended. In the case of any transfer of such service, financial aid, equipment, property, or structure, this assurance obligates the transferee for the period during which federal assistance is extended. If any personal property is so provided, this assurance obligates the Recipient for the period during which it retains ownership or possession of the property. In all other cases, this assurance obligates the Recipient for the period during which the federal assistance is extended to the Recipient by Rural Development (Rural Housing Service, Rural Business and Cooperative Service, and Rural Utilities Service).

Employment Practices

Where a primary objective of the federal assistance is to provide employment or where the Recipient's employment practices affect the delivery of services in programs or activities resulting from federal assistance extended by Rural Development (Rural Housing Service, Rural Business and Cooperative Service, and Rural Utilities Service), the Recipient agrees not to discriminate on the grounds of race, color, national origin, sex, age, or disability, in its employment practices. Such employment practices may include, but are not limited to, recruitment, advertising, hiring, layoff or termination, promotion, demotion, transfer, rates of pay, training and participation in upward mobility programs; or other forms of compensation and use of facilities.

Data Collection

The Recipient agrees to compile and maintain information pertaining to programs or activities developed as a result of the Recipient's receipt of federal assistance from Rural Development (Rural Housing Service, Rural Business and Cooperative Service, and Rural Utilities Service). Such information may include, but is not limited to the following: (1) the manner in which services are or will be provided and related data necessary for determining whether any persons are or will be denied such services on the basis of prohibited discrimination; (2) the population eligible to be served by race, color, national origin, sex, age, and disability; (3) data regarding covered employment; (4) the location of existing or proposed facilities connected with the program and related information adequate for determining whether the location has or will have the effect of unnecessarily denying access to any person on the basis of prohibited discrimination; (5) the present or proposed membership by race, color, national origin, sex, age and disability in any planning or advisory body which is an integral part of the program; and (6) any additional written data determined by Rural Development (Rural Housing Service, Rural Business and Cooperative Service, and Rural Utilities Service) to be relevant to the obligation to assure compliance by recipients with laws cited in this assurance agreement.

Under penalty of perjury, the undersigned officials certify that they have read and understand their obligations as herein described, that the information submitted in conjunction with this Document is accurate and complete, and that the recipient is in compliance with the nondiscrimination requirements set out above.

Rights and remedies provided for under this agreement shall be cumulative.. The United States has the right to seek judicial enforcement of these obligations.

In witness whereof, County of Harnett, Duncan E. Jaggers, Board of Commissioners on this
(name of recipient)
date has caused this agreement to be executed by its duly authorized officers and its seal affixed hereto, or, if a natural person, has hereunto executed this agreement.

(S E A L)

Recipient

09-08-2026

Date

Attest: Clerk to the Board

Title

Chairman, Board of Commissioners

Title

Multi-tier Action Environmental Compliance Agreement

Overview

In accordance with § 1970.55, CEs for Multi-tier Actions, primary recipients must agree in writing to certain conditions prior to obligation of financial assistance by the Agency to the primary recipient (see 1970.55(a)(1-4)).

Once this agreement has been signed by the primary recipient, the Agency may move forward with obligation of the initial aggregated funds to the approved eligible primary recipient (primary loan). At that point, the primary recipient may then re-loan the funds (secondary loan) to the individual borrowers (ultimate recipients).

Environmental Compliance Agreement Stipulations

As a multi-tier program primary recipient I hereby agree to comply with the following provisions:

(1) **Policy and Procedures** - Maintain a copy of the 7 CFR 1970 Environmental Policies and Procedures Rule and Staff Instruction (electronic or hard copy) and a copy of this agreement in a central location which can be accessed by staff at all times. Identify one individual for each ultimate recipient that serves as point of contact for all Environmental Compliance Agreement Reviews by the primary recipient. This individual will have had training in National Environmental Policy Act Compliance in order to accomplish the goals of this agreement;

(2) **Screening Proposals** - Conduct a screening of all re-loans to ultimate recipients to ensure that they qualify as activities which fall within the descriptions as stated in § 1970.53 or § 1970.54 as a categorical exclusion (Attachment 1). Determine if extraordinary circumstances (as described in § 1970.52) are present for all proposals;

(3) **Historic Properties and Listed Species/Critical Habitat** - If unable to receive concurrence from the State Historic Preservation Officer or the FWS/National Marine Fisheries Service under Section 106 of the National Historic Preservation Act or Section 7 of the Endangered Species Act, respectively, the primary recipient will contact the Agency for further assistance;

(4) **File Documentation** - Document and maintain all environmental review documentation and the primary recipient's conclusions regarding the applicability of a categorical exclusion in accordance with 7 CFR 1970 in its official environmental file for Agency verification. Provide additional information as needed to comply with the Agency's environmental compliance and audit processes;

(5) **Agency Review Required** - Refer all proposals that do not meet listed categorical exclusions in § 1970.53 or § 1970.54, and proposals that may have extraordinary circumstances (as described in § 1970.52), including Section 7 of the ESA and Section 106 of the NHPA compliance to the Agency for further review; and,

(6) **Terms of Agreement** - Failure to meet the requirements of this agreement may result in penalties that may include written warnings, withdrawal of Agency financial assistance or authorization, suspension from participation in Agency programs, or other appropriate action.

I (primary recipient) will comply with each of the above conditions on each proposal prior to issuance of funds to borrowers, and will document the recipient file with our findings. I will fully cooperate with and assist USDA Rural Development in the preparation of any necessary environmental reviews for borrower proposals.

_____ _____

Signature of Primary recipient **Date**

ATTACHMENT #1
NATIONAL HISTORIC PRESERVATION OBJECTIVES
FOR THE
HOUSING PRESERVATION GRANT PROGRAM

Introduction

Section 533(i) of the Housing Act, as amended, requires that the Secretary of Agriculture establish procedures which support national historic preservation objectives in the administration of the HPG program. The Secretary has determined that the following objectives, established as national objectives by Sections 2(1), (4) and (5) of the National Historic Preservation Act (16 U.S.C. 470-1[1], [4] and [5]) will be supported by implementation of the HPG program, and are to be taken into account by applicants in their development of programs to meet the requirements of Section 533(i).

Objectives

To foster conditions under which our modern society and our prehistoric and historic resources can exist in productive harmony and fulfill the social, economic, and other requirements of present and future generations (16 U.S.C. 470-1[1]);

To contribute to the preservation of nonfederally owned prehistoric and historic resources and give maximum encouragement to organizations and individuals undertaking preservation by private means (16 U.S.C. 470-1[4]), and

To encourage the public and private preservation and utilization of all usable elements of the Nation's historic built environment (16 U.S.C. 470-1[5]).

ATTACHMENT #2
PROCEDURES FOR
THE IDENTIFICATION OF HISTORIC BUILDINGS
IN THE
HOUSING PRESERVATION GRANTS PROGRAM

Introduction

Generally speaking, it is anticipated that the Housing Preservation Grants (HPG) program will have beneficial effects on historic houses and other historic buildings, because it will provide for their rehabilitation and extend their lives. Adverse effects on such buildings are possible, however, if rehabilitation is done without full consideration of the historic and architectural significance of the building involved. It is also possible to do damage to Archaeological sites lying in the ground underneath a building.

Section 533(i) of the Housing Act, as amended, and Sections 106 and 110 of the National Historic Preservation Act, as amended, require that the HPG program be carried out with consideration for the historic (including architectural and Archaeological) importance of properties included in, and properties eligible for inclusion in, the National Register of Historic Places. Obviously, one cannot consider the historic importance of a building if one does not know that it is historic. Only a small percentage of the historically, architecturally, and archaeologically important properties in the nation have been formally identified and registered, and still fewer have been formally included in the National Register. Therefore, it is necessary that applicants for HPG funds establish ways to consider whether buildings that may be rehabilitated have such aspects of importance, even if they have not been registered as such. Under Section 533(i) and a Programmatic Memorandum of Agreement executed by Rural Development with the Advisory Council on Historic Preservation and the National Conference of State Historic Preservation Officers, rehabilitation of historic buildings should be done in accordance with the recommendations of the Secretary of the Interior's Standards for Rehabilitation and Guidelines for Rehabilitating Historic Buildings (SOI Standards), and in consultation with the State Historic Preservation Officer (SHPO) of the State in which the rehabilitation occurs. The purpose of these guidelines is to assist applicants in determining which rehabilitations require application of the SOI Standards, by determining which involve properties of historical, architectural, or Archaeological value.

Procedures for identifying historic properties can be complex; a number of Federal, state, and local guidelines are available. The process presented here is simplified and reduced to as few steps as possible, recognizing the limited means of many HPG applicants and the relatively limited range of adverse effects that HPG projects are likely to have on historic properties.

Applicants should consult with their State Historic Preservation Officers in applying these guidelines to the development of their own programs.

PART 2000 - General

Subpart FF - Programmatic Memorandum of Agreement between Rural Development, The National Conference of State Historic Preservation Officers, and the Advisory Council on Historic Preservation Regarding Implementation of the Housing Preservation Grant Program

§2000.1551 General

Rural Development has entered into a Programmatic Memorandum of Agreement (PMOA) with the National Conference of State Historic Preservation Officers and the Advisory Council on Historic Preservation regarding the processes Rural Development and applicants for Housing Preservation Grant (HPG) assistance will use in meeting the objectives of the National Historic Preservation Act (16 U.S.C. 470-1[1], [4], and [5]) and the specific historic preservation requirements of Section 533(i) of the HPG enabling legislation (P.L. 98-181). The PMOA is implemented through the regulations for the HPG program, Subpart N of Part 1944 of this chapter. The PMOA is attached as Exhibit A.

§§2000.1552 - 2000.1600 [Reserved]

Attachment: Exhibit A

(Letterhead for Advisory Council
on Historic Preservation)

PROGRAMMATIC
MEMORANDUM OF AGREEMENT
BETWEEN
RURAL DEVELOPMENT,
THE NATIONAL CONFERENCE OF STATE HISTORIC PRESERVATION OFFICERS,
AND
THE ADVISORY COUNCIL ON HISTORIC PRESERVATION
REGARDING IMPLEMENTATION OF
THE HOUSING PRESERVATION GRANT PROGRAM

WHEREAS Rural Development proposes to administer the Housing Preservation Grant (HPG) program authorized by Section 533 of the Housing Act of 1949, as amended by Section 522 of Title V of the Housing Urban-Rural Recovery Act of 1983 (Pub. L. 98-181)(Act) and

WHEREAS Rural Development has determined that the HPG program may have effects on properties included in or eligible for inclusion in the National Register of Historic Places (historic properties), and

WHEREAS Section 533(i) of the Act sets forth specific requirements pertaining to historic preservation, and

WHEREAS Rural Development has sought the comments of the Advisory Council on Historic Preservation (Council) pursuant to Section 106 of the National Historic Preservation Act and the Council's regulations (36 CFR Part 800), and

WHEREAS Rural Development, the Council, and the National Conference of State Historic Preservation Officers have consulted in accordance with 36 CFR §800.8 of the regulations,

NOW, THEREFORE, it is mutually agreed that Rural Development will administer the HPG program in accordance with the following provisions in order to take into account its effects on historic properties.

Stipulations

I. Rural Development will by regulation require that each applicant for an HPG grant
provide, as part of its statement of activities in the preapplication documentation submitted to Rural Development, a brief description of the applicant's program to meet the requirements of Section 533(i) of the Act. Rural Development will require each applicant to develop a program that shall:

A. be developed in consultation with the appropriate State Historic Preservation Officer (SHPO);

B. take into account the National historic preservation objectives set forth st 16 U.S.C. 470-1(1), (4), and (5) (Attachment #1), and specifically be designed to encourage the rehabilitation of historic buildings in a manner that realistically meets the needs of low and very low income homeowners while preserving the historic and architectural character of such buildings;

C. establish a mechanism for determining whether buildings proposed for rehabilitation are "historic properties" and whether rehabilitation may affect historic properties. Such mechanisms must be consistent with the guidance contained in Attachment #2.

D. establish mechanisms, as feasible, for coordination with other public and private organizations and programs that provide assistance in the rehabilitation and preservation of historic properties;

E. establish a system to ensure that the rehabilitation of properties included in or eligible for inclusion in the National Register of Historic Places is reasonably consistent with the recommended approaches in the Secretary of the Interior's Standards for Rehabilitation and Guidelines for Rehabilitating Historic Buildings (G.P.O. 1983 0-416-688), except as provided in stipulation F below, and that the SHPO is afforded the opportunity to comment on each such rehabilitation;

F. establish a system by which the applicant will furnish all necessary information and initiate the consultation steps set forth in 36 CFR Part 800 to afford the Advisory Council on Historic Preservation an opportunity to comment on any rehabilitation that the applicant, in consultation with the SHPO, determines cannot reasonably meet the Secretary of the Interior's Standards for Rehabilitation and Guidelines for Rehabilitating Historic buildings or would adversely affect historic properties (See Attachment #3), and

G. be accompanied by the SHPO's concurrence in the program, or in the event of non-concurrence, be accompanied by the SHPO's comments together with evidence that the applicant has sought the Council's advice as to how the disagreement might be resolved, and any advice provided by the Council.

II. Rural Development will review the program description provided by the applicant, together with the comments of the SHPO and the Council where applicable, in determining whether to approve a grant or condition authorization of an application upon insertion of additional procedures into the statement of activities, and may request additional advice from the Council.

III. For the purposes of stipulation I.F. above, the Council will treat applicants as though they were Federal agencies in the process prescribed in the Council's regulations implementing Section 106 of the National Historic Preservation Act (36 CFR Part 800), except that, should the Council be unable to concur in an applicant's proposal or reach agreement with the applicant on measures to avoid or mitigate effects on s historic property, the Council will notify the applicant, Rural Development, and the SHPO that the applicant cannot be treated as though it were a Federal agency with respect to the specific property under consideration. Upon receipt of such

notification from the Council, Rural Development will assume responsibility for completing compliance with 36 CFR Part 800. Such assumption of responsibility by Rural Development with respect to a particular property shall not preclude an applicant from carrying out the requirements of 36 CFR Part 800 with respect to other properties as though it were a Federal agency.

IV. Rural Development and the Council may from time to time jointly issue non-binding guidance to applicants and SHPOs concerning the development of programs pursuant to Stipulation I above.

Execution of this Programmatic Memorandum of Agreement evidences that Rural Development has afforded the Council a reasonable opportunity to comment on Rural Development's implementation of the HPG program.

Vance L. Clark /s/ 4-15-86

Farmers Home Administration

John W. Fowler /s/ 3/31/86

Executive Director
Advisory Council on Historic Preservation

Charles G. Lee /s/ 4/1/86

President
National Conference of State Historic
Preservation Officers

/s/ 4/30/86

Chairman
Advisory Council on Historic Preservation

Initial planning with the SHPO

In the development of an HPG program, an applicant should meet with the State Historic Preservation Officer (SHPO) to establish an efficient, effective way to determine the historical, architectural, and Archaeological significance of buildings subject to rehabilitation and areas that may be affected by rehabilitation activities. Such initial planning should address at least the following issues.

* In general, is it likely that the types of buildings that the program will rehabilitate are eligible for inclusion in the National Register?

* Does the SHPO know of specific buildings or other properties, on or eligible for the National Register, that may be affected by the rehabilitation program?

* Does the SHPO have opinions about the likelihood of encountering historic properties, including Archaeological sites, in areas that the applicant expects to target for rehabilitation?

* Are there types of buildings that have already been determined not to be eligible for inclusion in the National Register, or that can for other reasons be considered categorically ineligible for purposes of the HPG program? These will be referred to below as "categorically ineligible" properties.

* Are there types of buildings that should always be considered eligible for the National Register? These might include types representing relatively recent buildings of extraordinary historical or architectural importance, as well as older building types. These will be referred to below as "categorically eligible" properties.

* Are there any additional standards, guidelines, or criteria that the SHPO recommends? Based on your State's comprehensive State Historic Preservation Plan or the SHPO's experience, the SHPO may be able to provide special guidance with respect to evaluation of particular building types, evaluation of Archaeological sites, considering the historical and architectural integrity of buildings, and other features that contribute to eligibility or ineligibility for the National Register.

* Does the SHPO have advice on the best ways to apply the SOI Standards to the kinds of buildings that will be subject to rehabilitation?

* What are the most effective ways to coordinate the applicant's work with the SHPO in the review of specific rehabilitation projects?

Evaluation of particular properties: step-by-step

The precise system for evaluating the historic, architectural and Archaeological significance of properties will naturally vary based on the outcome of initial consultation with the SHPO. However, the following steps are recommended.

STEP ONE: Determine whether the property is already registered or otherwise determined to be significant

If the building where rehabilitation is being considered has already been listed in the National Register of Historic Places, or formally determined eligible for the Register, no further identification is needed. Rehabilitation should be done in accordance with the SOI Standards, in consultation with the SHPO.

You can determine whether a particular property has been listed or formally determined eligible for the National Register by consulting listings published periodically by the National Park Service, but it is usually more efficient to consult with the SHPO for such information.

If the building has been listed in a state or local register of historic properties, it is very likely to be eligible for the National Register. The steps below can be carried out, but it may be simpler to assume that the building is of historical importance and carry out rehabilitation in accordance with the SOI Standards, in consultation with the SHPO.

Information on state and local registers can be obtained from the SHPO and from local historic preservation organizations.

STEP TWO: Consider the age of the building involved

Buildings that are less than fifty years old are seldom eligible for the National Register.

If the building is more than fifty years old, you should proceed to Step Three.

If the building is less than fifty years old, you should consider whether:

* the building may be of a type that your initial consultation with the SHPO has indicated may be categorically eligible, or

* the building otherwise appears to be of extraordinary historical or architectural significance.

If the building is not of a type that is categorically eligible, and is not otherwise of extraordinary historical or architectural significance, no further historic preservation review is required. You should document your determination and rehabilitation can be done without reference to the SOI Standards.

If the building may be of a categorically eligible type, or otherwise of extraordinary significance, you should proceed to Step Four.

STEP THREE: Consideration of properties over fifty years old

If the building is more than fifty years old, you may want to consider rehabilitating it in accordance with the SOI Standards without further evaluation of its historical and architectural significance. The SOI Standards for the most part prescribe commonsense practices that are worth considering for any older house.

If you do not want to apply the SOI Standards without further evaluation, you should consider whether, used on your initial consultation with the SHPO, the building is categorically ineligible for the National Register. If it is, you should document your determination and rehabilitation can be done without reference to the SOI Standards.

If the building does not appear to be categorically ineligible, or if you are uncertain about its eligibility, you should proceed to Step Four.

STEP FOUR: Consultation with the SHPO

At this point you have two options. Either:

(a) assume that the building is eligible for the National Register and apply the SOI Standards to its rehabilitation, in consultation with the SHPO, OR

(b) consult with the SHPO first to determine eligibility. If the SHPO determines that the property is not eligible, then unless someone objects to that determination and the SHPO's opinion is overturned by the Keeper of the National Register (in the National Park Service), you need not apply the SOI Standards to its rehabilitation. If the SHPO determines that the building is eligible, and you do not disagree, you are required by the program regulations to apply the SOI Standards in its rehabilitation. If the SHPO determines that the property is eligible and you disagree, you may refer the disagreement to Rural Development, which will seek a final determination from the Keeper of the National Register. The Keeper's determination is final. If in the end the property is determined eligible, you are required to apply the SOI Standards in its rehabilitation.

Special Consideration: Archaeological Sites

If your rehabilitation project will involve substantial earthmoving, special Consideration should be given to the possibility that historic or prehistoric Archaeological sites, eligible for the National Register, might be disturbed. The SHPO should be consulted with regard to any project involving substantial earthmoving. If an Archaeological site is involved, special provisions may have to be made for carrying out the rehabilitation in a way that minimizes damage to it.

Other Considerations in Evaluation

The general criteria of eligibility for the National Register are set forth at 36 CFR Sec. 60.4 by the National Park Service. Properties may be eligible for the National Register at National, state, and local levels of significance. Eligibility is generally based on association with a historically important person or event, association with important patterns in history, association with a style of architecture, or the potential to yield important information about history or prehistory.

A building normally is eligible only if it retains its historical and architectural integrity. For example, does it retain most of the architectural detailing that it had when it was built, or has this been lost or stripped away? If the building bas been added to over the years, can you still tell the difference between the original building and the additions? If there are particular parts of the building that are historically important, for example because they were associated with an important person, are they still relatively intact? If it had particular architectural characteristics that made it important may, a particular kind of porch, or entry hall, or staircase are those characteristics still intact?

A building does not have to be in pristine condition to have integrity. The changes it has undergone over time may actually add to its significance. It is best to be conservative about integrity; if you aren't sure whether the building still has it, it is best to assume that it does.

Although in rehabilitation projects the major concern is the structure to be rehabilitated itself, it is also necessary to consider the environment in which the structure exists. A building may be Part of a district that is eligible for the National Register, for example an urban neighborhood made up of older houses, or a rural landscape that retains its historical integrity. Even if the building to be rehabilitated does not contribute notably to the district, its rehabilitation may have visual or other effects on the district that should be considered. It is anticipated that effects on districts will seldom be a problem in the HPG program, but they could be significant in rare instances.

ATTACHMENT #3
CONTACTING THE ADVISORY COUNCIL ON HISTORIC PRESERVATION

Where an HPG applicant, pursuant to the terms of its system developed under stipulation I.F. of the Programmatic Memorandum of Agreement between Rural Development, the Advisory Council on Historic Preservation, and the National Conference of State Historic Preservation Officers, must provide the Advisory Council an opportunity to comment on a project, the applicant shall follow the procedures set forth in the Council's regulations (36 CFR Part 800) as though the applicant were a Federal agency.

To contact the Council:

Applicants in eastern states (see map) should contact:

Chief, Eastern Division of Project Review
Advisory Council on Historic Preservation
Old Post Office Building
1100 Pennsylvania Ave., NW, Suite 809
Washington, DC 20004
(202)786-0505

Applicants in western states (see map) should contact:

Chief, Western Division of Project Review
Advisory Council on Historic Preservation
730 Simms Street, Room 450
Golden, Colorado 80401
(303)236-2682

Exhibit A: Page 11 not automated see manual

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **HARTS & Fayetteville Area Metropolitan Planning Organization (FAMPO) 5310 Capital Grant Program**

REQUESTED BY: **Barry Blevins, Director**

REQUEST:
General Services / Harnett Area Rural Transit System (HARTS) requests the Board of Commissioners consider, offer direction for the approval to apply for Fayetteville Area Metropolitan Planning Organization (FAMPO) 5310 Capital Grant program. Funding is provided by the Federal Transit Administration (FTA) through FAMPO for use within the FAMPO region. HARTS recommends using the funds for the capital purchase of a lift-equipped minivan to be used exclusively within the FAMPO region. Passenger 'pickup' and 'drop off' must be in the FAMPO designated region in order to be eligible for funding. The recommended 5310 capital program grant application is in the amount of $81,600; the 5310 application requires 80% federal funding with a 20% local match and thus a county match of $16,320. FY27 contingency funds are available for the match.

The Section 5310 Grant Program provides critical funding for public transportation projects specifically planned, designed, and carried out to meet the special needs of seniors and individuals with disabilities. This funding is vital for enhancing mobility and independence when standard public transportation options are unavailable or insufficient. This grant funding does not replace current operations but enhances with special trips scheduled for off hours/days, such as weekends.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **Resolution Requesting NCDOT Abandon a Portion of Airport Rd**

REQUESTED BY: **Brad Abate, HRJ Director**

REQUEST:
Review and consider a resolution requesting the abandonment of a portion of Airport Road for the Corporate Area Expansion and pursuant Airport Road relocation. This request is follow up to the August 3rd, 2026 request.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

Harnett COUNTY NORTH CAROLINA

RESOLUTION OF THE HARNETT COUNTY BOARD OF COMMISSIONERS TO PARTIALLY ABANDON A PUBLIC ROAD FROM NORTH CAROLINA'S SECONDARY ROAD SYSTEM

WHEREAS, pursuant to North Carolina General Statute §136-63, a board of county commissioners may, on petition, request the North Carolina Department of Transportation to change or abandon any road in the Secondary Road System when the best interest of the people of the county will be served thereby;

WHEREAS, the North Carolina Department of Transportation, upon petition, investigated and recommended the partial abandonment of a 0.225 mile stretch of SR 2076 (Airport Road) from Mile Marker ("MM") 0.435 to MM 0.66 from the State's Secondary Road System;

WHEREAS, the North Carolina Department of Transportation requested the Harnett County Board of Commissioners to adopt a resolution approving the partial abandonment of SR 2076 (Airport Road) from the State System if the Harnett County Board of Commissioners concurred with the Department of Transportations' recommendation; and

WHEREAS, said Board of Commissioners concurs with the Depart of Transportations' recommendation to partially abandon the above-referenced portion of SR 2076 (Airport Road).

NOW, THEREFORE, be it resolved by the Harnett County Board of Commissioners as follows:

The Harnett County Board of Commissioners hereby approves and adopts the recommendation of the North Carolina Department of Transportation to partially abandon from the State's Secondary Road System the public road or easement which heretofore served as a portion of SR 2076 (Airport Road) as herein described. The public road or easement to be abandoned is 0.225 mile portion of SR 2076 (Airport Road) from MM 0.435 to MM 0.66 in Harnett County, North Carolina shown on the attached Exhibit A.

Duly adopted by the Harnett County Board of Commissioners this 8th day of September, 2026.

HARNETT COUNTY BOARD OF COMMISSIONERS

_____

Duncan E. Jaggers, Chairman
Harnett County Board of Commissioners

ATTEST:

_____

Melissa D. Capps, Clerk to the Board

EXHIBIT A

STATE OF NORTH CAROLINA
DEPARTMENT OF TRANSPORTATION

JOSH STEIN
GOVERNOR

DANIEL H. JOHNSON
SECRETARY

August 25, 2026

Mrs. Melissa Capps
Clerk
Harnett County Board of Commissioners
Post Office Box 759
Lillington, North Carolina 27546

Subject: Secondary Road Partial Abandonment

To Whom It May Concern:

This is reference to a petition submitted to this office requesting that a street in Harnett County be partially abandoned from the State's Secondary Road System. Please be advised that this street has been investigated and our findings are that the below listed street is eligible for partial abandonment from the State System.

Route	Name	From	To	Length
SR 2076	Airport Road	MM- 0.435	MM- 0.66	0.225

It is our recommendation that the above-named street be partially abandoned from the State's Secondary Road System. If you and your Board concur in our recommendation, please submit a resolution to this office.

Sincerely,

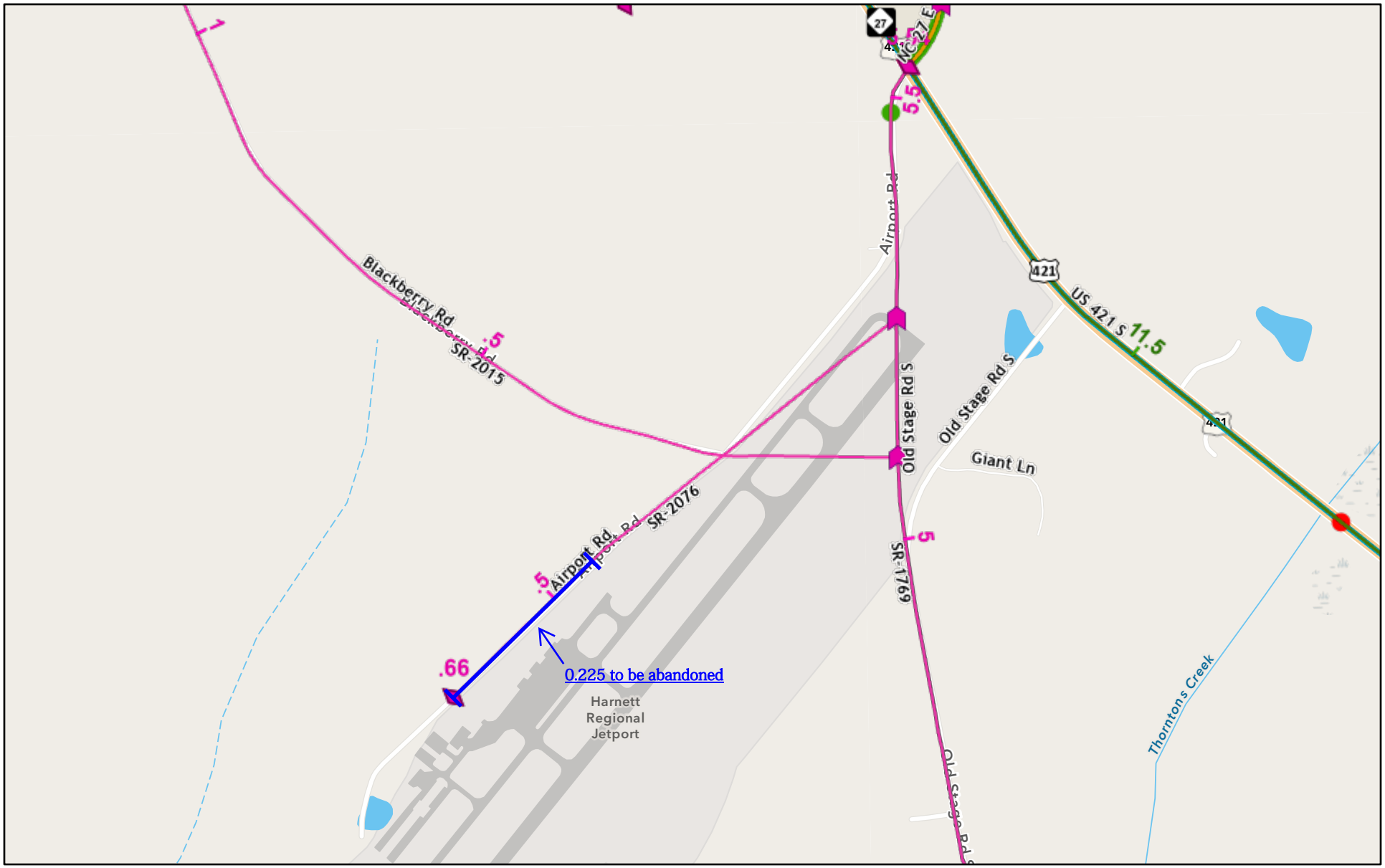
Logan B. Whitaker
Engineering Technician I

Mailing Address:
NC DEPARTMENT OF TRANSPORTATION
DIVISION SIX / DISTRICT TWO
POST OFFICE BOX 1150
FAYETTEVILLE, NC 28302

Telephone: (910) 364-0601
Fax: (910) 437-2529
Customer Service: 1-877-368-4968

Website: www.ncdot.gov

Location:
600 SOUTHERN AVENUE
FAYETTEVILLE, NC 28306



8/25/2026

1:12,120

0 0.07 0.15 0.3 mi

0 0.13 0.25 0.5 km

Operations Program Management - GIS, HPMS and Mobile Operations Section, North Carolina Department of Information Technology

Hatch 0.5
- US
- SR

Milepost Zeros
- Zero - SR

Milepost End Markers
- SR
- County Boundary

State Maintained Roads
- US Route
- NC Route
- Secondary Route

2026-2035 STIP Lines
- Regional Highway

NCDOT AADT Stations
- US Routes
- Secondary Routes

NCDOT AADT Traffic Segments Secondary Non-System
- 500 - 1,999
- 20 - 499

NCDOT AADT Traffic Segments Primaries
- 10,000 - 19,999
- 2,000 - 4,999

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **Lease Agreement and SASO Agreement**

REQUESTED BY: **Brad Abate, HRJ Director**

REQUEST:
Review and consider a request to enter into a lease agreement and SASO agreement with Veloce Planes, LLC for the hangar identified as 559 Airport Rd, Erwin, NC 28339 to operate an aircraft manufacturing business.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

AIRCRAFT HANGAR LEASE AGREEMENT
HARNETT REGIONAL JETPORT

This Aircraft Hangar Lease Agreement (this "Lease") is made and entered into as of September 15, 2026 (the "Effective Date"), by and between County of Harnett, a political subdivision of the State of North Carolina ("Landlord"), owner and operator of Harnett Regional Jetport (the "Jetport"), located in Harnett County, North Carolina, and Veloce Planes, LLC, a North Carolina Limited Liability Company ("Tenant"). Landlord and Tenant are each referred to individually as a "Party" and collectively as the "Parties."

RECITALS

WHEREAS, Landlord owns and operates the Jetport and desires to lease to Tenant, and Tenant desires to lease from Landlord, certain hangar premises located at the Jetport for use in connection with Tenant's aircraft manufacturing and assembly operations; and

WHEREAS, the Parties desire to set forth in this Lease their respective rights and obligations with respect to such premises;

NOW, THEREFORE, in consideration of the mutual covenants contained herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

1. PREMISES

1.1 Leased Premises. Landlord hereby leases to Tenant, and Tenant hereby leases from Landlord, that certain aircraft hangar located at the Jetport and identified as Hangar Number 559 (the "Hangar"), consisting of approximately 8,000 square feet, together with non-exclusive access rights over Jetport taxiways, aprons, and other common facilities reasonably necessary for Tenant's use of the Hangar as contemplated by this Lease (collectively, the "Premises").

1.2 Condition of Premises. Tenant accepts the Premises in its "as-is, where-is" condition as of the Effective Date, subject to Landlord's representation that the Hangar is structurally sound and that all building systems are in good working order as of delivery. Tenant's taking of possession shall be conclusive evidence that Tenant accepts the Premises in good order and satisfactory condition, except for defects of which Tenant notifies Landlord in writing within thirty (30) days after possession.

2. TERM

2.1 Initial Term. The initial term of this Lease shall be three (3) years (the "Initial Term"), commencing on the Effective Date (the "Commencement Date") and expiring at 11:59 p.m. on the day immediately preceding the third (3rd) anniversary of the Commencement Date, unless sooner terminated as provided herein.

2.2 Renewal Options. Tenant shall have two (2) successive options to extend the term of this Lease, each for a period of three (3) years (each, an "Option Term," and together with the Initial Term, the "Term"), exercisable at Tenant's sole option. Tenant may affirmatively exercise each option by written notice to Landlord delivered at any time prior to the expiration of the then-current Term. Each Option Term shall be upon the same terms and conditions set forth in this Lease, including the monthly Base Rent set forth in Section 3, unless otherwise agreed in writing by the Parties.

2.3 Early Termination – New Hangar Construction. Notwithstanding anything to the contrary herein, Tenant shall have the right to terminate this Lease prior to the expiration of the Term, without penalty, in the event Tenant constructs, or enters into a binding agreement with Landlord for the construction of, a new hangar facility at the Jetport for Tenant's own use ("Replacement Hangar"). Tenant shall exercise this early termination right by delivering written notice to Landlord not less than ninety (90) days prior to the intended termination date, which termination date shall not be earlier than the date Tenant obtains a certificate of occupancy (or functional equivalent) for the Replacement Hangar. Upon the effective date of such termination, (a) Tenant shall surrender the Premises in accordance with Section 16, and (b) neither Party shall have any further rights or obligations under this Lease except those that expressly survive termination.

3. RENT

3.1 Base Rent. Tenant shall pay to Landlord base rent in the amount of $6,000.00 per month ("Base Rent"), payable in advance on or before the first day of each calendar month during the Term, without demand, deduction, or offset except as expressly provided in this Lease. Base Rent for any partial calendar month at the beginning or end of the Term shall be prorated on a daily basis.

3.2 Rent During First Option Term. Monthly Base Rent payable during the First Option Term shall be Six Thousand Six Hundred and No/100 Dollars ($6,600.00), which amount represents the then current Base Rent of Six Thousand and No/100 Dollars ($6,000.00) increased by ten percent (10%).

3.3 Rent During Second Option Term. Monthly Base Rent payable during the Second Option Term shall be Seven Thousand Nine Hundred Twenty and No/100 Dollars ($7,920.00), which represents the then current Base Rent of Six Thousand Six Hundred and No/100 Dollars ($6,600.00) increased by twenty percent (20%).

3.4 Place of Payment; Late Charges. Rent shall be paid to Landlord at the address set forth in Section 21, or such other place as Landlord may designate in writing. Any payment not received within five (5) days after its due date shall bear a late charge of five percent (5%) of the overdue amount, and any unpaid amount shall accrue interest at the lesser of one and one-half percent (1.5%) per month or the maximum rate permitted by law, until paid.

4. PERMITTED USE

4.1 Permitted Use. Tenant shall use the Premises solely for aircraft final assembly, painting of aircraft and aircraft components, and other non-retail commercial aeronautical activities reasonably related thereto, including without limitation engineering, testing, and storage of aircraft, aircraft components, tooling, and materials used in connection with such manufacturing, assembly, painting, and research operations (collectively, the "Permitted Use"). No retail sales activity, and no use of the Premises for any purpose unrelated to the Permitted Use, shall be conducted on the Premises without Landlord's prior written consent.

4.2 Taxiway and Movement Access. As part of the Permitted Use, Landlord grants Tenant a non-exclusive right to use the taxiways, aprons, and other Airport movement areas reasonably necessary to taxi, tow, or otherwise move completed aircraft and test aircraft between the Hangar and the Airport's runways, run-up areas, and other locations reasonably required for delivery, flight testing, or ferrying of aircraft manufactured or

assembled by Tenant. Such access shall be exercised in accordance with Landlord's Airport rules and regulations, applicable air traffic control instructions, and FAA regulations, and shall not unreasonably interfere with the operations of other Airport tenants or users.

4.3 Compliance with Laws and Jetport Rules. Tenant shall, at its sole cost, conduct its operations on the Premises in compliance with all applicable federal, state, and local laws, ordinances, and regulations, including without limitation all applicable Federal Aviation Administration (FAA) regulations, and with Landlord's minimum standards, rules, and regulations governing the Jetport, as the same may be amended from time to time and provided to Tenant in writing.

4.4 No Hazard to Jetport Operations. Tenant shall conduct the Permitted Use in a manner that does not interfere with the safe and efficient operation of the Jetport, and shall not store, use, or dispose of any hazardous materials on the Premises except in compliance with applicable environmental laws and in quantities reasonably necessary for the Permitted Use.

5. ENVIRONMENTAL COMPLIANCE

5.1 General Compliance. Tenant shall, at its sole cost, comply with all applicable federal, state, and local environmental, health, fire-code, and safety laws, ordinances, regulations, and permit requirements (collectively, "Environmental Laws") in connection with Tenant's use and occupancy of the Premises, including without limitation those governing air quality and emissions, hazardous substances and hazardous waste, and wastewater discharge.

5.2 Hazardous Materials. Tenant shall not use, generate, store, or dispose of any hazardous substance, hazardous waste, or other regulated material (collectively, "Hazardous Materials") on, under, or about the Premises except in quantities reasonably necessary for the Permitted Use and in compliance with all Environmental Laws. Tenant shall maintain all Hazardous Materials in appropriately labeled containers, with adequate secondary containment where required by law, and shall not permit any release, discharge, or disposal of Hazardous Materials into the soil, surface water, groundwater, or storm or sanitary sewer systems serving the Jetport.

5.3 Painting and Coating Operations. Any painting, coating, or finishing of aircraft or aircraft components conducted on the Premises shall be performed only within a spray booth or paint enclosure designed, ventilated, and equipped with fire suppression appropriate for such use, in compliance with applicable fire and building codes. Tenant shall obtain and maintain all air quality, VOC, or other permits required by Environmental Laws for such operations, and shall handle, store, and dispose of all paints, coatings, solvents, and related waste materials in compliance with all applicable Environmental Laws.

5.4 Smoking and Ignition Source Prohibition. Smoking, including the use of any lighted cigarette, cigar, pipe, e-cigarette, or other smoking device, is strictly prohibited within the Hangar at all times. In addition, during any painting, coating, or finishing operation conducted on the Premises, Tenant shall not permit any open flame, welding, cutting, grinding, or other spark-producing tool or activity within the Hangar or within any area where flammable or combustible vapors from such operation may be present. Tenant shall

post conspicuous no-smoking and ignition-source warning signage in the Hangar and shall be responsible for enforcing this prohibition as to its employees, contractors, and invitees.

5.5 Immediate Material Breach; Emergency Shutdown. Any violation of Section 5.4 by Tenant or its employees, contractors, or invitees shall constitute an immediate material breach of this Lease, without any notice or cure period otherwise applicable under Section 12. Upon discovery of any such violation, or upon a reasonable good-faith belief that such a violation is occurring or is about to occur, Landlord shall have the right, without prior notice to Tenant, to immediately order the shutdown and cessation of Tenant's painting, coating, or finishing operations, and to direct Tenant's personnel to evacuate the Hangar, until Landlord is reasonably satisfied that the hazard has been eliminated and Tenant has demonstrated corrective measures sufficient to prevent recurrence. Landlord's exercise of this emergency shutdown right shall not constitute an eviction or constructive eviction of Tenant, shall not entitle Tenant to any abatement of Rent, and shall be in addition to, and not in lieu of, Landlord's other rights and remedies under Section 12 or otherwise available at law or in equity, including the right to terminate this Lease on account of such breach.

5.6 Spills and Reporting. Tenant shall immediately notify Landlord, and any governmental authority required by law, of any release, spill, or discharge of a Hazardous Material on or from the Premises. Tenant shall, at its sole cost, promptly investigate, remediate, and remove any contamination resulting from Tenant's use or occupancy of the Premises, in accordance with Environmental Laws and to the satisfaction of the governmental authority with jurisdiction over such remediation.

5.7 Environmental Indemnity; Survival. Tenant shall indemnify, defend, and hold harmless Landlord from and against any claims, fines, penalties, damages, remediation costs, and expenses (including reasonable attorneys' and consultants' fees) arising out of or relating to any violation of Environmental Laws by Tenant, or the presence, release, or disposal of Hazardous Materials on the Premises caused by Tenant or its agents, employees, contractors, or invitees, except to the extent caused by the negligence or willful misconduct of Landlord. This Section 5 shall survive the expiration or earlier termination of this Lease.

6. UTILITIES AND SERVICES

6.1 Natural Gas. Landlord shall provide and pay for natural gas service to the Premises up to $500.00 per month. Any natural gas charges for the Premises in excess of $500.00 in any given month shall be billed by Landlord to Tenant, and Tenant shall pay such excess amount within thirty (30) days of receipt of Landlord's invoice therefor.

6.2 Electricity, Water, and Sewer – No HVAC. Provided that Tenant has not installed a heating, ventilation, and air conditioning system ("HVAC") serving the Premises, Landlord shall provide and pay for all electricity, water, and sewer service to the Premises as part of Base Rent, with no separate charge to Tenant for such utilities.

6.3 Electricity, Water, and Sewer – HVAC Installed. If Tenant installs a HVAC system serving the Premises pursuant to Section 7, then from and after the date such HVAC is placed into service, Landlord shall provide and pay for electricity, water, and sewer service to the Premises up to a combined total of $1,000.00 per month. Any combined charges for electricity, water, and sewer service in excess of $1,000.00 in any given month

shall be billed by Landlord to Tenant, and Tenant shall pay such excess amount within thirty (30) days of receipt of Landlord's invoice therefor.

6.4 Other Utilities. Tenant shall be solely responsible for the cost of any telephone, internet, cable, or other data or communications service, and any other utility not expressly addressed in this Section 6, serving the Premises.

6.5 Submetering. Landlord may, at its option and expense, install or require the installation of submeters for natural gas, electricity, and/or water service to the Premises to facilitate the billing provided for in this Section 6. Tenant shall reasonably cooperate with the installation and reading of any such submeters.

7. ALTERATIONS

7.1 General Restriction; Approval Required. Tenant shall not make any alteration, addition, or improvement to the Premises (collectively, "Alterations") without the prior written approval of Landlord. Tenant shall submit to Landlord complete plans and specifications for any proposed Alteration, and Landlord shall not unreasonably withhold, condition, or delay its approval. No construction of any Alteration shall commence until Tenant has received Landlord's written approval of the applicable plans.

7.2 Approved Alterations – HVAC System and Lofted Space. Notwithstanding Section 7.1, Landlord hereby grants Tenant the right to make Alterations to the Hangar for the express purpose of (a) installing a HVAC system, and (b) constructing a lofted mezzanine space within the Hangar (the "Lofted Space"), in each case subject to Tenant's submission of plans and specifications to Landlord for such Alterations, and Landlord's prior written approval thereof, in accordance with Section 7.1, and subject further to all applicable building codes, FAA requirements, and Jetport design standards.

7.3 Performance of Alterations. All Alterations shall be performed (a) at Tenant's sole cost and expense, (b) in a good and workmanlike manner, (c) in compliance with all applicable laws, codes, and permit requirements, and (d) by contractors reasonably acceptable to Landlord and appropriately licensed and insured. Tenant shall keep the Premises and the Jetport free of any mechanic's or materialmen's liens arising from any Alteration.

7.4 Ownership at End of Term. Unless otherwise agreed in writing, the HVAC system and the Lofted Space, once installed, shall become part of the Hangar and shall remain with the Premises upon expiration or earlier termination of this Lease, without compensation to Tenant. Landlord may, by written notice given at the time of approval of the applicable plans, require Tenant to remove any other Alteration and restore the affected portion of the Premises to its prior condition, reasonable wear and tear excepted, at Tenant's expense, upon expiration or earlier termination of this Lease.

8. MAINTENANCE AND REPAIRS

8.1 Tenant's Obligations. Tenant shall, at its sole cost and expense, keep and maintain the interior of the Premises, including all Tenant-installed improvements and Alterations (including the HVAC system and the Lofted Space), in good condition and repair throughout the Term, reasonable wear and tear and damage by casualty excepted.

8.2 Landlord's Obligations. Landlord shall be responsible for maintaining and repairing, in good condition, the structural components of the Hangar, including the roof, foundation, exterior walls, and hangar doors, except to the extent any damage thereto is caused by the

negligence or willful misconduct of Tenant or its agents, employees, contractors, or invitees, in which case Tenant shall be responsible for the cost of such repair.

9. INSURANCE

9.1 Tenant's Insurance. Tenant shall, at its sole cost, procure and maintain throughout the Term: (a) commercial general liability insurance with limits of not less than $2,000,000 per occurrence and $5,000,000 in the aggregate, covering Tenant's operations at the Premises; (b) aircraft products/completed operations and hangarkeeper's liability coverage appropriate to Tenant's manufacturing and assembly operations, with limits of not less than $5,000,000 per occurrence; (c) property insurance covering Tenant's personal property, equipment, and Alterations on a full replacement cost basis; and (d) workers' compensation insurance as required by applicable law. Landlord and, if required by Landlord, the applicable governmental sponsor of the Jetport, shall be named as additional insureds on Tenant's commercial general liability policy.

9.2 Evidence of Insurance. Tenant shall provide Landlord with certificates of insurance evidencing the coverage required under Section 9.1 prior to taking possession of the Premises and upon each renewal of such coverage, and shall provide Landlord not less than thirty (30) days' prior written notice of cancellation or material reduction in coverage.

10. INDEMNIFICATION

10.1 Tenant Indemnity. To the fullest extent permitted by law, Tenant shall indemnify, defend, and hold harmless Landlord from and against any and all claims, damages, losses, and expenses (including reasonable attorneys' fees) arising out of or relating to Tenant's use or occupancy of the Premises, or the acts or omissions of Tenant or its agents, employees, contractors, or invitees, except to the extent caused by the negligence or willful misconduct of Landlord or its agents or employees.

11. ASSIGNMENT AND SUBLETTING

Assignment and Subletting Prohibited. Tenant shall not assign this Lease or sublet all or any portion of the Premises. Assignment or sublet in violation of this Paragraph shall result in immediate termination of this Lease.

12. DEFAULT AND REMEDIES

12.1 Events of Default. Each of the following shall constitute an "Event of Default" under this Lease: (a) Tenant's failure to pay any Rent or other amount due under this Lease within ten (10) days after written notice that such amount is past due; (b) Tenant's failure to perform any other material obligation under this Lease, where such failure continues for thirty (30) days after written notice thereof (or such longer period as is reasonably necessary to cure, provided Tenant commences cure within such thirty (30) days and diligently pursues it to completion); or (c) Tenant's bankruptcy, insolvency, or assignment for the benefit of creditors.

12.2 Landlord's Remedies. Upon an uncured Event of Default, Landlord may, in addition to any other remedies available at law or in equity, terminate this Lease upon written notice to Tenant, re-enter and take possession of the Premises, and pursue recovery of all Rent and other amounts owed, together with reasonable attorneys' fees and costs incurred in enforcing this Lease.

13. JETPORT OPERATIONS

13.1 Avigation Easement; No Interference. Tenant acknowledges that the Premises are located on or adjacent to an active airport, and Tenant's use of the Premises is subject to the noise, vibration, fumes, and other effects normally associated with aircraft operations at the Jetport. Tenant shall not erect any structure or conduct any activity on the Premises that constitutes an obstruction or hazard to air navigation under FAA regulations, including 14 C.F.R. Part 77, or that otherwise interferes with the safe operation of the Jetport.

13.2 Jetport Access. Landlord reserves the right to close, relocate, or modify taxiways, aprons, and other Jetport facilities serving the Premises for safety, maintenance, construction, or operational reasons, provided Landlord uses commercially reasonable efforts to minimize disruption to Tenant's operations and to provide Tenant with reasonable alternative access.

13.3 Aircraft Registration. If applicable to Tenant's operations, Tenant shall provide to the Jetport Director a copy of the current FAA registration and/or proof of ownership for any and all aircraft stored in the Hangar. If Lessee has temporary registration or there is any change of aircraft ownership, Tenant shall notify the Jetport director in writing within ten (10) days and shall have ninety (90) days in which to acquire permanent registration or another aircraft before this Lease is terminated. If the registration is not in the name of the Tenant, they must provide the Jetport director with a copy of a valid exclusive lease or other document reflecting their possessory interest in the aircraft.

14. DAMAGE OR DESTRUCTION

Casualty. If the Hangar is damaged by fire or other casualty such that it is rendered wholly or partially untenantable, Landlord shall, subject to available insurance proceeds, use commercially reasonable efforts to repair the damage within a reasonable time. Rent shall abate proportionately during any period the Premises are untenantable. If the Hangar is damaged to the extent of fifty percent (50%) or more of its replacement cost, either Party may terminate this Lease upon written notice to the other given within sixty (60) days after the casualty.

15. CONDEMNATION

Total or Partial Taking. If all or substantially all of the Premises is taken by eminent domain, this Lease shall terminate as of the date of taking. If a partial taking materially impairs Tenant's ability to conduct the Permitted Use, Tenant may terminate this Lease upon written notice to Landlord. Any condemnation award shall belong to Landlord, except that Tenant may separately pursue any award available under applicable law for Tenant's relocation costs, trade fixtures, and Tenant-owned Alterations.

16. SURRENDER OF PREMISES

Condition Upon Surrender. Upon expiration or earlier termination of this Lease, Tenant shall surrender the Premises to Landlord broom-clean and in good condition, reasonable wear and tear and casualty excepted, together with all Alterations required to remain with the Premises under Section 7.4, and shall remove all Tenant's personal property, trade fixtures, and any Alterations Landlord has directed be removed under Section 7.4, repairing any damage caused by such removal.

17. HOLDING OVER

Holdover Rent. If Tenant remains in possession of the Premises after expiration or termination of this Lease without Landlord's written consent, Tenant shall be a tenant at will, and shall pay Base Rent at one hundred fifty percent (150%) of the then-current monthly Base Rent, in addition to all other obligations under this Lease, until Tenant vacates the Premises.

18. QUIET ENJOYMENT

So long as Tenant is not in default under this Lease beyond any applicable notice and cure period, Tenant shall peaceably and quietly hold and enjoy the Premises during the Term without hindrance by Landlord or any party claiming through Landlord, subject to the terms of this Lease.

19. FORCE MAJEURE

Neither Party shall be liable for any delay or failure to perform its obligations under this Lease (other than the payment of money) due to causes beyond its reasonable control, including acts of God, government action, labor disputes, or supply chain disruptions, provided the affected Party uses reasonable efforts to mitigate the delay.

20. JETPORT MINIMUM STANDARDS; SPONSOR ASSURANCES

This Lease is subject and subordinate to the terms of any grant agreements, sponsor assurances, or other obligations between Landlord and the FAA or the North Carolina Department of Transportation, Division of Aviation ("Division of Aviation") applicable to the Jetport, and to the Jetport's minimum standards and rules and regulations as in effect from time to time. In the event of any conflict between such obligations and this Lease, Landlord's obligations to the FAA and/or NCDOT shall control, and the Parties shall cooperate in good faith to amend this Lease as necessary to resolve any such conflict. In the event that the terms of the Lease cannot be amended to render compliance with the FAA or Division of Aviation, or if both Parties are unable to agree upon amended terms that are material to this Lease, the Lease shall terminate upon thirty (30) days' notice to the Tenant or such earlier time as required by the FAA or Division of Aviation.

21. NOTICES

All notices under this Lease shall be in writing and delivered by hand, by certified mail (return receipt requested), or by nationally recognized overnight courier, to the addresses below, or such other address as either Party designates in writing:
If to Landlord:

County of Harnett
Attn: Bradley Abate, Director
615 Airport Road
Erwin, NC 28339

With copy to:

County of Harnett
Attn: Senior Staff Attorney

PO Box 238 (mail)
455 McKinney Parkway (physical)
Lillington, NC 27546

If to Tenant:
Veloce Planes, LLC
Attn: _____
_____
_____
_____

22. MISCELLANEOUS

22.1 Governing Law. This Lease shall be governed by and construed in accordance with the laws of the State of North Carolina, without regard to its conflicts of law principles.

22.2 Venue. The Parties agree that the exclusive venue for any action or proceeding arising out of or relating to this Lease shall be the state courts of Harnett County, North Carolina, or, if federal jurisdiction exists, the United States District Court for the Eastern District of North Carolina. Each Party consents to the personal jurisdiction of such courts and waives any objection to venue therein, including any objection based on forum non conveniens.

22.3 Taxes. Tenant shall pay any and all taxes levied by the state or county on property stored in the Leased Premises if such property is stored during a period of tax assessment.

22.4 Entire Agreement; Amendment. This Lease constitutes the entire agreement between the Parties with respect to the Premises and supersedes all prior negotiations, representations, and agreements, whether written or oral. This Lease may be amended only by a written instrument signed by both Parties.

22.5 Severability. If any provision of this Lease is held invalid or unenforceable, the remainder of this Lease shall continue in full force and effect.

22.6 No Waiver. No waiver of any breach of this Lease shall be deemed a waiver of any subsequent breach of the same or any other provision.

22.7 Binding Effect. This Lease shall be binding upon and inure to the benefit of the Parties and their respective successors and permitted assigns.

22.8 Counterparts. This Lease may be executed in counterparts, each of which shall be deemed an original, and all of which together shall constitute one instrument.

IN WITNESS WHEREOF, the Parties have executed this Lease as of the Effective Date first written above.

LANDLORD:
COUNTY OF HARNETT

_____
Name: _____

Title: _____
Date: _____

TENANT:
VELOCE PLANES, LLC

_____
Name: _____
Title: _____
Date: _____

NORTH CAROLINA,

SPECIALIZED AVIATION SERVICE
OPERATION AGREEMENT

HARNETT COUNTY

THIS SPECIALIZED AVIATION SERVICE OPERATION AGREEMENT (this "Agreement"), made and entered into by and between the COUNTY OF HARNETT, a body politic and corporate of the State of North Carolina, (hereinafter referred to as "Owner"), and VELOCE PLANES, LLC, a North Carolina Company (hereinafter referred to as the "Operator") having its office and principal place of business located at 559 Airport Rd., Erwin, North Carolina 28339.

W I T N E S S E T H

WHEREAS, Owner is the owner of an airport known as the Harnett Regional Jetport (hereinafter referred to as the "Jetport") located in the eastern part of Harnett County, between the Village of Buies Creek and the Town of Erwin, south of U.S. #421 and lying between S.R. #1769 and the Cape Fear River, about one mile, more or less, west of the Village of Buies Creek; and

WHEREAS, Operator leases from Owner the hangar at the Jetport located at 559 Airport Rd., Erwin, North Carolina 28339 (hereinafter referred to as the "Premises"); and

WHEREAS, Operator desires to provide aircraft manufacturing at the Jetport, and Owner agrees subject to this Agreement.

NOW, THEREFORE, the Owner does hereby agree to allow said Operator to provide the below described services, all upon the following terms and conditions, to wit:

1. Use of Premises by Operator- It is mutually agreed by and between the parties hereto that the Premises shall be used for the purpose of conducting the business of a Special Aviation Service Organization ("SASO") with rights as defined and provided for herein, and for

no other purpose. The Operator shall have full, quiet, peaceful enjoyment of the Premises during the term of this Agreement, inclusive of the ingress and egress to and from the Jetport, subject only to such rules and regulations which have been or may be adopted by county ordinance for the subject Jetport, and those conditions and limitations hereafter specifically stipulated. The location of the business is 559 Airport Rd., Erwin, North Carolina 28339. Operator agrees that it has a current and valid lease with the Owner at this hangar at the time of execution of this Agreement.

2. Permissive Services- The Operator shall be limited to the following aeronautical activities, all of which shall be performed in accordance with published minimum standards: aircraft manufacturing final assembly, repairs, and sales. Operator agrees that the Jetport shall be used for aviation-related purposes only. Operator agrees that it and its employees have and will maintain all proper permitting and certification for the said use of the Jetport. Operator agrees to observe and obey all rules and regulations with respect to the use of the leased hanger space and the Jetport and those of the Federal Aviation Administration, as well as all local, state and Federal ordinances and laws. Failure to meet the requirements of this paragraph will result in a breach of this Agreement. The nature of the Operator's business is as follows: Aircraft Manufacturer.

3. Use by the Public, Rates, Charges, Etc.- The Operator agrees to furnish all services on a fair, equal, and nondiscriminatory basis to all users thereof, and to charge fair, reasonable, and nondiscriminatory prices for each unit of service. The Owner agrees that rates and charges for such activities and services shall be fixed by the Operator and such rates and charges shall be reasonable.

4. Rights Not Exclusive- It is expressly understood and agreed that nothing herein contained shall be construed to grant or authorize the granting of exclusive rights within the meaning of Section 308 (a) of the Federal Aviation Act of 1958, as amended.

5. Hours of Operation- The Operator is granted access twenty-four (24) hours a day, seven (7) days a week by the Owner to all facilities available to the Operator, and the security and safety of said facilities will be maintained by and is the responsibility of the Operator.

6. Duty to Clean, Etc. by Operator- The Operator shall at all times keep the hangar, Jetport and apron areas clean and free from rubbish and in a neat and presentable manner. The Operator shall secure and supervise the timely removal of all wrecked, dismantled, or junked aircraft from the leased hangar space, the Jetport, and apron areas.

7. Utilities, Taxes- Operator will pay a monthly contribution for utilities including water, gas, heat, and electricity; said payment will be part of the yearly fee as outlined in the Hangar Lease Agreement between Operator and Owner. Operator shall pay any and all taxes and assessments which may be levied or assessed by any governmental authority against any business or property the Operator may operate or own upon the Jetport under this Agreement, and Operator agrees to indemnify and hold harmless the Owner from any such taxes or assessments.

8. Insurance-The Operator shall maintain a Special Aviation Service Organization airport liability insurance policy in limits of Two Million Dollars ($2,000,000) bodily injury and One Million Dollars ($2,000,000) property damage, and General Liability insurance with limits not less than Two Million Dollars ($2,000,000) per occurrence and Five Million Dollars ($5,000,000) aggregate. Operator shall indemnify and hold harmless the Owner, its employees, elected officials, volunteers, officers, and agents from and against all loss, cost, damage, expense and liability caused by accident or other occurrence resulting in bodily injury, including death and disease, to any person or damage or destruction to property, real or personal, arising directly or indirectly from operations, products, or services rendered under this Agreement.

Operator shall also indemnify the Owner, its employees, elected officials, volunteers, officers, and agents against any and all claims brought against Operator and/or Owner for bodily

injury and property damage or death claims arising out of any automobile accident. Owner will not waive sovereign immunity.

The Operator shall provide Owner with a current and valid Certificate of Insurance and add Owner and Owner's employees, as additional insureds, upon execution of this Agreement. Owner shall maintain necessary fire, theft, and comprehensive insurance to cover its fixed assets. Property owned by Operator shall be insured by it and Owner shall have no responsibility for loss to any such property. Operator shall maintain all required insurance necessary to function as an aircraft maintenance facility and provide this information to Owner upon execution of this Agreement.

9. Review of Coverage Limits- Owner reserves the right to review all insurance minimum coverage limits and require Operator to adjust such minimum coverage limits as recommended by the Airport Administrator based upon the permissive services of the Operator and approved by the Harnett County Legal and Risk Management Department. Operator must give written notice to Owner when Permissive Services as defined in Paragraph 2 above, change or if Operator is requesting new additional services.

10. Term- This Agreement shall commence on September 14, 2026 and expire three years later on September 30, 2029. The location of the SASO will be: 559 Airport Rd., Erwin, North Carolina 28339.

11. Other Special Aviation Service Organizations- The terms and conditions of this Agreement shall not prevent the Owner from executing agreements with other Special Aviation Service Organizations as well as the United States Army, United States Air Force, United States Navy, or other federal agencies pertaining to governmental use of the Jetport.

12. Force Majeure- If during this Agreement, the United States Government or any governmental agency acquires possession of the Jetport by virtue of any laws now in effect or

which may become effective during the term of this Agreement, then this Agreement, at the option of the Operator, may be terminated or may be suspended for the period the Operator is deprived of use of the Jetport ; and, thereafter, the Operator may resume his tenancy and the Agreement shall continue until the full term thereof has been enjoyed by the Operator.

13. Alteration, Additions, or Improvements- Operator must first obtain the approval of the Owner before making any alterations, additions, or improvements to or on any premises leased by the Operator or the Jetport.

14. Effect of Other Agencies- Operator shall not enter into any transaction which would deprive the Owner of any of the rights and powers necessary to perform any covenants of the grant agreements or other obligations under various types of agreements now or hereafter in effect. It is understood by the Operator that this Agreement is subordinate to the terms and conditions of all deeds and agreements between the Owner and the United States and/or the State of North Carolina relative to operations, maintenance, construction, and control of the Jetport.

15. Assignment and Subletting- This Agreement may not be assigned or sublet by the Operator without the prior written consent of the Owner. Violation of the terms in this Paragraph shall result in immediate termination of this Agreement.

16. Breach- Should either party violate any term or provision of this Agreement, the party not in default may immediately terminate this Agreement, as provided for in Paragraph 20.

17. Lease Payments- The Operator agrees to pay Nine Hundred and no/100 Dollars (USD) ($900.00) per year, to be paid quarterly. The first quarterly payment of Two Hundred Twenty-Five and no/100 Dollars ($225.00) will be due upon execution of this Agreement.

18. Discrimination Prohibited- The Operator for itself, successors in interest, and assigns, as a part of the consideration hereof, does hereby covenant and agree that it will not

discriminate upon the grounds of race, color, national origin, sex, religion, age or disability in employment or the provision of services.

That in the event of a breach of any of the above nondiscrimination covenant, Owner shall have the right to immediately terminate this Agreement. Upon termination of this Agreement, the Operator agrees to immediately vacate the Jetport.

19. Owner / Jetport Committee / County Manager / Operator Relationships- Owner has a duly appointed Jetport Committee and a County Manager. Operator agrees to deal with the Owner concerning daily operations through the Airport Administrator. Alterations, additions, or improvement recommendations to the Jetport should go through the following channels: first, through the Jetport Committee when practicable; second, through the Airport Administrator; and third, through the Harnett County Board of Commissioners. All alterations, additions, or improvement recommendations are subject to the limitations and provisions made in the budget ordinance for the County of Harnett, and shall be subject to specific approval by the County Manager.

20. Termination- For any violation of the provisions of Paragraph 15, this Agreement shall terminate as provided for therein; otherwise, this Agreement shall terminate upon breach of any other condition of this Agreement by either party which remains uncured for more than thirty (30) days after written notification of breach is given by the party not in default, or immediately upon bankruptcy of the Operator, or upon expiration, whichever first occurs. Provided, however, this Agreement shall terminate immediately upon more than one breach of the same conditions in this Agreement during any 12-month period. Upon termination of this Agreement, the Operator agrees to immediately cease the Permissive Operations, as defined in Paragraph 2, at the Jetport.

21. Notices- Notices required or provided for under this Agreement shall be sufficient if sent by certified mail, return receipt requested or via facsimile to such addresses as the parties may

designate from time to time in writing. At the time of the execution of this Agreement, the addresses of the parties are as follows:

Owner: County of Harnett

Attn: Brad Abate, Jetport Director

County of Harnett
Harnett Regional Jetport
615 Airport Road
Erwin, North Carolina 28339

Operator: Veloce Planes, LLC

Attn: Jamie Fettig
50 Hill Plaza
Whiteville, North Carolina 28472

22. Integration of Understandings- This Agreement is intended as the complete integration of all understandings between the parties. No prior or contemporaneous additions, deletions, subsequent renewal, deletion, or other amendment hereto shall have any force or affect unless embodied herein in writing signed by both parties.

23. Controlling Law- This Agreement shall be governed by and construed in accordance with the laws of the State of North Carolina.

24. Mediation- Any claim, dispute or other matter in question arising out of or related to this Agreement may be subject to mediation as a condition precedent to the institution of legal or equitable proceedings by either party. If the parties agree to engage in mediation, it will be conducted and governed by the North Carolina Rules Implementing Statewide Mediated Settlement Conferences in Superior Court Civil Actions and the North Carolina General Statutes. The parties shall share the mediator's fee and any filing fees equally. The mediation shall be held in Harnett County, unless another location is mutually agreed upon. Agreements reached in mediation shall be enforceable as settlement agreements in any court having jurisdiction thereof.

25. Severance Clause- In the event any provision of this Agreement is adjudged to be unenforceable or found invalid, such provision shall be stricken and the remaining provisions shall be valid and enforceable.

EXECUTED, this the ____day of September, 2026.

COUNTY OF HARNETT

_____
Duncan E. Jaggers, Chairman
Harnett County Board of Commissioners

ATTEST:

_____
Melissa Capps, Clerk to the Board

(SEAL)

VELOCE PLANES LLC

_____
Jamie Fettig, Owner

ATTEST:

_____
Secretary

(CORPORATE SEAL)

STATE OF NORTH CAROLINA
CITY/COUNTY OF _____

I, _____, a Notary Public of the County and State aforesaid, do hereby certify that Duncan E. Jaggers personally appeared before me this day and acknowledged that he is Chair of Harnett County Board of Commissioners, and that by authority duly given and as an act of the Harnett County Board of Commissioners, the foregoing instrument was signed by its Chair.

Witness my hand and official stamp or seal, this _____ day of _____, 2026.

_____
Notary Public

My Commission Expires: _____

[SEAL]

STATE OF NORTH CAROLINA
CITY/COUNTY OF _____

I, _____, a Notary Public of the County and State aforesaid, do hereby certify that Jamie Fettig personally appeared before me this day and acknowledged that he/she is_____ of Veloce Planes, LLC and that by authority duly given and as an act of the Company, the foregoing instrument was signed on behalf of the company.

Witness my hand and official stamp or seal, this _____ day of _____, 2026.

_____
Notary Public

My Commission Expires: _____

[SEAL]

VELOCE PLANES

U.S. Aircraft Final-Assembly Center

Economic-development proposal for Harnett Regional Jetport (KHRJ) · Harnett County

Veloce builds modern carbon-fiber aircraft (the Fully Built S-LSA ANG, $417k–$517k vs. $1M+ rivals). The U.S. center does final assembly — engines, avionics, finish, and flight test — ramping to 250 aircraft/year and bringing skilled jobs to Harnett. Our complete production equipment relocates from Whiteville, NC; the only new investment needed is the building.

TRACTION: *16 ANG sold in the US before a flying demo · 30 demo-ride buyers queued · 19 Veloce 600 deposits · 7 ANG flying in Europe · 1,000+ interested buyers*

48	250	$2.6M+	40,000
skilled jobs at peak	aircraft / year	annual payroll (est.)	sq ft at full ramp

FIVE-YEAR RAMP

	Year 1	Year 2	Year 3	Year 4	Year 5
Aircraft / yr	20	48	88	138	250
Work bays	2	5	8	12	21
Facility (sq ft)	4,300	10,800	17,300	25,900	40,000
Skilled jobs	5	12	19	28	48

WORKFORCE

Fort Liberty veterans + Central Carolina CC. Next to the nation's largest Army installation — a deep pool of transitioning service members with mechanical and technical training (the county gives veterans hiring priority). Central Carolina Community College's E. Eugene Moore Manufacturing Center trains the exact skills: machining, welding, industrial automation, robotics, and additive, with apprenticeships.

THE ASK

- Veloce leases the existing 8,000 sq ft hangar immediately — operating in Year 1 with no construction.
- As volume grows, Veloce builds on the 10,000 sq ft sites across the road (ground lease) toward ~40,000 sq ft.
- Veloce funds the new building and relocates its complete production equipment and core team from Whiteville, NC.
- Partner on NCDOT Aviation and state / county incentives for the expansion.

Pipeline: a high-wing sister ship to the ANG is in CFD/FEA now, and our three drone platforms are pursuing military contracts — both would expand production beyond this plan.

Jamie Fettig, Veloce Planes www.veloceplanes.com · jamie@veloceplanes.com

Re: Harnett Regional Jetport (KHRJ) — contact Bradley Abate, Director · 910-814-6122

VELOCE PLANES

U.S. Aircraft Final-Assembly Center

An Economic-Development Proposal for
Harnett Regional Jetport (KHRJ) • Harnett County

Skilled jobs • Capital investment • Aircraft built in North Carolina

WHO WE ARE

A new kind of aircraft company

- Veloce builds and sells modern light aircraft — both SLSA and experimental.
- Our flagship, the Veloce ANG, is a Fully Built S-LSA under MOSAIC — carbon fiber, 4 seats, up to 200 ktas, 1,100+ nm range, whole-airframe parachute — at $417k–$517k versus $1M+ competitors like Cirrus.
- We hold a production agreement serving India and other markets; the U.S. center is planned to ramp to 250 aircraft per year over five years.
- The U.S. operation does final assembly — engines, avionics, finish, flight test. Our complete production equipment and core team relocate from our existing Whiteville, NC facility; the only new U.S. investment needed is the building.

214 kt
max cruise

$417k
base price

4 seats
carbon fiber, Fully Built S-LSA

PROVEN DEMAND

Customers are already buying

16	19	7	1,000+
ANG sold in the US — before a flying demo	Veloce 600 deposits taken	ANG flying in Europe today	interested buyers on our list

- 30 buyers are queued for demo rides — demo flights begin within weeks.
- 20+ committed to buy when the Veloce 600 prototype flies — first flight is this year.
- 6 ANG kits/planes delivered in the U.S.; the first two fly shortly.

Pipeline: a high-wing sister ship to the ANG is in CFD/FEA now, and our three drone platforms are pursuing military contracts — both would expand production beyond this plan.

GROWTH BEYOND THIS PLAN

The Veloce drone line

- Veloce has three drone platforms developed alongside our manned aircraft.
- We are actively pursuing U.S. military and defense contracts for all three. To be clear: no contracts are signed yet, and nothing in this proposal depends on them.
- Any award would be produced from this same facility, workforce, and supply chain — expanding jobs and output well beyond the 250-per-year plan, the same way our international program scales the manned line.
- For the county, that makes this site a platform: the manned-aircraft plan is the floor, not the ceiling.

3

drone platforms

0%

of this plan depends on them

all upside

THE OPPORTUNITY FOR HARNETT COUNTY

What Veloce brings to the table

48	250	$2.6M+	40,000
skilled jobs at peak	aircraft / year	annual payroll (est.)	sq ft at full ramp

Phased over five years — starting small in Year 1 and scaling as aircraft demand grows. Figures marked (est.) to be confirmed with final wage and capital plans.

WHAT WE DO HERE

Final assembly, step by step

1. **Trailer in**

   A near-complete aircraft arrives by trailer, once or twice a month per line.

2. **Engine + avionics**

   One engine tech and one avionics tech work the same aircraft in parallel — about one month.

3. **Wrap & finish**

   A 4-day wrap and finish, done right in the same bay.

4. **Flight test & deliver**

   Roll out to the runway, flight test, and hand over the keys.

Each bay holds one aircraft for the month; the wrap shares the bay, so floor space is driven by the build, not the wrap.

FIVE-YEAR PRODUCTION RAMP

Output, space, and jobs grow together

	Year 1	Year 2	Year 3	Year 4	Year 5
Aircraft / yr	20	48	88	138	250
Work bays	2	5	8	12	21
Facility (sq ft)	4,300	10,800	17,300	25,900	40,000
Skilled jobs	5	12	19	28	48

At full ramp the line completes one aircraft every working day. Single shift, ~250 working days/yr.

JOBS & WORKFORCE

Why Harnett County can staff this

Fort Liberty veterans + Central Carolina CC

Next to the nation's largest Army installation — a deep pool of transitioning service members with mechanical and technical training (the county gives veterans hiring priority). Central Carolina Community College's E. Eugene Moore Manufacturing Center trains the exact skills: machining, welding, industrial automation, robotics, and additive, with apprenticeships.

Jobs ramp

5 → 48

skilled final-assembly jobs, Year 1 to Year 5

FACILITY NEEDS BY PHASE

From a single hangar to a production line

Year 1

~4,300 SF

2 bays — fits an existing hangar

Year 3

~17,300 SF

8 bays — a dedicated building

Year 5

~40,000 SF

21 bays — full production line

The airport hangar is for flight test and roll-out; the larger production floor scales alongside it.

THE ASK

Start Now, Build to Scale

- Veloce leases the existing 8,000 sq ft hangar immediately — operating in Year 1 with no construction.
- As volume grows, Veloce builds on the 10,000 sq ft sites across the road (ground lease) toward ~40,000 sq ft.
- Veloce funds the new building and relocates its complete production equipment and core team from Whiteville, NC.
- Partner on NCDOT Aviation and state / county incentives for the expansion.

Harnett is the only site that lets us start producing this year in existing space and grow on adjacent land — no waiting.

Let's build this in Harnett.

Next step: a short conversation and a tour, then a Letter of Intent to anchor the incentive and facility plan.

Jamie Fettig
Veloce Planes • www.veloceplanes.com
jamie@veloceplanes.com

Proposal for Harnett Regional Jetport (KHRJ) — contact Bradley Abate, Director • 910-814-6122

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **Pyro Shows East Coast Inc Campbell Football Fireworks Show**

REQUESTED BY: **Larry Smith, Emergency Services Director**

REQUEST:
Emergency Services is requesting the approval of the Fireworks application from Pyro Shows, Inc, for Campbell University's football season fireworks display. Pyro Shows East Coast Inc, meets all safety requiremnts related to fire code compliance. The events will take place on September 19th at 9:00 p.m.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

CAMPBELL FOOTBALL

Harnett COUNTY NORTH CAROLINA

Emergency Services Department
www.harnett.org

I.

APPLICANT INFORMATION:

Note: The applicant is the person, group, corporation, association, or other entity sponsoring, holding or primarily responsible for the event or enterprise for which this permit is requested.

Please type or print

Applicant: Ayao Shows East Coast, Inc.

Billing Address: 4652 Catawba River Rd

Catawba, ~~NC~~ SC 29704

Contact Person: Dan Demmings

Contact Email: D.Demmings@AyaoShows.com

Contact Phone: (910)-592-0651 (___)-___-____

President or CEO (for corporate applications): Jesse Salkeson

Is the applicant insured with respect to the discharge of fireworks/pyrotechnics: Yes [X] No [ ]

If covered, specify the source, amount, and coverage period of the insurance:

Source: COI Attached **Amount: $** 10 Mil

Coverage Period: 10-1-25 — 10-1-26

II.

PYROTECHNICIAN INFORMATION:
Note: This is to be completed by the individual who will shoot and/or discharge the fireworks or pyrotechnics.

Technician Name: HERMAN TANT

Billing Address: 4652 CATAWBA-DENTON Rd

CATAWBA, ~~NC~~ SC 29704

Contact Email: HTANT3@GMAIL.COM

Contact Phone: (919)-264-4553 (____)-____-____

Bureau of Alcohol, Tobacco and Firearms permit/license type and number: _____

Pyrotechnicians' training and experience:

N.C. LIC # 3719

Is the technician insured with respect to the discharge of fireworks/pyrotechnics: **Yes** X **No** _____

If covered, specify the source, amount, and coverage period of the insurance:

Source: CERT ATTACHED **Amount: $** 10 MIL

Coverage Period: 10-1-25 — 10-1-26

III.

DISPLAY INFORMATION:

Who provided this information: Applicant: X Technician: _____ Both: _____

Type of display event: Carnival: _____ Exhibition: _____ Fair: _____

Public Celebration: _____ Other: X BALL GAME

Proposed date and time of the event: 09-19-2026 9:00 a.m. (p.m.)

Proposed location or site: CAMPBELL FOOTBALL PRACTICE WINSTON PEARCE LANE, BUIES CREEK

Alternate date and time of the event: _____ a.m. / p.m.

(Above Alternate date and time will only be used if the event is cancelled due to inclement weather in lieu of secondary date approval and processing)

Type and quantity of fireworks/pyrotechnics to be used and the sequence of the discharge/shooting:

1.3G BOX ITEMS
POST GAME SHOW FROM PRACTICE FIELD
BEHIND FOOTBALL STADIUM.

Estimated duration of the display: 7-10 MINUTES

Specify any safety precautions to be taken:

CREW, CAMPBELL STAFF, DISTRICT 8

IV.

PUBLIC SAFETY INFORMATION:

The display will occur within the following fire district: DISTRICT 8

Location of the nearest fire station: 1/2 MILE

Nearest medical facility:

Name: CENTRAL HARNETT Location: 5 MILES - LILLINGTON

V.

Applicant Printed Name: Dan Dennings

Applicant Signature: Dan Denning

Date: 8-28-2024

STATE OF NORTH CAROLINA

COUNTY OF Harnett

I, Alexandra E Filote, a Notary Public of the County and State aforesaid, do hereby certify that Dan Dennings signed and sworn to before me this day.

Witness my hand and official stamp, this the 28 day of August, 2026

Alexandra E Filote

Notary Public

My Commission Expires: June 18, 2029

SEAL] ALEXANDRA E FILOTE
NOTARY PUBLIC
Harnett County, North Carolina
My Commission Expires June 18, 2029

VI.
FOR OFFICE USE ONLY:

Fire Chief's Office Comments:

_____

_____

_____

Fire Marshal's Office Comments:

_____

_____

_____

Fire Marshal's Office Recommendation: Approve: ☑ Deny: ☐

Fire Marshal's Office Signature: Leslie Jackson **Date:** _____

Board of Commissioner's Comments:

_____

_____

_____

Final Board Approval: Approved: ☐ Denied: ☐

Board of Commissioner's Signature: _____ **Date:** _____

Board of Commissioner's Representative (Printed Name): _____

VII.

Fireworks Permit Number: _____



Customer: Campbell University
Show Date: Saturday, September 19, 2026
Show Address: Wade Stewart Circle Lillington, NC 27546
Show Site Lat / Long: 35.404388, -78.742717
Show Time: Post Game
Rain Date: TBD

Show Name: Campbell University Football
Maximum Device Size: 1.25
Safety Fallout Radius: 87.5'
Storage Required: No
Diagram Created: 07/29/26
Diagram Created By: JDS

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY): 7/29/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Acrisure Great Lakes Partners Insurance Services 223 West Grand River Ave #1 Howell MI 48843	**CONTACT NAME:** **PHONE (A/C, No, Ext):** 216-658-7100 **FAX (A/C, No):** 216-658-7101 **E-MAIL ADDRESS:** info@brittongallagher.com
INSURED Pyro Shows East Coast Inc. PO Box 1776 Lafollette TN 37766	**INSURER(S) AFFORDING COVERAGE** / **NAIC #** **INSURER A :** Accident Fund Insurance Company of America — 10166 **INSURER B :** Texas Insurance Company — 16543 **INSURER C :** Allianz Global Corporate & Specialty SE — 7617 **INSURER D :** HDI GLOBAL SPECIALTY SE — 1340041 **INSURER E :** Continental Indemnity Company — 28258 **INSURER F :**

COVERAGES **CERTIFICATE NUMBER:** 289161277 **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
B	X **COMMERCIAL GENERAL LIABILITY** CLAIMS-MADE [X] OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: POLICY [X] PRO-JECT [ ] LOC OTHER:			BESGLPTSC011501_171105_01	10/31/2025	10/31/2026	EACH OCCURRENCE DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMP/OP AGG $	$ 1,000,000 $ 500,000 $ $ 1,000,000 $ 2,000,000 $ 2,000,000 $
E	**AUTOMOBILE LIABILITY** X ANY AUTO OWNED AUTOS ONLY [ ] SCHEDULED AUTOS X HIRED AUTOS ONLY [X] NON-OWNED AUTOS ONLY			BESCRMNSC011501_171105_01	10/31/2025	10/31/2026	COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) $	$ 1,000,000 $ $ $ $
C	[ ] **UMBRELLA LIAB** [X] OCCUR X **EXCESS LIAB** [ ] CLAIMS-MADE DED RETENTION $			25ABEX0196	10/31/2025	10/31/2026	EACH OCCURRENCE AGGREGATE $	$ 4,000,000 $ 4,000,000 $
A	**WORKERS COMPENSATION AND EMPLOYERS' LIABILITY** Y / N ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? [ ] **(Mandatory in NH)** If yes, describe under DESCRIPTION OF OPERATIONS below	N / A		DAP99000105101 (NC)	10/1/2025	10/1/2026	X PER STATUTE [ ] OTH-ER E.L. EACH ACCIDENT E.L. DISEASE - EA EMPLOYEE E.L. DISEASE - POLICY LIMIT	 $ 1,000,000 $ 1,000,000 $ 1,000,000
D	Excess Liability #2			18HX3624	10/31/2025	10/31/2026	Each Occ/ Aggregate Total Limits	$5,000,000 $10,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Additional Insured extension of coverage is provided by above referenced General Liability policy where required by written agreement.
Fireworks Display: September 19, 2026 - Campbell University Football

Additional Insured: Campbell University, Inc.; Harnett County, NC

CERTIFICATE HOLDER

Campbell University
143 Main Street
Buies Creek NC 27506

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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U.S. Department of Justice
Bureau of Alcohol, Tobacco, Firearms and Explosives

Federal Explosives License/Permit
(18 U.S.C. Chapter 40)

In accordance with the provisions of Title XI, Organized Crime Control Act of 1970, and the regulations issued thereunder (27 CFR Part 555), you may engage in the activity specified in this license or permit within the limitations of Chapter 40, Title 18, United States Code and the regulations issued thereunder, until the expiration date shown. **THIS LICENSE IS NOT TRANSFERABLE UNDER 27 CFR 555.53.** See "WARNINGS" and "NOTICES" on reverse.

Direct ATF Correspondence To	ATF - Chief, FELC 244 Needy Road Martinsburg, WV 25405-9431
License/Permit Number	**1-SC-091-50-7L-00269**
Expiration Date	**November 1, 2027**

Chief, Federal Explosives Licensing Center (FELC)

Name
PYRO SHOWS EAST COAST INC

Premises Address (Changes? Notify the FELC at least 10 days before the move.)
4652 CATAWBA RIVER ROAD
CATAWBA, SC 29704-

Type of License or Permit
50-MANUFACTURER OF EXPLOSIVES

Purchasing Certification Statement

The licensee or permittee named above shall use a copy of this license or permit to assist a transferor of explosives to verify the identity and the licensed status of the licensee or permittee as provided by 27 CFR Part 555. The signature on each copy must be an original signature. A faxed, scanned or e-mailed copy of the license or permit with a signature intended to be an original signature is acceptable. The signature must be that of the Federal Explosives Licensee (FEL) or a responsible person of the FEL. I certify that this is a true copy of a license or permit issued to the licensee or permittee named above to engage in the business or operations specified above under "Type of License or Permit."

Licensee/Permittee Responsible Person Signature

President
Position/Title

Jesse Salveson
Printed Name

10-28-2024
Date

Mailing Address (Changes? Notify the FELC of any changes.)

PYRO SHOWS EAST COAST INC
PO BOX 1776
LA FOLLETTE, TN 37766-

Previous Edition is Obsolete

PYRO SHOWS EAST COAST INC:4652 CATAWBA RIVER ROAD:29704:1-SC-091-50-7L-00269:November 1, 2027:50-MANUFACTURER OF EXPLOSIVES

ATF Form 5400.14/5400.15 Part I
Revised September 2011

Federal Explosives License (FEL) Customer Service Information

Federal Explosives Licensing Center (FELC)
244 Needy Road
Martinsburg, WV 25405-9431

Toll-free Telephone Number: (877) 283-3352
Fax Number: (304) 616-4401
E-mail: FELC@atf.gov

ATF Homepage: www.atf.gov

Change of Address *(27 CFR 555.54(a)(1))*. Licensees or permittees may during the term of their current license or permit remove their business or operations to a new location at which they intend regularly to carry on such business or operations. The licensee or permittee is required to give notification of the new location of the business or operations not less than 10 days prior to such removal with the Chief, Federal Explosives Licensing Center. The license or permit will be valid for the remainder of the term of the original license or permit. **(The Chief, FELC, shall, if the licensee or permittee is not qualified, refer the request for amended license or permit to the Director of Industry Operations for denial in accordance with § 555.54.)**

Right of Succession *(27 CFR 555.59)*. (a) Certain persons other than the licensee or permittee may secure the right to carry on the same explosive materials business or operations at the same address shown on, and for the remainder of the term of, a current license or permit. Such persons are: (1) The surviving spouse or child, or executor, administrator, or other legal representative of a deceased licensee or permittee; and (2) A receiver or trustee in bankruptcy, or an assignee for benefit of creditors. (b) In order to secure the right provided by this section, the person or persons continuing the business or operations shall furnish the license or permit for for that business or operations for endorsement of such succession to the Chief, FELC, within 30 days from the date on which the successor begins to carry on the business or operations.

(Continued on reverse side)

Cut Here ✂

Federal Explosives License/Permit (FEL) Information Card

License/Permit Name: **PYRO SHOWS EAST COAST INC**

Business Name:

License/Permit Number: **1-SC-091-50-7L-00269**

License/Permit Type: **50-MANUFACTURER OF EXPLOSIVES**

Expiration: **November 1, 2027**

Please Note: Not Valid for the Sale or Other Disposition of Explosives.

J.S. Department of Justice
Bureau of Alcohol, Tobacco, Firearms and Explosives

Federal Explosives License/Permit
(18 U.S.C. Chapter 40)

n accordance with the provisions of Title XI, Organized Crime Control Act of 1970, and the regulations issued thereunder (27 CFR Part 555), you may engage in he activity specified in this license or permit within the limitations of Chapter 40, Title 18, United States Code and the regulations issued thereunder, until the xpiration date shown. **THIS LICENSE IS NOT TRANSFERABLE UNDER 27 CFR 555.53.** See "WARNINGS" and "NOTICES" on reverse.

Direct ATF Correspondence To	ATF - Chief, FELC 244 Needy Road Martinsburg, WV 25405-9431	License/Permit Number	1-SC-091-51-7L-00270
Chief, Federal Explosives Licensing Center (FELC)	Maria Howard	Expiration Date	November 01, 2027

Name
PYRO SHOWS EAST COAST INC

Premises Address (Changes? Notify the FELC at least 10 days before the move.)
4652 CATAWBA RIVER ROAD
CATAWBA, SC 29704-

Type of License or Permit
51-IMPORTER OF EXPLOSIVES

Purchasing Certification Statement

The licensee or permittee named above shall use a copy of this license or permit to assist a transferor of explosives to verify the identity and the licensed status of the licensee or permittee as provided by 27 CFR Part 555. The signature on each copy must be an original signature. A faxed, scanned or e-mailed copy of the license or permit with a signature intended to be an original signature is acceptable. The signature must be that of the Federal Explosives Licensee (FEL) or a responsible person of the FEL. I certify that this is a true copy of a license or permit issued to the licensee or permittee named above to engage in the business or operations specified above under "Type of License or Permit."

Mailing Address (Changes? Notify the FELC of any changes.)

PYRO SHOWS EAST COAST INC
PO BOX 1776
LA FOLLETTE, TN 37766-

Licensee/Permittee Responsible Person Signature — Position/Title: President

Printed Name: Jesse Salveson — Date: 10-22-2024

Previous Edition is Obsolete PYRO SHOWS EAST COAST INC:4652 CATAWBA RIVER ROAD:29704:1-SC-091-51-7L-00270:November 01, 2027:51-IMPORTER OF EXPLOSIVES

ATF Form 5400.14/5400.15 Part I
Revised September 2011

Federal Explosives License (FEL) Customer Service Information

Federal Explosives Licensing Center (FELC)
244 Needy Road
Martinsburg, WV 25405-9431

Toll-free Telephone Number: (877) 283-3352
Fax Number: (304) 616-4401
E-mail: FELC@atf.gov

ATF Homepage: www.atf.gov

Change of Address *(27 CFR 555.54(a)(1))*. Licensees or permittees may during the term of their current license or permit remove their business or operations to a new location at which they intend regularly to carry on such business or operations. The licensee or permittee is required to give notification of the new location of the business or operations not less than 10 days prior to such removal with the Chief, Federal Explosives Licensing Center. The license or permit will be valid for the remainder of the term of the original license or permit. **(The Chief, FELC, shall, if the licensee or permittee is not qualified, refer the request for amended license or permit to the Director of Industry Operations for denial in accordance with § 555.54.)**

Right of Succession *(27 CFR 555.59)*. (a) Certain persons other than the licensee or permittee may secure the right to carry on the same explosive materials business or operations at the same address shown on, and for the remainder of the term of, a current license or permit. Such persons are: (1) The surviving spouse or child, or executor, administrator, or other legal representative of a deceased licensee or permittee; and (2) A receiver or trustee in bankruptcy, or an assignee for benefit of creditors. (b) In order to secure the right provided by this section, the person or persons continuing the business or operations shall furnish the license or permit for for that business or operations for endorsement of such succession to the Chief, FELC, within 30 days from the date on which the successor begins to carry on the business or operations.

(Continued on reverse side)

Cut Here ✂

Federal Explosives License/Permit (FEL) Information Card

License/Permit Name: **PYRO SHOWS EAST COAST INC**

Business Name:

License/Permit Number: **1-SC-091-51-7L-00270**

License/Permit Type: **51-IMPORTER OF EXPLOSIVES**

Expiration: **November 01, 2027**

Please Note: Not Valid for the Sale or Other Disposition of Explosives.

Campbell University
Campbell University Football
Saturday, September 19, 2026

Show Time: Post Game | Show Length: 7 Minutes

MAIN BODY

SHELL SIZE	DEVICE		QUANTITY	TOTAL
36 x 1.25"	Cakes	Orange Purple w/Crackling	2	72
19 x 1.25"	Cakes	Yellow, Blue, Green Peony	3	57
19 x 1.25"	Cakes	Color Strobe Bombettes	3	57
36 x 1.25"	Cakes	Red Strobe w/Yellow Peony	2	72
100 x 1.25"	Cakes	Color Tail to Silver Glitter Willow	1	100
100 x 1.25"	Cakes	Glitter Chrys & Sea Blue Dahlia	1	100
100 x 1.25"	Cakes	Red Crossette w/White Strobe Blue	1	100
100 x 1.25"	Cakes	Red White Blue Peony	1	100
100 x 1.25"	Cakes	Red Glittering Willow + Sky Blue	1	100
100 x 1.25"	Cakes	Splendid Silver Tail	1	100
100 x 1.25"	Cakes	Peachblow w/Lemon Tail	1	100
100 x 1.25"	Cakes	Colorful Meteor	1	100
100 x 1.25"	Cakes	Color Peony w/Silver Tail	1	100
			MAIN BODY DEVICE TOTAL	**1,158**

FINALE

SHELL SIZE	DEVICE		QUANTITY	TOTAL
100 x 1.25"	Cakes	Finale - Salute	1	100
100 x 1.25"	Cakes	Assorted Chrys or Salute	1	100
			TOTAL FINALE DEVICES	**200**

TOTAL DEVICE COUNT - MAIN BODY AND FINALE **1,358**

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **Request to Adopt the Updated Opioid Task Force Strategic Plan**

REQUESTED BY: **Kayla Shamaly - Opioid Task Force Coordinator**

REQUEST:
The Harnett County Opioid Task Force requests approval of the Updated Harnett County Opioid Task Force Strategic Plan (SOLVE 2.0). If approved, the updated strategic plan will establish priorities for opioid prevention, treatment, recovery, harm reduction, and public safety initiatives in Harnett County. Approval of the strategic plan is also a required step toward unlocking additional funding opportunities available through Exhibit B of the North Carolina Opioid Settlement Memorandum of Agreement.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

THE SOLVE APPROACH 2.0

A Renewed Strategic Plan for the Prevention of Harmful Substance Use and Overdose in Harnett County

2026 – 2029

Prepared by the Harnett County Opioid Task Force

For consideration and adoption by the Harnett County Board of Commissioners

Submitted in fulfillment of Exhibit C of the North Carolina Memorandum of Agreement Among the State of North Carolina and Local Governments on Proceeds Relating to the Settlement of Opioid Litigation

THE SOLVE APPROACH

Stigma reduced. We continue to confront the stigma that isolates people who use substances and those who love them. Stigma is the largest single barrier to help-seeking, and the work of dissolving it never ends.

Ownership shared. No agency, no profession, and no single body of knowledge owns this work. Lived experience, professional practice, moral conviction, and academic study each carry a piece of the truth, and the response belongs to all of us together.

Learning continuous. We treat our plan as a living document. We measure what we do, we listen to what the community tells us, and we adjust.

Values foundational. Our work rests on the dignity of every person, the priority of those facing the heaviest barriers, and the conviction that recovery and a stable life are possible. Values, not metrics alone, guide our choices.

Equity centered. We attend deliberately to rural geography, language, race and ethnicity, age, and economic status, including the Coharie Tribe and our Black, Hispanic, AI/AN, and lowest-income neighbors. Without intentional attention to who carries the heaviest burden, response always concentrates where access is already easiest.

We will SOLVE this together.

Introduction

In November 2023, the Harnett County Board of Commissioners adopted The SOLVE Approach as the county's first comprehensive strategic plan to prevent harmful substance use and overdose. That plan, revised in July 2024, organized our work around three coordinated arenas, Education and Prevention, Treatment and Recovery, and Harm Reduction, and committed the county to a tiered prevention logic that meets people where they are. Over the past two years, we have done much of what we said we would do, and we have learned a great deal we did not yet know.

Over the first two years of collective action, fentanyl-positive overdose deaths fell approximately 72%, nearly twice the statewide rate during that same period. The question before us is how to sustain and institutionalize those gains.

SOLVE 2.0 is not a replacement. It is a faithful continuation. It carries forward what worked, retires what no longer fits our context, and adds what the past two years of listening, data, and lived experience have asked of us. It re-frames our three arenas to better reflect how care actually moves through our community: Education, Prevention & Early Intervention; Treatment & Harm Reduction; and Recovery & Wellbeing. It formalizes our commitment to decision-making that draws from four sources of knowledge, lived, professional, moral, and academic, and it commits to honoring each.

The opioid settlement funds that support this plan are finite. Harnett County is projected to receive approximately $11 million across eighteen years, with the largest annual disbursements occurring early in the schedule and declining thereafter. That arithmetic should focus us. Every dollar we spend must build either lasting infrastructure or a measurable life saved. SOLVE 2.0 is written with that fiduciary discipline in mind.

Why a Renewed Plan

The North Carolina Memorandum of Agreement requires each local government receiving settlement funds under Option B to engage in a collaborative strategic planning process and to update that plan as conditions warrant. Three developments make this the right moment to renew:

- First, the landscape has changed. Fentanyl and stimulant co-use have re-shaped the risk profile of overdose. Our 2022 overdose death count of 61 has been followed by sustained, if uneven, declines, and our work must move from emergency response toward sustainable infrastructure.
- Second, our understanding has changed. Community listening sessions, a community health survey, key-informant interviews, and an updated secondary data analysis (CHA 2025) have surfaced new priorities and new clarity about what is actually working.
- Third, our task force has matured. We now have several years of execution behind us and a larger roster of partners (health, law enforcement, faith, education, recovery community, foster and family services, etc.) who have learned to plan together, fund together, and account together.

The Strategic Planning Process

SOLVE 2.0 was developed between October 2025 and July 2026 through a deliberative process modeled on the original SOLVE planning cycle and on the North Carolina Association of County Commissioners' strategic planning worksheets. The process satisfied Exhibit C of the Memorandum of Agreement and was designed to mirror the rigor and inclusion of the 2023 effort while being shorter, more focused, and informed by everything we have learned since.

1. CHA Stakeholder Roundtables and Planning Summit

Five community listening sessions were convened, hosted in Anderson Creek, Lilington, Erwin, Coats, and Benhaven. Each session was designed to surface lived experience, frontline professional observations, and community priorities. In April 2026, the task force hosted a strategic planning summit, including people in recovery and their families, first responders and law enforcement, treatment and behavioral health providers, faith and community leaders, to allow more candid discussion of barriers and gaps.

2. Key Informant Interviews and the Community Health Survey

Twenty-two semi-structured key informant interviews were conducted with leaders representing the ten stakeholder categories required by Exhibit C: local officials, healthcare providers, social service providers, education and employment representatives, payers and funders, law enforcement, employers, community groups, people with lived experience, and stakeholders attentive to community diversity. Interviews were transcribed and coded thematically. In parallel, a bilingual (English and Spanish) Community Health Survey was administered from August through November and received 407 responses, providing population-level signal on perceived barriers, awareness of resources, and support for specific strategies.

3. Secondary Data Analysis

The task force reviewed secondary indicators from the Harnett County Community Health Assessment (published March 2026) and from the State Center for Health Statistics. Indicators were selected by relevance to overdose prevention, treatment access, harm reduction, and recovery support, and a Community Capacity Inventory was developed to document existing programs, contracts, and partnerships that the plan would either braid into or coordinate with.

4. Task Force Priority-Setting

In May 2026, the task force completed a structured paired-comparison prioritization of twelve candidate key activities derived from the listening sessions, interviews, survey, and secondary data. Seventeen members participated. The results, together with the qualitative themes and the status review of SOLVE 1.0, formed the basis for the goals, strategies, and initiatives in the chapters that follow.

What We Learned from SOLVE 1.0

The Opioid Task Force conducted a full status review of the twenty-three initiatives committed to in SOLVE 1.0 and grouped them into four categories: accomplished, partially accomplished, reconsidered, and not yet accomplished. That review, summarized below, is the empirical floor on which SOLVE 2.0 stands.

Accomplished (13 initiatives, 57%)

The following SOLVE 1.0 initiatives reached implementation and will continue as standing operations of the task force or its partners:

- Naloxone in all Harnett County Schools
- Medication-Assisted Treatment / Medications for Opioid Use Disorder in the Harnett County Detention Center, Phases 1 and 2
- Annual Faith and Recovery Conference, hosted in partnership with local congregations
- Post-Overdose Response Team, coordinated with EMS and behavioral health partners
- Mental Health First Aid training, with more than 200 community members trained
- Low-barrier naloxone distribution at release from custody
- Primary care MOUD integration with two participating practices
- Sharps container placement at high-traffic public locations
- Child Exposure to Substances public awareness campaign
- Community naloxone distribution through libraries, faith partners, and community events
- Behavioral health and MAT expansion in partnership with regional providers
- Health and safety kit distribution
- Law Enforcement Assisted Diversion (LEAD) pre-charge framework, scoped and piloted

Partially Accomplished (3 initiatives, 13%)

- Recovery and transitional housing, partnerships scoped, no operational beds yet
- Faith / DSS / Health Department foster-grandparent collaboration, convened, not yet institutionalized
- Parent advocacy group, early formation, requires sustained convening support

Reconsidered (2 initiatives, 9%)

Two SOLVE 1.0 initiatives have been reconsidered in light of changed conditions and will not be carried forward as originally framed:

- Establishment of a standalone Recovery Community Organization, task force has determined that recovery community functions are better supported through partnerships with existing regional RCOs and the faith and recovery network than through a new free-standing entity

- SERVE and S.O.L.V.E. Communication Network, superseded by the maturing task force communication structure and the SolveHarnett.org platform

Not Yet Accomplished (5 initiatives, 21%)

Five SOLVE 1.0 initiatives have not yet reached implementation. Each was reviewed for continued relevance. Four are carried forward into SOLVE 2.0 as priorities, and one is folded into a broader strategy:

- HARTS transportation pilot, carried forward as the top-ranked priority of SOLVE 2.0
- Syringe Service Program, carried forward, with revised scoping that emphasizes mobile and faith-partnered access
- School-based targeted support, carried forward, folded into the early-intervention strategy for at-risk youth
- Recovery-friendly workplaces, folded into the employer engagement component of Goal 3
- Recovery Court, carried forward as a Goal 3 priority in partnership with the District Court

The LAMP Lens: Four Sources of Knowledge

SOLVE 2.0 organizes its work around key insights from four sources of knowledge: lived, academic, moral, and professional (L.A.M.P.). None of the four is sufficient on its own, and none stands above the rest.

Lived Wisdom

The insight that comes from personal experience, memory, and place. It includes the wisdom of people who have used substances, people in recovery, family members, and people who have lost loved ones. It also includes the everyday knowledge of those who know this county intimately: its patterns, and what the people closest to the work understand that outside expertise tends to miss. Lived wisdom keeps strategy honest, telling us what actually helps rather than what only sounds helpful. SOLVE 2.0 commits to lived-experience representation on the task force, on each subcommittee, and in every phase of evaluation.

Academic Expertise

The knowledge built through research, learning, and critical inquiry. Its role is not only to test whether a strategy works and to separate correlation from coincidence, but to make knowledge more shareable across the table: helping partners interpret data, frame sharper questions, and put their own wisdom to work. Used well, academic expertise strengthens the other three forms of wisdom rather than speaking over them. Through our partnership with Campbell University's Department of Public Health, SOLVE 2.0 has an embedded evaluation function for each subcommittee and a commitment to building the analytic capacity of partners across the coalition.

Moral Wisdom

The values-based understanding shaped by faith, ethics, and meaning-making. It is carried in faith communities and also in civic and cultural traditions, in secular commitments to justice and healing, and in the moral convictions of families and neighbors. Moral wisdom answers what data cannot: why this work matters, and to whom we are accountable. In a county where churches are often the densest community infrastructure outside the schools, faith leadership is operationally indispensable, but moral wisdom is broader than any one tradition. SOLVE 2.0 keeps seats of leadership on the task force for faith leaders and makes room for the wider range of moral and cultural voices that carry meaning in this community.

Professional Expertise

The applied skill developed through training, service, and practice. It is held by clinicians, first responders, social workers, peer specialists, teachers, pharmacists, and law enforcement officers, the people who carry the work day to day. Professional expertise tells us whether a strategy can actually be operated in our county, with our

staff, on our budget, and it turns shared intention into workable procedure. SOLVE 2.0 keeps the task force's professional leadership intact across subcommittees.

Tiered Prevention Logic

SOLVE 2.0 retains the tiered prevention logic that anchored SOLVE 1.0 and extends it to harm reduction and recovery. Every strategy and initiative in this plan can be located in one of three tiers, and the plan deliberately invests across all three.

Primary Prevention

Universal strategies that reduce the conditions giving rise to harmful substance use in the first place, community resilience, school-based prevention, family strengthening, and broad public education. Primary prevention is the widest tier and the slowest to show effects in mortality data. It is also the tier without which the other two never become sustainable.

Secondary Prevention

Targeted strategies for populations at elevated risk, at-risk youth, families involved with DSS, justice-involved individuals, survivors of domestic violence, and people with chronic pain. Secondary prevention is where the highest-leverage opportunities to interrupt the trajectory toward substance use disorder live.

Tertiary Prevention

Strategies for people already experiencing substance use disorder, treatment access, MOUD, harm reduction, overdose response, re-entry, and recovery support. Tertiary prevention is where mortality is reduced most directly and most quickly. It is also where SOLVE 1.0 made the largest measurable gains, and where SOLVE 2.0 invests in durable infrastructure rather than emergency response.

The three tiers correspond to, but do not map perfectly onto, the three strategic Goals that follow. Each Goal contains work in multiple tiers, by design.

Our Strategies

Goal 1 Education, Prevention & Early Intervention

Opioid harm in Harnett County begins upstream of use. Adverse childhood experiences, parental substance use, and exposure to violence are documented predictors of later substance use disorder. Families involved with DSS and survivors of domestic violence are populations the SOLVE 1.0 review and the listening sessions repeatedly identified as carrying elevated pediatric risk. Prevention reach across the four high schools is not yet standardized. The Community Schools framework is still emerging. Naloxone is present in schools but the surrounding education, referral pathways, and recovery-supportive student supports are uneven.

Stigma is the second condition. Across the listening sessions and key informant interviews, families described shame and fear of community judgment as reasons they delayed asking for help. The Task Force's own enumeration of root causes names hopelessness, untreated mental illness, and stigma-adjacent conditions as drivers of opioid-related harm in the county. The strategies in Goal 1 are designed against these conditions together. Universal education and stigma reduction lower the social cost of help-seeking. School-based and Community Schools work creates a reliable point of universal contact with adolescents. Family-centered early intervention coordinates the DSS, Health Department, recovery community, and faith network around families already at elevated risk, rather than relying on each system to reach those families on its own.

Goal 2 Treatment & Harm Reduction

Mortality from opioid use disorder in Harnett County is driven by friction between readiness to engage and reaching care, not by an absence of treatment infrastructure. MOUD is available in the Detention Center. Naloxone has been distributed in volume since SOLVE 1.0. Buprenorphine prescribers operate in the county. The primary care MOUD network is small, the plan commits to expanding it from two to five practices over three years. A majority of Harnett residents obtain primary care outside the county. Transportation was the most consistently named barrier across listening sessions, key informant interviews, and the community health survey.

The transition windows are where most of the mortality risk concentrates. The period immediately after release from custody, the hours after a non-fatal overdose, and discharge from emergency or inpatient care are documented high-mortality windows in the opioid-use-disorder trajectory. The residents at highest risk, people who use alone, people in unstable housing, people newly released from custody, agricultural workers in the eastern townships, monolingual Spanish-speaking households, are reached through harm-reduction channels before they are reached through appointment-based care. The strategies in Goal 2 follow this fact. Treatment Access and Continuity invests in the points of contact people actually use: primary care, pharmacy, the jail, and the post-overdose visit. Transportation to Care treats the most named barrier as a public-health intervention.

Harm Reduction and Overdose Response sustains the community-embedded contact that reaches the residents farthest from clinic-based care, with a seventy-two-hour Post-Overdose Response Team engagement target.

Goal 3 Recovery & Wellbeing

Sustained recovery in Harnett County is constrained by the conditions a person returns to. The listening sessions and the Task Force prioritization process named housing, employment, transportation, and community belonging as conditions that shape whether early recovery is sustained. The period immediately following release from the Detention Center is a documented high-mortality window in opioid use disorder. MOUD continuity at release, peer navigation, and warm handoffs to housing and employment are partial rather than systematic, this is what the plan's Re-Entry Services Expansion is designed to close.

Recovery capital is unevenly distributed across the county. Recovery-friendly employer relationships have been built through Faith and Recovery Network outreach but are not yet at the scale of a county-wide program. Recovery, transitional, and supportive housing capacity has not been systematically catalogued, the Housing Summit and three-year action plan committed under Strategy 3.2 are the first step toward that catalogue. Certified peer specialist capacity is not yet sufficient to staff PORT, re-entry, and family navigation simultaneously. The Task Force's enumeration of root causes (economic stress, unemployment, unstable housing, etc.) names the same conditions the recovery community surfaces from lived experience. Goal 3 addresses those conditions directly. Re-Entry and Justice-Involved Populations invests in the post-release window. Housing, Employment, and Recovery Capital builds the material conditions of sustained recovery. Family Reconnection and Community Belonging rebuilds the relational and civic supports that the other conditions have thinned.

Goal 1: Education, Prevention & Early Intervention

Goal 1 carries the work of universal and targeted prevention. It reaches the broad community through education and resilience-building, and it reaches identified at-risk populations, youth, families involved with DSS, survivors of domestic violence, through early intervention. It is the tier of the plan where the strongest long-term return on settlement investment lives.

Strategy 1.1 Universal Education and Stigma Reduction

We will sustain and expand community-wide education that builds accurate understanding of substance use disorder, reduces stigma, and equips ordinary residents to act.

Key Initiatives

- **Community Mental Health First Aid.** Continue MHFA training with the goal of training an additional 300 residents over three years, with targeted modules for faith leaders, employers, and educators.
- **Quarterly Faith Leader Trainings.** Support a quarterly meeting of faith leaders (rotating to host churches throughout the county) to provide trainings such as Community Resilience Model Training, suicide prevention, and MHFA for congregations.
- **SolveHarnett.org as a public-facing hub.** Maintain and expand the website as the single public-facing source for resources, training, naloxone access, and recovery support information.
- **Education Through Public Libraries.** Expand educational initiatives related to the prevention of harmful substance use and behavioral health that are located in libraries and co-designed by library staff.

Strategy 1.2 School-Based and Community-Schools Prevention

Schools are the most reliable point of universal contact with young people in Harnett County, and they carry the heaviest weight in primary prevention. We will deepen the partnership between the Opioid Task Force, Harnett County Schools, and the Health Department to embed substance use prevention, behavioral health navigation, and family supports in identified high-need school sites, and to keep naloxone, awareness, and referral pathways available across every school.

Key Initiatives

- **Community Schools framework in identified sites.** Implement a community-schools framework in two identified high-need schools, with embedded behavioral health navigation and family supports.
- **Naloxone in all schools.** Sustain naloxone availability and training across all Harnett County Schools, including supplementary trainings for new staff each year.
- **Recovery supports for students.** Develop a framework, in partnership with the school district, for supporting students in recovery and students whose family members are in recovery.

Strategy 1.3 Family-Centered Early Intervention

Some of the highest-risk trajectories toward substance use disorder begin in childhood adversity, foster involvement, parental substance use, exposure to domestic violence. SOLVE 2.0 will close the gap between DSS,

the Health Department, the recovery community, and the faith network so that families at elevated risk encounter a coordinated set of supports rather than a series of separate programs.

Key Initiatives

- **Foster youth and DV early intervention.** Implement a coordinated early-intervention package for families involved with DSS and survivors of domestic violence, including family-based intervention and connection to behavioral health.
- **Faith / DSS / Health Department collaboration.** Institutionalize the faith-DSS-Health Department collaboration around foster and grandparent caregivers, with a recurring quarterly convening.

Goal 2: Treatment & Harm Reduction

SOLVE 2.0 brings Treatment and Harm Reduction into a single Goal. SOLVE 1.0 separated them; two years of execution have convinced us they are one continuous body of work. The same people, the same partners, and the same settings, the jail, the emergency department, primary care, the pharmacy, the post-overdose visit, are where both belong. Goal 2 is where mortality is reduced most directly. It is also where we will invest most in durable infrastructure during the high-funding years of the settlement.

Strategy 2.1 Treatment Access and Continuity

The barriers most often cited by residents are not the existence of treatment but access to transportation, workable hours, insurance coverage, language congruence, and continuity across transitions. We will expand treatment access by investing in the points of contact people use--primary care, pharmacy, the jail, and the post-overdose visit--and by removing the friction that turns interest in care into a missed appointment.

Key Initiatives

- **MOUD in the Detention Center.** Sustain the MOUD program in the Harnett County Detention Center, with continued naloxone-at-release and a 30-day continuity protocol. In addition, explore opportunities to expand capacity to provide evidence-based medications for OUD and AUD, including for individuals with polysubstance use (such as methadone, buprenorphine, and naltrexone), with both induction and therapeutic maintenance.
- **Primary care MOUD expansion.** Expand primary care OBOT partnerships from two to five practices over three years, with technical assistance and peer support. Work should include increasing awareness of the SOLVE strategies for clinicians and patients.
- **Pharmacy-based MOUD and naloxone.** Develop a Harnett County Pharmacy Partnership for standing-order naloxone, fentanyl test strip distribution, and, where state regulation permits, buprenorphine dispensing partnerships.
- **Resource Navigation.** Develop capacity within the Harnett County Health Department to assist individuals who are seeking treatment for substance use to connect with supportive services.

Strategy 2.2 Transportation to Care

Transportation was the most consistently named barrier across listening sessions, interviews, and the community health survey. Fifty-nine percent of Harnett County residents already obtain primary care outside the county, and for many of our residents in recovery the practical question is not whether help exists but whether they can get to it. We will treat transportation as a public health intervention.

Key Initiatives

- **HARTS transportation pilot.** Investigate a treatment- and recovery-supportive transportation pilot through Harnett Area Rural Transit System (HARTS), with dedicated scheduling and a sliding-scale fare structure.

- **Provider-side transportation contracts.** Negotiate transportation contracts with the highest-volume MOUD and behavioral health providers receiving Harnett County referrals.
- **Transportation navigator function.** Add transportation navigation to the family navigator role described in Goal 1, so that no individual referral closes due to a transportation barrier alone.

Strategy 2.3 Harm Reduction and Overdose Response

Harm reduction saves lives in the time it takes treatment access to expand. We will sustain and extend the harm-reduction work that has reduced overdose mortality over the past two years, with a particular focus on the places and moments in which overdose risk is highest: post-release, post-overdose, post-discharge from emergency or inpatient care, and in the homes of people who use alone.

Key Initiatives

- **Post-Overdose Response Team.** Continue and strengthen the Post-Overdose Response Team, with peer specialist staffing and a 72-hour engagement target.
- **Community naloxone distribution.** Sustain low-barrier naloxone distribution through libraries, faith partners, community events, sharps containers, and SolveHarnett.org, with an annual distribution target of 2,500 doses.
- **Syringe Service Program.** Stand up a faith-partnered, mobile-first Syringe Service Program offering wound care, naloxone, fentanyl test strips, and warm referral, scoped to operate within North Carolina law.

Goal 3: Recovery & Wellbeing

Goal 3 widens our attention beyond services for people in recovery to the conditions that make life workable in our county. People who use drugs, and people in early recovery, deserve a community that is safe for them today and gives attention to a better tomorrow by strengthening health-supporting dimensions such as housing, employment, peer support, transportation, and community integration.

Strategy 3.1 Re-Entry and Justice-Involved Populations

The two weeks following release from custody are among the highest-mortality windows in the trajectory of opioid use disorder. SOLVE 2.0 invests deliberately in the re-entry window and in the broader infrastructure of justice-involved recovery, diversion before charge, treatment in custody, and recovery court for those who can be served better outside the standard prosecution pathway.

Key Initiatives

- **Re-Entry Services Expansion.** Implement a coordinated re-entry package: MOUD continuity at release, naloxone and overdose education at release, peer navigation in the first 72 hours and 30 days, and warm handoffs to housing and employment.
- **Law Enforcement Assisted Diversion (LEAD).** Operationalize the LEAD pre-charge framework piloted under SOLVE 1.0, with funded case management and a formal multi-agency MOU.
- **Recovery Court.** Establish a Recovery Court in partnership with the District Court, building on lessons from comparable North Carolina counties.

Strategy 3.2 Housing, Employment, and Recovery Capital

Recovery capital is the sum of the resources, housing, employment, supportive relationships, civic participation, that make recovery sustainable. We will use the high-funding years of the settlement to build the housing and employment partnerships that have transformative potential for our communities.

Key Initiatives

- **Housing summit and action plan.** Convene a housing summit in 2027 and produce a three-year action plan to expand recovery, transitional, and permanent supportive housing capacity in Harnett County.
- **Recovery-friendly workplaces.** Launch a SOLVE Business Partners program for recovery-friendly workplaces, with employer training, hiring guidance, and an annual recognition.
- **Faith and Business SOLVE Partners.** Continue cultivating the Faith and Recovery Network as the operational backbone of community-level recovery support.

Strategy 3.3 Family Reconnection and Community Belonging

Substance use disorder is, in its deepest reach, a family and community phenomenon. The work of rebuilding belonging runs through the same channels that prevention runs through, schools, faith communities, civic groups, neighborhoods, but it carries the additional weight of grief, reconciliation, and slow rebuilding.

Key Initiatives

- **Parent advocacy and family support.** Sustain the parent advocacy group and expand it into a network of family support groups across the five municipalities.
- **Recovery-supportive student supports.** Implement the recovery-supportive student supports framework developed under Goal 1.
- **Grief, loss, and reconciliation.** Develop, in partnership with faith communities and the recovery community, a Harnett County framework for honoring those lost to overdose and supporting bereaved families.

Priority Populations and Disaggregated Reporting

SOLVE 2.0 names the following priority populations. The list is operational, not symbolic, each population is associated with at least one named strategy, indicator, and access-barrier reduction commitment. Race and ethnicity reporting is disaggregated wherever the data are statistically defensible at the county level; where small-cell suppression is required by the NC State Center for Health Statistics, three-year rolling rates are reported instead of single-year rates.

Named Priority Populations

- **The Coharie Tribe.** A state-recognized American Indian tribe with members residing in Harnett County and the surrounding region. SOLVE 2.0 commits to consultation with the Coharie Tribal Administration on substance-use programming, to disaggregated American Indian / Alaska Native reporting in every indicator where statistical disclosure rules permit, and to inclusion of tribal cultural and language considerations in the design of recovery support services. The Tribe is invited to a standing seat on the Task Force.
- American Indian / Alaska Native residents broadly, including but not limited to Coharie Tribal members.
- Black residents of Harnett County, with attention to the historically Black communities of Dunn, Erwin, and the eastern townships.
- Hispanic and Latino/a residents, including monolingual Spanish-speaking households, with attention to migrant agricultural workers in the eastern portion of the county.
- Pregnant women and parents with substance use disorder, including the families of infants born with neonatal opioid withdrawal syndrome (NOWS).
- Justice-involved adults, including the detention-center population, individuals on probation or parole, and individuals exiting the detention center in the prior 90 days.
- Adolescents and emerging adults (ages 13–24), including students in the four high schools and Campbell University students.
- Veterans, particularly those with co-occurring chronic pain conditions and mental health diagnoses.
- Residents experiencing homelessness or housing instability.
- Residents living in the four high-poverty census tracts of the county.
- Faith-community congregants in the small and historically Black congregations of the western and northern townships.

Disaggregated Indicator Set

The following indicators are reported by race and ethnicity in every Annual Impact Report. The reporting follows NC State Center for Health Statistics small-cell suppression standards and uses three-year rolling rates where annual cell sizes are below ten. American Indian / Alaska Native reporting will include a footnote identifying Coharie Tribal members where the Tribe consents and where state data sources allow.

- Opioid-involved overdose deaths per 100,000 residents.
- Emergency department visits for opioid overdose per 100,000 residents.
- EMS naloxone administrations per 100,000 residents.
- Treatment admissions for opioid use disorder per 1,000 residents.
- Post-overdose follow-up engagement rate (proportion of non-fatal overdoses contacted by the post-overdose response team within 72 hours).
- Buprenorphine prescribing rate per 1,000 residents.
- Detention-center MOUD enrollment rate (proportion of bookings with substance use diagnosis starting or continuing treatment).
- Neonatal Opioid Withdrawal Syndrome (NOWS) incidence per 1,000 live births.
- Plan of Safe Care completion rate for opioid-exposed infants.
- Recovery Capital Scale change scores at 90 days, 6 months, and 12 months for funded recovery-services participants.

A note on framing. *SOLVE 2.0 uses the operational language of priority populations and access barriers throughout the strategy chapters and the rubric in Appendix F. Naming who carries the disproportionate burden, measuring outcomes for those populations, and removing the barriers that prevent care from reaching them is the unifying work this plan asks of every partner.*

Subcommittee Structure

SOLVE 2.0 is implemented through three standing subcommittees that report to the Opioid Task Force. The structure mirrors Chatham County's Sheriff's Prevention Partnership on Controlled Substances (SPPCS) model and aligns with the Exhibit A categories the state uses for tracking. Each subcommittee carries one or more strategies from Goals 1, 2, and 3 of SOLVE 2.0 and is accountable for two Impact indicators reported annually. A dedicated Opioid Settlement Coordinator, located in the County Manager's office or Health Department, supports all three subcommittees.

Goals, Measures, and Evaluation Plan

Exhibit C requires goals, measures, and an evaluation plan that addresses process, quality, and outcome. The following table provides the core measure set for SOLVE 2.0. Each strategy team will operate against the relevant rows of this table; the embedded evaluation function at Campbell University's Department of Public Health will produce an annual report to the Opioid Task Force and the Board of Commissioners.

Goal	Process measures	Quality measures	Outcome measures
Goal 1: Education, Prevention & Early Intervention	Number of residents trained (MHFA, resiliency); number of school sites served; number of at-risk youth referred	Trainee satisfaction and self-efficacy scores; fidelity to evidence-based curriculum; referral-to-engagement rates	Youth past-30-day use; ED visits for adolescent overdose; DSS substance-related case re-openings
Goal 2: Treatment & Harm Reduction	MOUD enrollments; naloxone units distributed; transportation rides delivered; SSP encounters	72-hour engagement after overdose; 30-day MOUD continuation; client-rated quality of care	Overdose death count; overdose ED visits; non-fatal overdose 911 calls; MOUD prevalence per 1,000 adults
Goal 3: Recovery & Wellbeing	Re-entry cases served; LEAD referrals; Recovery Court enrollments; housing units identified	Re-entry retention at 30/90/180 days; LEAD case closure outcomes; employer training completion	Recidivism among participating populations; housing stability at 12 months; employment among program participants

Annual Reporting Cycle

The Opioid Task Force will produce an annual SOLVE Report each December (starting Dec 2027), summarizing process, quality, and outcome measures for each strategy and identifying mid-course corrections. The annual report will be presented to the Harnett County Board of Commissioners and posted publicly at SolveHarnett.org.

Budgets and Timelines

SOLVE 2.0 covers the three-year planning horizon of 2026 through 2029 and is calibrated to the high-funding window of the opioid settlement. The following table provides indicative budget bands for each strategy. Final annual budgets will be presented to the Board of Commissioners in the standard county budget cycle and braided, where possible, with non-settlement funding to extend reach and sustainability.

Strategy	2026-2027	2027-2028	2028-2029
1.1 Universal Education and Stigma Reduction	$60,000	$60,000	$50,000
1.2 School-Based and Community-Schools Prevention	$120,000	$140,000	$140,000
1.3 Family-Centered Early Intervention	$90,000	$110,000	$110,000
2.1 Treatment Access and Continuity	$180,000	$180,000	$160,000
2.2 Transportation to Care	$100,000	$100,000	$100,000
2.3 Harm Reduction and Overdose Response	$110,000	$110,000	$110,000
3.1 Re-Entry and Justice-Involved Populations	$650,000	$650,000	$800,000
3.2 Housing, Employment, and Recovery Capital	$50,000	$80,000	$100,000
3.3 Family Reconnection and Community Belonging	$60,000	$70,000	$70,000
Task Force Coordination	$80,000	$80,000	$80,000

The estimates above are planning figures, not appropriations. They are sized to not exceed the total three-year settlement envelope consistent with Harnett County's projected disbursement schedule, with reserve held for opportunity, partnership, and emergent need.

Appendix A: Exhibit C Compliance Crosswalk

The North Carolina Memorandum of Agreement, Exhibit C, requires that each Option B local government engage in a collaborative strategic planning process that includes fourteen specific activities. The following crosswalk maps each activity to the section of SOLVE 2.0 that satisfies it.

#	Exhibit C Activity	Where addressed in SOLVE 2.0
A	Engage diverse stakeholders representing the ten Exhibit C stakeholder categories	Strategic Planning Process; Appendix B (Stakeholder Engagement Inventory)
B	Designate a facilitator for the strategic planning process	Strategic Planning Process, Dr. David Tillman, Campbell University, designated facilitator
C	Build upon related planning efforts and community assessments	Introduction; Strategic Planning Process Step 3 (Secondary Data Analysis, CHA 2025, Community Capacity Inventory)
D	Agree on a shared vision for the use of opioid settlement funds	The SOLVE Approach; Tiered Prevention Logic; Our Strategies
E	Identify key indicators of opioid-related harm and assets	Goals, Measures, and Evaluation Plan; Introduction
F	Identify root causes of opioid-related harm in the community	What We Learned from SOLVE 1.0; Four Sources of Knowledge; Strategy intros throughout
G	Identify and evaluate potential strategies	Opioid Task Force Initiative Priorities; Appendix E (Prioritization Results)
H	Identify gaps in current programs and services	What We Learned from SOLVE 1.0, Not Yet Accomplished and Partially Accomplished sections
I	Prioritize strategies for funding	Appendix E (Prioritization Results); Opioid Task Force Initiative Priorities (ranked)
J	Establish goals, measures, and an evaluation plan including process, quality, and outcome measures	Goals, Measures, and Evaluation Plan
K	Align strategies through braiding of funds, regional coordination, and partnerships	Budgets and Timelines; partnerships named throughout Goal 1, 2, and 3
L	Identify organizations responsible for implementing each strategy	Each strategy will belong to a subcommittee
M	Establish budgets and timelines for implementation	Budgets and Timelines
N	Provide recommendations to the local governing body	This plan in its entirety, submitted for adoption by the Harnett County Board of Commissioners

Appendix B: Stakeholder Engagement Inventory

Exhibit C requires engagement of ten stakeholder categories. The following inventory documents the categories, the Harnett County stakeholders engaged in the SOLVE 2.0 process, and the mechanisms of engagement.

Category	Representative Stakeholders Engaged	Engagement Mechanism
A-1. Local officials	Harnett County Board of Commissioners; municipal leadership (Dunn, Angier, Erwin, Lillington, Coats); county manager; Harnett County Health Department	Task force membership; briefings; adoption process
A-2. Healthcare providers	Harnett Health; primary care practices; behavioral health providers; pharmacies; community paramedicine & PORT Team	Task force seats; key informant interviews; provider roundtable
A-3. Social service providers	Harnett County DSS; family resource organizations; food and housing partners	Task force seats; key informant interviews
A-4. Education and employment representatives	Harnett County Schools; Campbell University; workforce development partners	Task force seats; key informant interviews
A-5. Payers and funders	Medicaid LME/MCO partner; private payers; foundation partners	Task force seats; key informant interviews
A-6. Law enforcement	Harnett County Sheriff's Office; municipal police; District Attorney's Office; Detention Center	Task force seats; first-responder roundtable
A-7. Employers	Local employers; chamber of commerce	Task force seats; key informant interviews
A-8. Community groups	Recovering Hope Network of faith leaders; civic clubs; cooperative extension	Task force seats; faith roundtable; listening sessions
A-9. People with lived experience and families	People in recovery; family members; parent advocacy group	Task force seats; key informant interviews
A-10. Stakeholders attentive to community diversity	Spanish-language community partners; rural-geography stakeholders; faith leaders representing diverse traditions	Bilingual survey; listening sessions in five municipalities; key informant interviews

Appendix C: Prioritization Results

In May 2026, seventeen members of the Opioid Task Force completed a paired-comparison prioritization of twelve candidate key activities. The following table summarizes the totals and the resulting rank order, which directly informed the prominence given to each strategy and initiative in SOLVE 2.0.

Rank	Candidate Key Activity	Total Score
1	D. Transportation pilot (HARTS, faith volunteer network, provider contracts)	142
2	C. Prevention and early intervention for at-risk youth	118
3	L. Expanding re-entry services	114
4	J. Pharmacy-based MOUD	106
5	A. Developing Law Enforcement Assisted Diversion (LEAD)	104
6	B. Recovery Court	100
7	K. Foster youth and domestic violence early intervention	98
8	E. Community Schools prevention framework	94
9	I. MHFA and community resiliency trainings	92
10	F. Syringe Service Program	76
11	G. Faith and business SOLVE Partners	52
12	H. Housing summit	24

Note on interpretation: rank order informed prominence but did not by itself determine inclusion or exclusion. The housing summit, ranked twelfth, is nevertheless retained as a Goal 3 initiative because housing was named in every listening session and in the majority of key informant interviews, and because the summit is the necessary first step toward a multi-year housing strategy. Conversely, several highly-ranked items are scoped modestly in early years to allow infrastructure to be built before scale.

Appendix D: Progress, Outcome, and Impact Metrics Framework

SOLVE 2.0 distinguishes three levels of measurement. The distinction follows the standard public-health evaluation hierarchy and aligns with the categories that CORE-NC and the NC Opioid Action Plan Dashboard use in scoring Annual Impact Reports. Every funded strategy must specify at least one Progress metric, one Outcome metric, and one Impact metric. Impact metrics may be shared across strategies at the subcommittee level (see Subcommittee Structure and Impact Indicators).

Level	Definition	Examples
PROGRESS (activity / output)	What was done. Counts of activities, services delivered, people reached. Reported quarterly. Indispensable for accountability and operational management but does not, by itself, demonstrate change.	Number of naloxone kits distributed. Number of MHFA trainings delivered. Number of school staff trained in YMHFA. Number of post-overdose visits completed within 72 hours. Number of detention-center bookings screened for OUD. Number of Plan of Safe Care referrals initiated.
OUTCOME (short- to medium-term change in the people reached)	What changed in the people or systems that received the activity. Knowledge, attitude, behavior, skill, or short-term clinical status change. Reported quarterly or biannually. Measured with pre/post instruments, self-report surveys, or near-term clinical indicators.	Pre/post knowledge gain in school-based opioid awareness sessions. Pre/post stigma-attitude change among trained faith leaders. Self-efficacy to administer naloxone (pre/post). Recovery Capital Scale at 90 days (relative to intake). MOUD retention at 90 days. Linkage-to-care rate for PORT-engaged individuals. Reduction in self-reported risky use behaviors among SSP participants.
IMPACT (long-term population change)	What changed in the county-level population over multiple years. Reported annually. Often requires multi-year rolling averages because of small county-level cell sizes. Disaggregated by race and ethnicity wherever cells permit.	Opioid-involved overdose mortality rate per 100,000. ED visits for opioid overdose per 100,000. MOUD initiation rate per 1,000 OUD cases. Past-30-day opioid misuse prevalence among high-school students. NOWS incidence per 1,000 live births. Buprenorphine prescribing capacity per 1,000 residents. Plan of Safe Care completion rate.

How metrics flow into reporting

Each subcommittee submits a one-page metrics report to the Task Force each quarter, structured in three blocks: Progress (the activities completed this quarter), Outcome (the measured change in participants reached this quarter, where measurement was scheduled), and Impact (the current standing of the subcommittee's two Impact indicators relative to baseline and target). The Settlement Coordinator compiles the three reports into a single quarterly Task Force dashboard. The Annual Impact Report is built from the four most recent quarterly dashboards plus the annual update of Impact indicators from state data systems.

Appendix E. Measurement Matrix by Goal and Key Activity

The matrix below applies the Progress – Outcome – Impact framework to every key activity in SOLVE 2.0. Each row names one strategy or key activity from the body of the plan and specifies the indicators that will be tracked at each level. Progress and Outcome indicators are activity-specific. Impact indicators are shared at the subcommittee level (per Subcommittee Structure and Impact Indicators) so that no single strategy is held accountable, in isolation, for county-level population change.

Goal 1: Education, Prevention & Early Intervention

Strategy / Key Activity	Progress (activity / output)	Outcome (short- to medium-term change)	Impact (long-term population change)
1.1 Universal Education and Stigma Reduction (MHFA, Faith and Recovery Conference, Child Exposure to Substances campaign, Community Resiliency curriculum, SolveHarnett.org)	Residents trained in MHFA per year; trainings delivered to faith leaders, employers, and educators; conference attendance; campaign reach (impressions, materials distributed, bilingual share); unique visitors to SolveHarnett.org.	Pre/post knowledge gain among MHFA trainees; pre/post stigma-attitude change (5-item short-form scale) among trained faith leaders and employers; self-reported intent to refer or intervene at 3 months; awareness of local resources in community survey.	County-level adult past-year stigma score in biennial community survey; help-seeking rate (% of survey respondents who report it is acceptable to seek treatment in our community), disaggregated by race and ethnicity.
1.2 School-Based and Community-Schools Prevention (Community Schools framework, naloxone in all schools, early intervention for at-risk youth, evidence-based curriculum review, recovery-supportive student supports), Activity E	Number of school sites implementing the community-schools framework; YMHFA-trained school staff per site; naloxone units placed and refreshed per school; at-risk youth referred through the coordinated pathway; curriculum review milestones completed.	Pre/post knowledge and self-efficacy among students in school-based opioid awareness sessions; pre/post YMHFA self-efficacy among trained staff; referral-to-engagement rate for at-risk youth (% reaching first appointment within 30 days); school-reported behavioral incidents related to substances.	NC YRBS past-30-day opioid misuse prevalence among Harnett high-school students, three-year rolling, disaggregated by race and ethnicity; first-time opioid prescriptions to county residents aged 12–24 per 1,000 (NC CSRS), three-year rolling.
1.3 Family-Centered Early Intervention (foster youth and DV early intervention, faith/DSS/Health Department collaboration, parent advocacy and peer support, behavioral health navigation for families), Activity K	Families served by the coordinated early-intervention package; quarterly faith/DSS/Health Department convenings held; parent advocacy group meetings convened and attendance; family-navigator caseload; referrals closed within 30 days.	Pre/post family-functioning self-report among participating families; caregiver reported sense of support and resource awareness; reduction in repeat DSS substance-related case openings within 12 months; behavioral health appointment kept-rate for referred families.	DSS substance-related case re-openings within 12 months, county-level; NOWS-affected infants with documented Plan of Safe Care follow-through at 12 months, disaggregated by race and ethnicity.

Goal 2: Treatment & Harm Reduction

Strategy / Key Activity	Progress (activity / output)	Outcome (short- to medium-term change)	Impact (long-term population change)
2.1 Treatment Access and Continuity (Detention Center MOUD Phases 1 and 2, primary care MOUD expansion, pharmacy-based MOUD and naloxone, Activity J, regional behavioral health expansion, telehealth-supported MOUD)	Detention bookings screened for OUD; MOUD inductions and continuations in custody; primary care practices offering MOUD (target: five); pharmacy partners distributing naloxone and fentanyl test strips; telehealth MOUD inductions completed.	MOUD retention at 30, 90, and 180 days (Brief Addiction Monitor); 30-day MOUD continuation rate at release from custody; client-rated quality of care (provider survey); proportion of induction referrals reaching first appointment within 14 days.	MOUD initiation rate per 1,000 county residents with diagnosed OUD, disaggregated by race and ethnicity; buprenorphine prescribing rate per 1,000 residents, disaggregated by race and ethnicity and by municipality (capacity proxy).
2.2 Transportation to Care (HARTS pilot, faith-partner volunteer driver network, provider-side transportation contracts, transportation navigator function), Activity D (rank 1)	HARTS rides delivered for treatment and recovery purposes; trained and insured volunteer drivers; provider transportation contracts executed and rides reimbursed; navigator transportation cases opened and closed.	Appointment kept-rate for clients using each transportation channel; client-reported reduction in transportation as a barrier (pre/post navigator engagement); time from referral to first appointment for transportation-supported clients.	Treatment admissions for opioid use disorder per 1,000 residents, disaggregated by race and ethnicity and geography; proportion of OUD residents reporting transportation as a barrier in biennial community survey.
2.3 Harm Reduction and Overdose Response (Post-Overdose Response Team, community naloxone distribution, Syringe Service Program, Activity F, sharps container placement, health and safety kits)	Naloxone kits distributed (target: 2,500 doses per year); PORT contacts attempted and completed within 72 hours; SSP encounters; sharps containers placed and serviced; health and safety kits distributed.	Self-efficacy to recognize and respond to overdose (pre/post) among trained recipients; documented overdose reversals attributed to distributed kits (EMS and voluntary participant report); PORT linkage-to-care rate at 30 days; reduction in self-reported risky use behaviors among SSP participants.	Opioid-involved overdose mortality rate per 100,000 residents, three-year rolling, disaggregated by race and ethnicity; proportion of non-fatal overdoses followed by PORT contact within 72 hours, disaggregated by race and ethnicity (target: ≥ 60 percent by FY2028).

Goal 3: Recovery & Wellbeing

Strategy / Key Activity	Progress (activity / output)	Outcome (short- to medium-term change)	Impact (long-term population change)
3.1 Re-Entry and Justice-Involved Populations (Re-Entry Services Expansion, Activity L, Law Enforcement Assisted Diversion, Activity A, Recovery Court, Activity B, MOUD continuity at release)	Re-entry cases served with the coordinated package; LEAD pre-charge referrals accepted and active; Recovery Court enrollments; naloxone-at-release units distributed; warm handoffs to housing and employment completed.	Re-entry retention in services at 30, 90, and 180 days; LEAD case closure outcomes (employment, housing, treatment engagement); Recovery Court graduation rate; 30-day post-release MOUD continuation rate; self-reported quality of life at 6 months.	Proportion of justice-involved OUD residents linked to community-based treatment within 30 days of release, disaggregated by race and ethnicity; one-year recidivism rate among participating populations; opioid-involved overdose deaths within 14 days of release.

Strategy / Key Activity	Progress (activity / output)	Outcome (short- to medium-term change)	Impact (long-term population change)
3.2 Housing, Employment, and Recovery Capital (Housing summit and action plan, Activity H, recovery-friendly workplaces, Faith and Business SOLVE Partners, Activity G, peer support workforce)	Housing summit convened and three-year action plan published; recovery, transitional, and supportive housing units identified or developed; employer partners enrolled in SOLVE Business Partners; certified peer specialist FTEs funded across PORT, re-entry, and family navigation.	Employer training completion and pre/post stigma-attitude change; clients placed in recovery-friendly employment retained at 90 and 180 days; Recovery Capital Scale change from intake to 12 months for funded recovery-services participants; peer-supported clients reporting strengthened social support.	Housing stability at 12 months among participating populations (proportion in stable housing); employment among program participants at 12 months; Recovery Capital Scale change score at 12 months, disaggregated by race and ethnicity.
3.3 Family Reconnection and Community Belonging (parent advocacy and family support, Faith and Recovery Network, civic and neighborhood belonging initiatives, community-grief and reconciliation programming)	Parent advocacy and family support groups operating across the five municipalities; Faith and Recovery Network quarterly convenings; participating congregations and civic partners; community grief and reconciliation events delivered.	Participant-reported sense of belonging and social support (validated short-form scale, pre/post); family-functioning self-report; volunteer and peer engagement hours sustained at 6 and 12 months; faith leader self-efficacy to accompany recovery (pre/post).	Community survey index of belonging and trust (biennial), disaggregated by race and ethnicity; proportion of residents in recovery reporting durable supportive relationships at 12 months in funded contracts.

Note on matrix use. *Funded applicants under the RFA process in Appendix must select at least one Progress, one Outcome, and one Impact indicator from the matrix row that corresponds to their proposed strategy, or propose a defensible substitute. Where the same key activity appears under more than one strategy (for example, peer specialists serving both PORT and re-entry), applicants choose the row whose Impact indicator best matches the population they will reach.*

Appendix F: Proposal Review Process and Scoring Rubric

SOLVE 2.0 will operate a competitive Request-for-Applications (RFA) process beginning in FY2027 to award sub-grants to community-based organizations. The process below is adapted from the rubric used by peer counties and from the funding-process design notes the Task Force has reviewed. The rubric is organized around the operational language of priority populations and access barriers, in keeping with the Task Force's commitment that SOLVE 2.0 remain unifying across political dispositions. The substantive commitment to serving the populations carrying disproportionate opioid-related harm and to removing access barriers is built into the rubric under Category 5.

F.1 Recommended RFA Cadence

Two release windows per year are recommended:

- Spring window: release in April; applications due in late May; awards announced in June.
- Fall window: release in October; applications due in November; awards announced in December.

Multi-year awards (up to three years) are permitted with continuation applications and updated budgets at each annual checkpoint. Funds are disbursed as reimbursements for documented services.

F.2 Minimum Eligibility Requirements

Before scoring, proposals must meet all of the requirements below. Proposals failing any requirement are returned to the applicant with feedback and do not advance to scoring.

- Clearly relates to opioid prevention, treatment, recovery support, harm reduction, crisis response, education, or system improvement.
- Serves Harnett County residents or directly benefits Harnett County systems or community partners.
- Identifies a defined population, setting, or community focus.
- Includes a proposed budget and basic implementation plan.
- Does not duplicate an existing service without explaining the added value.
- Identifies a healthcare or clinical partner (required for treatment and recovery proposals; encouraged for all others).

F.3 Scoring Rubric, 100 Points

Category	Max	What Reviewers Look For
1. Alignment with SOLVE 2.0 and Settlement Priorities	**15**	Proposal connects clearly to one or more Goals of SOLVE 2.0 and to one or more Exhibit A or Exhibit B strategies. Strong proposals explain why the project is an appropriate use of opioid settlement funds and which subcommittee will steward the work.
2. Severity of Community Need and Local Relevance	**15**	Proposal identifies a specific Harnett County need, gap, or priority population. Strong proposals use local data, community input, service utilization trends, overdose data, school or community needs, or partner feedback to show that the problem is real, urgent, and not already fully addressed.
3. Expected Impact on Opioid-Related Harm	**20**	Proposal has strong potential to reduce opioid-related harm, improve access to care, prevent substance use, increase overdose-prevention capacity, strengthen recovery supports, or improve crisis response. Strong proposals clearly explain who will benefit, how many people may be reached, and what meaningful change is expected.
4. Evaluation Plan and Measurable Outcomes	**15**	Proposal includes clear, realistic, measurable outcomes using the Progress / Outcome / Impact framework in Appendix E. Strong proposals identify at least one indicator at each level, the data source, the timeline for measurement, and how findings will be used. Measures go beyond counting activities.
5. Reach into Priority Populations and Reduction of Access Barriers	**15**	Proposal prioritizes populations carrying disproportionate opioid-related harm or facing the heaviest barriers to care. SOLVE 2.0 priority populations include the Coharie Tribe and broader American Indian / Alaska Native residents; Black residents; Hispanic and Latino/a residents; pregnant women and parents; justice-involved adults; adolescents and emerging adults; veterans; residents experiencing homelessness; residents in high-poverty census tracts; and faith-community congregants in small and historically Black congregations. Strong proposals identify the specific population they will reach, the access barriers that have prevented care from reaching that population, and the concrete steps the project will take to remove those barriers.
6. Feasibility and Implementation Readiness	**10**	Proposal includes a realistic work plan, staffing plan, timeline, partnerships, and

Category	Max	What Reviewers Look For
		implementation strategy. Strong proposals show that the applicant has the capacity, experience, relationships, and infrastructure to complete the project within the funding period.
7. Community Partnership and Lived Experience	**5**	Proposal demonstrates meaningful involvement of community partners and of people with lived or living experience of substance use or recovery. Strong proposals show community members in planning, implementation, outreach, interpretation of findings, or decision-making roles.
8. Budget Strength and Cost-Effectiveness	**5**	Budget is clear, reasonable, justified, and tied directly to proposed activities. Strong proposals demonstrate responsible use of limited funds and show that the expected benefit is proportional to the amount requested.

Total: 100 points. Scoring guidance: Full points for exceptional response (clear, specific, well-supported, highly competitive). 75% for strong response with minor gaps. 50% for adequate response lacking detail or evidence. 25% for weak response with major gaps. 0 for not addressed or not relevant.

F.4 Score Interpretation

- 90–100: Highest priority for funding.
- 80–89: Strong proposal; fund if resources allow.
- 70–79: Moderate proposal; consider only if priority gaps remain.
- Below 70: Not recommended for funding without significant revision.

F.5 Automatic Red Flags (additional review required regardless of score)

- Vague connection to opioid-related outcomes.
- No clear target population.
- No measurable outcomes.
- Budget appears inflated or poorly justified.
- Duplicates an existing program without clear added value.
- Minimal community connection or no evidence of trust with the population served.
- Relies heavily on one-time activities with unclear lasting impact.
- Proposes research or data collection without a clear benefit to the community.

F.6 Tie-Breaker Criteria for Close Scores

- Which proposal addresses the most urgent opioid-related need in Harnett County?
- Which proposal is most likely to produce measurable improvement, not just increased activity?
- Which proposal reaches people at highest risk of overdose, untreated opioid use disorder, stigma, or lack of access to services?
- Which proposal fills a gap rather than duplicating services already available?
- Which proposal has the strongest partnerships and community trust?
- Which proposal offers the greatest expected impact for the amount of funding requested?
- Which proposal has the greatest chance of continuing, informing future work, or creating system-level change after the funding period ends?

F.7 Review Panel Composition

Each RFA cycle is scored by members of the relevant subcommittee and should include at least one member from each area of the LAMP Lens (a person with lived experience, a person with academic expertise, a faith leader or person representing the moral wisdom of the community, and a person with relevant professional expertise). Reviewers declare conflicts of interest in writing prior to scoring and recuse from any proposal involving a current employer, family member, or organization in which the panelist has a financial interest.

F.8 Reviewer Final Judgment

Each scoring sheet concludes with a single reviewer-judgment question: "If only one proposal could be funded, would this proposal represent one of the strongest uses of limited opioid settlement dollars?" Reviewers select one of four answers (strongly recommend fund; fund if resources allow; needs revision; do not recommend) and provide a brief written explanation. This question functions as a calibration check on the numeric scoring.

Appendix G: NC MOA Exhibit A / Exhibit B Strategy Crosswalk

Each Key Initiative is mapped to the single NC MOA identifier that most specifically references the activity. Where a specific Exhibit B sub-item (e.g., B-D-1-d for LEAD) names the activity, that sub-item is used. Where no B sub-item is more specific, the Exhibit A high-impact strategy is used.

Goal 1 — Education, Prevention & Early Intervention

Strategy 1.1 — Universal Education and Stigma Reduction

Key Initiative	Exhibit A/B identifier
Community Mental Health First Aid (300 additional residents; faith leader, employer, educator modules)	A6
Quarterly Faith Leader Trainings (Community Resilience Model, suicide prevention, stigma reduction)	B-G-7
SolveHarnett.org as a public-facing hub	B-G-2
Education Through Public Libraries	B-G-6

Strategy 1.2 — School-Based and Community-Schools Prevention

Key Initiative	Exhibit A/B identifier
Community Schools framework in identified sites (embedded behavioral health navigation, family supports)	B-G-12
Naloxone in all schools (sustained availability, annual staff training)	B-H-4
Recovery supports for students and students with family members in recovery	B-B-14

Strategy 1.3 — Family-Centered Early Intervention

Key Initiative	Exhibit A/B identifier
Foster youth and DV early intervention (family-based intervention; coordinated supports for DSS-involved and DV-exposed families)	B-E-8
Faith / DSS / Health Department collaboration (foster and grandparent caregiver convening)	B-E-6

Goal 2 — Treatment & Harm Reduction

Strategy 2.1 — Treatment Access and Continuity

Key Initiative	Exhibit A/B identifier
MOUD in the Detention Center, Phase 2 (30-day continuity protocol; naloxone-at-release)	A11
Primary care MOUD expansion (2 → 5 practices; TA and peer support)	B-A-1
Pharmacy-based MOUD and naloxone (Harnett County Pharmacy Partnership; standing-order naloxone; fentanyl test strips; buprenorphine where permitted)	B-A-1
Resource Navigation within the Harnett County Health Department	B-C-16

Strategy 2.2 — Transportation to Care

Key Initiative	Exhibit A/B identifier
HARTS transportation pilot (dedicated scheduling; sliding-scale fare; recovery-supportive routing)	B-B-7
Provider-side transportation contracts (highest-volume MOUD and behavioral health providers)	B-B-7

Transportation navigator function (extends the family navigator role from Goal 1)	B-B-7

Strategy 2.3 — Harm Reduction and Overdose Response

Key Initiative	Exhibit A/B identifier
Post-Overdose Response Team (peer specialist staffing; 72-hour engagement target)	A8
Community naloxone distribution (libraries, faith partners, community events, sharps containers, SolveHarnett.org; annual target)	A7
Syringe Service Program (faith-partnered, mobile-first; wound care, naloxone, fentanyl test strips, warm referral; NC GS 90-113.27)	A9

Goal 3 — Recovery & Wellbeing

Strategy 3.1 — Re-Entry and Justice-Involved Populations

Key Initiative	Exhibit A/B identifier
Re-Entry Services Expansion (MOUD continuity at release; naloxone and overdose education; peer navigation at 72 hours and 30 days; warm hand-offs)	A12
Law Enforcement Assisted Diversion (LEAD), operationalized with funded case management and multi-agency MOU	B-D-1-d
Recovery Court, in partnership with District Court	B-D-3

Strategy 3.2 — Housing, Employment, and Recovery Capital

Key Initiative	Exhibit A/B identifier
Housing summit and three-year action plan (recovery, transitional, permanent supportive housing capacity)	A4
Recovery-friendly workplaces (SOLVE Business Partners: employer training, hiring guidance, annual recognition)	A5
Faith and Business SOLVE Partners (Faith and Recovery Network as operational backbone)	B-B-10

Strategy 3.3 — Family Reconnection and Community Belonging

Key Initiative	Exhibit A/B identifier
Parent advocacy and family support (network of family support groups across the five municipalities)	B-B-6
Recovery-supportive student supports (framework developed under Goal 1)	B-B-14
Grief, loss, and reconciliation (framework for honoring those lost to overdose; supporting bereaved families)	B-E-8

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **Vehicle Use Policy**

REQUESTED BY: **Christopher Appel, Senior Staff Attorney**

REQUEST:
The legal department requests approval of the updated Vehicle Use Policy.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

Harnett
COUNTY
NORTH CAROLINA

VEHICLE USE POLICY

Adopted July 1, 2023

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I. PURPOSE

The purpose of the Vehicle Use Policy shall be to establish a policy on the use of Harnett County ("County") vehicles to ensure proper preventive maintenance procedures are being followed, that repairs are being handled correctly and cost efficiently, and that vehicles are being utilized correctly. The Vehicle Use Policy also addresses County employees' use of personal vehicles while conducting County business.

The Board of County Commissioners delegates to the County Manager the authority to deviate from this Policy as the Manager deems necessary to serve the best interests of the County. In addition, use of Sheriff's vehicles for law enforcement activities shall be at the discretion of the Harnett County Sheriff. Any such deviation from this Policy or discretionary use of vehicles must, however, comply with applicable law.

Providing safe working conditions is essential to protecting the employees and assets of the County. For the safety of County employees and the public, the County seeks to allow only employees with a safe driving history to operate County vehicles. The term "County vehicles" shall include all vehicles owned, leased, or rented by the County.

Violation of the Vehicle Use Policy may result in the revocation of vehicle use privileges and is subject to disciplinary action, up to and including termination.

II. NO PRIVATE USE

County vehicles must be used only for official County business, in accordance with North Carolina General Statutes, the Internal Revenue Code, and County policy. Under G.S. 14 247, employees may not use County vehicles for any private purpose; however, driving a permanently assigned County vehicle between an employee's home and official workstation is not considered a private purpose.

Personal use is prohibited except for commuting and limited de minimis use. De minimis use means an infrequent, brief stop along the normal commute route that adds no more than 5 miles, lasts no longer than 30 minutes, and occurs no more than once per week.

III. OCCASIONAL OVERNIGHT USE

Occasional overnight use of a County vehicle may be authorized when the employee's next scheduled work assignment requires travel from home directly to a training, meeting, or work site. This temporary use must be approved in advance by the Department Head or their designee and is permitted only when it serves a legitimate business purpose such as operational efficiency, required equipment transport, or early reporting requirements.

Temporary overnight use does not grant approved commuter status and must comply with all personal-use restrictions in this policy. Employees may use the vehicle solely for travel between home and the designated work site and for de minimis personal use as defined in this policy.

IV. PERMANENTLY ASSIGNED VEHICLE

Harnett County may assign employees the use of vehicles for commuting purposes, between work and home, when it is necessary for the performance of duties related to the delivery of essential services. The Department Head must approve the commuting arrangement and obtain the County Manager's approval before an assigned vehicle may be taken home (See Appendix D - *Commuter Justification & Agreement Form for Permanently Assigned Vehicles*). County employees who live outside the County will be allowed to commute in County vehicles if it is in the best interests of the County as determined by the County Manager. Once the commuting arrangement has been fully approved, the Department Head must notify the County Finance Department.

The assignment of a county vehicle is neither a privilege nor a right of any county employee. Assignment of a county vehicle should not be made based on employee merit or employee status. Authorization for continual use of County vehicles for commuting purposes may be granted by the Department Head to specified positions based on the following criteria:

- The position requires work in the field, away from a physical office, more than 50% of the position's total work time AND the position starts the day from home directly to the field 3 (three) or more days per week AND special equipment is needed that cannot reasonably be kept in a personal vehicle, OR

- The position responds to after-hours business calls AND special equipment is needed that cannot reasonably be kept in a personal vehicle.

Commuters are permitted the use of County vehicles assigned to them for: 1) travel between work and home (shortest, most direct route), or 2) to obtain meals and other work-related necessities while on duty.

V. WITHHOLDING REQUIREMENTS FOR PERMANENTLY ASSIGNED VEHICLES

The County of Harnett follows the Internal Revenue Code (the "Code"), located in IRS Publication 15-B, that requires the value of using a County vehicle for commuting to and from work to be taxed as income subject to Federal, State and FICA withholding requirements.

Personal use for commuting:

- The vehicle is owned or leased by the County.
- The vehicle is provided to the employee for "official" government use.
- The County requires the employee to commute in a County owned or leased vehicle due to a valid non-compensatory "official" government purpose.

The County computes commuter rates following IRS Publication 15-B rules for commuter benefits and has adopted the IRS "Commuting Rule." The Commuting Rule is the standard rule applicable to all employees.

IRS Commuting Rule

The value is computed by multiplying each one-way commute (that is, from home to work or from work to home) by $1.50. If more than one employee commutes in the vehicle, this value applies to each employee in the vehicle. This will be included in the employee's wages.

Example for one month of daily commuting:

From home to work	$1.50
From work to home	$1.50
Daily reimbursement	$3.00
Monthly payroll deduction	$3.00 per day X 22 days* = **$66.00**

*Calculated as follows (2,080 work hours per year/8 hour per day = 260 days/12 months = 22 days per month.

If the employee does not use the vehicle for commuting for part of the month (vacation, sick, etc.), then it is the employee's responsibility to communicate this to their department's payroll representative (person in-charge of submitting the payroll invoice) in order for the proper adjustments to be made to the employee's pay. These adjustments to the monthly figure of $66.00 must be tracked/recorded on the *Monthly Report of Vehicle Usage* form (Appendix E).

Certain types of vehicles are specifically excluded from the "Code" requirement of taxing the value of commuting in a County vehicle. These vehicles include all Sheriff's Department Vehicles, all Emergency Services Department Vehicles, any vehicle designed to carry cargo with a loaded gross vehicle weight over 14,000 pounds, dump trucks (including garbage trucks), flatbed trucks and "qualified specialized utility trucks" which is defined as any truck (not including a van or pick-up truck) specifically designed and used to carry heavy tools, equipment, or parts, if shelves, racks or other permanent interior construction have been installed to carry and store such items. A pick-up truck with only a toolbox attached is therefore not exempt.

VI. CAR ALLOWANCE

Certain County Administration employees or Department Heads whose job duties require exclusive and unrestricted use of a vehicle for daily County business may be provided a car allowance. In lieu of providing County vehicles or reimbursing routine mileage or fuel purchases, the Board of Commissioners or County Manager may authorize monthly car allowances not to exceed $600. The employee is responsible for all costs associated with owning, insuring, operating, and maintaining their personal vehicle.

The car allowance is intended to cover routine local travel within the County. It does not cover long-distance in-state travel or any out-of-state travel. For travel beyond routine local use, employees may use a County vehicle if available or request mileage reimbursement in accordance with County travel policies.

VII. DRIVER QUALIFICATIONS

Only County employees, or other individuals authorized by Risk Management to operate County Vehicles, who hold a valid North Carolina driver's license or a valid out-of-state license for

nonresident military spouses, and who meet the following Driver Qualifications, shall be allowed to operate County vehicles or drive their personal vehicles while conducting County business:

1. Must not have a suspension or revocation of their driver's license within the last three years.
2. Have at least one year of experience in the class of vehicle to be operated or have received proper training in the operation of the vehicle, as approved by the Departmental Safety Officer, prior to use.
3. Must meet driver's licensing requirements (this includes proof of continuous liability insurance from an insurer licensed to do business in North Carolina and a current vehicle registration if driving a personal vehicle).
4. Will not qualify for a company vehicle if, during the last 36 months, the driver had any of the following experiences:

    - Been convicted of a felony.
    - Been convicted of sale, handling, or use of drugs.
    - Has automobile insurance canceled, declined, or not renewed by a company for reasons related to unsafe driving practices.
    - Has 12 or more points assigned to their driving record. Points are assessed by the Safety & Risk Manager for traffic convictions and automobile accidents occurring during business or personal use.

All County employees are required to report any Driving While Intoxicated (DWI) arrest, or any other drug or alcohol related arrest while driving, whether on or off duty, to their Department Head and the Human Resources Department. If the arrest occurs while on duty, the employee shall report it immediately or as soon as physically possible. If the arrest occurs while off duty, the employee shall report it within one (1) business day or as soon as physically possible. The employee's driving privileges may be suspended until final disposition by the courts in addition to any disciplinary action pursuant to the Personnel Ordinance. Failure to report the arrest will be considered a failure in job performance and/or personal conduct and shall be grounds for disciplinary action.

The Human Resources Department shall be responsible for securing motor vehicle records ("MVR Reports") for all employees at time of hire and for cause. MVR reports shall be secured every three years for employees either assigned a County vehicle or who drive any vehicle more than 10% of his/her work time.

VIII. DRIVERS' LICENSE

Department Heads shall verify that all employees provide a copy of their driver's license to the Human Resources Department upon request. A visual check of the driver's license shall confirm the following:

- Signature matches the individual.

- Photo resembles the individual.
- Description and address fits the individual.
- The expiration date has not passed.
- The license has been issued within the state of North Carolina.
    - **Exception**: A nonresident military spouse with a valid driver's license issued to him/her in his/her home state so long as the employee can provide written documentation of being a nonresident military spouse and maintains nonresident status while retaining the out-of-state license. Nonresident military spouses with an out-of-state license shall immediately report any violations, suspensions, revocations and changes in status of their license to their Supervisor and the Risk Management & Safety Coordinator.

IX. MAINTENANCE AND REPAIR

All new County vehicles, except Emergency Services vehicles, shall be delivered to the Fleet Maintenance Department, and Garage personnel shall promptly forward to the Fleet Maintenance Department all papers transported with each vehicle. (*The Emergency Services Administrative Staff handles the vehicle information for Emergency Services Department*).

The assigned custodians, Department Heads and Fleet Maintenance personnel shall be responsible for ensuring that the state vehicle inspection is timely performed each year and that regularly scheduled maintenance (changing oil, checking filters, brakes, all fluids, belts, air pressure in tires, and any physical condition that may present problems later) is performed. Regularly scheduled maintenance shall be performed on the earlier of either six (6) months or 5,000 miles. All operators of County vehicles shall check the tires of the vehicles they drive to ensure that the tires have adequate tread and that the tire pressure is maintained in accordance with the vehicle specifications. Any unsafe County vehicle shall be reported promptly to the appropriate Department Head and taken to the Fleet Maintenance Department for repairs.

All repairs involving incidents or accidents to a County vehicle shall be made through the Fleet Maintenance unless there is an emergency. No vehicles may be taken anywhere else for maintenance and/or repair unless appropriate Fleet Maintenance personnel have referred them there. When the vehicle is brought to Fleet Maintenance for repairs, the vehicle operator shall be required to fill out and sign a two part *Request for Repair Form* (Appendix C) describing any problem with the vehicle. Fleet Maintenance will keep one copy of the form to ensure that all necessary repairs shall be done, and the vehicle operator will return the other copy to his or her department.

In the event that an emergency arises during evening, weekend, or holiday hours, the driver of the vehicle shall contact the Fleet Maintenance Supervisor regarding emergency repairs to the vehicle. However, the driver must notify their Department Head on the next business day. For these situations, an emergency shall be defined as the breakdown of a critical vehicle (resulting from mechanic failure, an accident, or otherwise) where there is not another vehicle available for use.

In the event that towing shall be necessary, the vehicle operator shall call Fleet Maintenance and Fleet Maintenance will notify the wrecker service.

Damages to County vehicles shall be reported to Fleet Maintenance, which will make the final determination on required repairs. If Fleet Maintenance personnel determine that repairs are required and the damages had not been previously reported to Fleet Maintenance, the repairs shall be charged back to the respective Departments as a Preventable loss.

It shall be the responsibility of Fleet Maintenance personnel to establish a maintenance file on each County vehicle that will be used to maintain records to ensure that all County vehicles receive regularly scheduled maintenance. Each time repairs or maintenance are completed on a vehicle, a description of the work, the date, and the name of the mechanic who performed the work shall be entered into the appropriate vehicle maintenance file and in the maintenance software program installed in the Fleet Maintenance computer. Fleet Maintenance personnel shall also place a sticker on the inside of each vehicle they service that states the mileage and the service date for the next scheduled recommended service. It shall be the responsibility of Fleet Maintenance personnel to maintain the vehicles according to the manufacturer's specifications. All repairs and/or maintenance shall be completed according to industry standards. It shall be the responsibility of Fleet

Maintenance personnel to check when servicing vehicles to see if the tires need rotating and or replacing.

Fleet Maintenance personnel shall provide the Safety & Risk Manager with copies of any repairs involving vehicle accidents for submission to the insurer for claim recovery.

X. ACCESSORIES AND/OR MODIFICATIONS

There shall be no modifications, additions or removal of any equipment or accessories without written permission from Fleet Maintenance.

XI. REGISTRATION, TITLE AND TAGS

With the exception of Emergency Services vehicles, Fleet Maintenance personnel are responsible for ensuring that license tags of vehicles removed from service are turned into DMV. The receipt that DMV gives for the license plate being turned in will be placed in the file of that vehicle.

All Harnett County vehicle titles shall be retained and filed in the office of Finance with the exception of community transportation van titles held by NCDOT.

Fleet Maintenance personnel shall make available all vehicle information on particular vehicles when requested to help determine which vehicles might need replacing to the Safety & Risk Manager so that all County vehicle additions and deletions, once reported, will be included on the annual update of the Fleet Schedule for the insurance provider to ensure adequate insurance coverage.

XII. RECALLS AND WARRANTY WORK

All manufacturers' vehicle recalls ("recalls") shall be submitted to the Safety & Risk Manager. The Safety & Risk Manager will notify Fleet Maintenance of the recall. It shall be Fleet Maintenance's responsibility to handle all manufacturers' vehicle recalls. Upon receiving a "recall" notice, Fleet Maintenance personnel shall contact the Department Head in the affected department and coordinate the taking of the vehicle to the appropriate dealership to have the "recall" repairs completed. Records of all recall repairs shall be placed in each vehicle's file and entered into the maintenance software program.

Fleet Maintenance personnel shall also be responsible for coordinating all warranty work to be done on County vehicles. Copies of warranty work invoices shall be placed in each vehicle's file and entered into the maintenance software program.

XIII. VEHICLE OPERATORS & ASSIGNED CUSTODIANS

All County employees who operate County vehicles or their personal vehicles while conducting County business are required to operate them in a safe and lawful manner in accordance with the motor vehicle laws of North Carolina and any other governmental entity having jurisdiction. Approved commuters are responsible for making sure the County vehicle assigned to them is parked safely and securely when parked at the employee's home. The vehicle must be parked so that it is visible to the public.

XIV. ALCOHOL, DRUGS, TOBACCO, AND FIREARMS PROHIBITED

Possession, transportation, or consumption of alcohol or illegal drugs by anyone in a County vehicle is strictly forbidden, and no use of tobacco products via cigarettes, snuff, dips, chews, cigars, or pipes, or the use of devices or products that may be used to smoke or mimic smoking (including vapor products, e-cigarettes, etc.) may be used in County vehicles. The possession of firearms or weapons, concealed or otherwise, is also prohibited in County vehicles except County and Sheriff-issued firearms and weapons used by sworn law enforcement officers and Animal Control Officers and those employees in possession of County-issued pepper spray pursuant to the County's Pepper Spray Policy.

XV. PERSONAL VEHICLES USED ON COUNTY BUSINESS

Individuals using personal vehicles on County business are required to carry the North Carolina statutory auto liability limits as evidence of financial responsibility. This is the primary insurance coverage for the employee's vehicle at all times, including when the vehicle is used on County business. These individuals are required to provide the Risk Management & Safety Coordinator with evidence of insurance upon request.

Only private passenger vehicles may be used while driving a personal vehicle on County business. Exceptions may be allowed by the Sheriff for approved events.

Refer to the County Travel Policy for uniform interpretation of payment or reimbursement for travel expenses pertaining to official travel and subsistence.

XVI. CAR ALLOWANCE

Certain County Administration employees or Department Heads whose job duties require exclusive and unrestricted use of a vehicle for daily County business may be provided a car allowance. In lieu of providing County vehicles, reimbursement for miles driven, or for fuel purchases, the Board of Commissioners or County Manager may authorize monthly car allowances in an amount not to exceed$600. The employee shall be responsible for paying for liability, property damage, and comprehensive insurance coverage upon such vehicle and shall further be responsible for all expenses, including gasoline, attendant to the purchase, operation, maintenance, and repair. The allowance shall be payable as income to the employee and subject to the deduction of all state and federal taxes and other assessments, and included on the employee's Form W-2 as required by IRS regulations.

XVII. MOTOR POOL VEHICLES

When an employee needs to travel for official County business, the employee may request a County vehicle through the Fleet Services Motor Pool Vehicle Program. If a Motor Pool vehicle is unavailable, Fleet Management will suggest, if possible, alternate transportation options. Employees shall submit a *Motor Pool Vehicle Request Form* (Appendix F) and submit it to Fleet Services. Requests should be submitted no less than two (2) business days prior to the requested use date. Any employee using a Motor Pool vehicle shall complete the *Motor Pool Vehicle Condition Checklist* (Appendix G) at the time of pick up and return of the vehicle. If an employee notices any maintenance issues with the vehicle, the employee shall report the issue to Fleet Services. Vehicles shall be kept clean and returned with a full tank of fuel. A minimum $25 fee will be charged to the Department for any vehicle returned to Fleet Maintenance that is not clean.

XVIII. APPEARANCE

It shall be the responsibility of the employee to which a County vehicle is assigned, Department Heads, Fleet personnel to keep the vehicle in a state of cleanliness. County vehicles are a direct reflection on the County and as such should portray a professional appearance.

XIX. TRAFFIC VIOLATIONS, INCIDENTS AND ACCIDENTS

All County employees who drive a County vehicle are required to report any accident or other incident involving a County vehicle immediately, or as soon as possible, to their supervisor and the Safety & Risk Manager. In the event of an accident, the vehicle operator shall also:

1. Stop and investigate immediately.
2. Set out warning devices if available or set vehicle flashers.
3. Call for medical assistance if necessary and assist injured persons unless it will cause further injury.
4. Contact the appropriate law enforcement agency if the accident involves another motor vehicle or person. Law enforcement shall be contacted regardless of the existence of any damage to the vehicle(s) or injury to person(s) even if the other party states that they were not injured or that their vehicle was not damaged in the accident.

5. Give your name, employer's name, vehicle registration number, and the County's insurance information (or if your own vehicle is involved, your own insurance information).
6. Secure names, addresses, and phone numbers of witnesses or first persons at the scene (use witness cards). If you strike an unattended vehicle or personal property and the owner cannot be located/contacted immediately, you must place your name and the County's address and phone number securely on the vehicle/property.
7. Do not discuss the circumstances of the accident with anyone other than the investigating officer, the County's insurance carrier, or persons conducting an internal investigation.
8. Do not attempt to reach a settlement.
9. Take photographs of the accident or incident scene if possible.
10. Protect your vehicle from further damage and theft.
11. Comply with required alcohol and drug testing.

A County Vehicle Incident Report Form (hard copy available in vehicle or electronic copy on the Harnett County Intranet under Safety & Risk Management Forms) shall be filled out in its entirety by the County driver immediately after the incident or accident, or as soon as possible, and sent to the Safety & Risk Manager. If a police report is prepared, the driver, Department Head, or the Department Head's designee is responsible for picking up a copy of this report and providing it to the Safety & Risk Manager.

Failure to report traffic violations will be considered a failure in job performance and/or personal conduct and shall be grounds for disciplinary action, up to and including termination. Fines imposed on a County employee for a traffic offense committed while on or off duty are imposed on the employee personally and payment thereof is the employee's personal responsibility.

The Safety & Risk Manager shall maintain reports of vehicle accidents and distribute them to the Department Heads quarterly.

XX. VEHICLE INSPECTION CHECKLIST

All EMS & HARTS vehicles in use shall be inspected daily by the driver before and after operation to assure that the vehicles, equipment and accessories are in safe operating condition. The Fire Marshall and Emergency Management vehicles are inspected weekly. All other employees who are assigned a County vehicle shall complete a *Vehicle Inspection Checklist* (Appendix A) and provide a copy to the Department Head, or their designee, quarterly – January, April July, and October. Employees who use a Motor Pool vehicle must complete the *Motor Pool Vehicle Condition Checklist* (Appendix G).

XXI. GAS STATIONS

Only gas stations accepting Fleet Services Gas Cards ("WEX") may be used. The driver shall input the correct odometer reading of the County vehicle. WEX Gas Cards shall only be used for County vehicles. Employees using their personal vehicles for County business must submit a travel reimbursement form.

XXII. PASSENGERS

Only passengers on County business are allowed in County vehicles, for example, local Government officials and contractual relationships. County vehicles shall not be used to transport family members to/from work or school.

XXIII. CELL PHONE

The use of a cell phone while operating a County vehicle or while operating a personal vehicle while conducting County business is discouraged except in emergency situations. Employees are encouraged to pull to a safe and responsible location when using a cell phone. Employees are prohibited from using a cell phone to read or use text messages or electronic mail while operating a County vehicle or personal vehicle while conducting County business. Each County department may adopt its own operating procedures regarding cell phone use that are more restrictive than the requirements of this policy.

XXIV. DEFENSIVE DRIVING TRAINING

Each employee who is assigned a County vehicle, receives a car allowance, or who may be required to drive a vehicle as part of their assigned job duties\ shall be required to attend a Defensive Driving course upon hire. All such employees shall also be required to attend a Defensive Driving course no less than once every three years. Additionally, any employee that is involved in a vehicle incident or accident while driving in the performance of their job duties may be required to attend a Defensive Driving course.

Harnett COUNTY NORTH CAROLINA

APPENDIX A

VEHICLE INSPECTION CHECKLIST

Vehicle ID: _____ Driver completing report (Print): _____

Next Service Due: _____ NC Inspection Date: _____

Pre-Start (if not applicable, state N/A)

_____ First Aid Kit _____ Fire Extinguisher (properly charged)

_____ Oil Level _____ Windshield Wiper Fluid

_____ Tires (Pressure and Wear) _____ Coolant Level

_____ Spare Tire _____ Jack/Lug Wrench

_____ License Plate _____ Registration Card/Insurance card

_____ Seatbelts _____ Horn

Start Engine (if not applicable, state N/A)

_____ Oil Pressure _____ Water Temperature

_____ Adjust rear view mirror _____ Steering Operation

_____ Parking Brake _____ Indicator Lights (High Beam, Brake, etc.)

_____ Defroster _____ Air Conditioner

_____ Windshield Wipers _____ Backup Alarm

_____ Turning Signals _____ Head Lights (High and Low Beam)

_____ Emergency Signals _____ Topped off with Fuel

_____ Reverse Lights _____ Brake Lights

**** LIFT VANS ONLY ****

Lift has been checked and run through full cycle (Yes/No) _____

Cleanliness of Vehicle (check if clean)

_____ Exterior _____ Interior _____ Truck Bed _____ Toolbox

NOTE ANY ADDITIONAL PROBLEMS DISCOVERED DURING INSPECTION

_____

_____

_____

_____

Signature of driver completing report:

_____ Date: _____

Signature of Department Head or Supervisor

_____ Date: _____

APPENDIX B

VEHICLE ACCIDENT GUIDELINES

This guide, while it is designed to assist in determining the preventability of vehicular accidents, cannot list every causal factor that may be involved in a given accident. It does cover the most common aspects of the principal causes of accidents, and as such, it can serve as a guide only when considering preventability. From time to time revisions may be necessary to improve accuracy to apply to the facts of a case.

Struck While Parked

Non-Preventable if:

1. Driver was properly parked in a location where parking was permitted.
2. Vehicle was protected by emergency warning devices as required by federal and state regulations, or if driver was in process of setting out or retrieving signals.

Intersection Accidents

Preventable if:

1. Driver failed to control speed so that he could stop within available sight distance.
2. Driver failed to check cross-traffic and wait for it to clear before entering intersection.
3. Driver pulled out from side-street in the face of oncoming traffic.
4. Driver collided with person, vehicle or object while making right or left turn.
5. Driver, going straight through an intersection, collided with another vehicle making a turn.

Striking Other Vehicle in Rear

Preventable if:

1. Driver failed to maintain safe following distance and have vehicle under control.
2. Driver failed to keep alert to traffic conditions and note slowdown.
3. Driver failed to ascertain whether vehicle ahead was moving slowly, stopped, or slowing down for any reason.
4. Driver misjudged rate of overtaking.
5. Driver came too close before pulling out to pass.
6. Driver failed to wait for car ahead to move into the clear before starting up.
7. Driver failed to leave sufficient room for passing vehicle to get safely back in line.

Sideswipe and Head-On-Collisions

Preventable if:

1. Driver was not entirely in the proper lane of travel.
2. Driver did not pull to the right and slow down and stop for vehicle encroaching on own lane of travel when such action could have been taken without additional danger.

Struck in Rear or Side by Other Vehicle

Preventable if:

1. Driver was passing slower traffic near an intersection and had to make sudden stop.
2. Driver made sudden stop to park, load or unload.
3. Driver's vehicle was improperly parked.
4. Driver rolled back into vehicle behind.

Non-Preventable if:

1. Driver's vehicle was legally and properly parked.
2. Driver was proceeding in own lane of traffic at a safe and lawful speed.
3. Driver was stopped in traffic due to existing conditions or was stopped in compliance with traffic sign or signal or the directions of a police officer or other person.
4. Driver was in proper lane, stopped and waiting to make turn.

Backing Accidents

Preventable if:

1. Driver backed vehicle, causing accident, when such backing could have been avoided.
2. Driver failed to get out of vehicle and check proposed path of backward travel.
3. Driver failed to use a "spotter" if driver was in a position where the mirrors failed to show the hazard.

Accidents Involving Train

Preventable if:

1. Driver attempted to cross tracks directly ahead of train or streetcar.
2. Driver ran into side of train or streetcar.
3. Driver stopped on or parked too close to tracks.

Accidents While Passing

Preventable if:

1. Driver passed when view of road ahead was obstructed by hill, curve, vegetation, traffic, adverse weather conditions, etc.
2. Driver attempted to pass in the face of closely approaching traffic.
3. Driver failed to warn the driver of the vehicle being passed.
4. Driver failed to signal change of lanes.
5. Driver pulled out in front of other traffic overtaking from rear.
6. Driver cut-in short returning to right lane.

Accidents While Being Passed

Preventable if:

1. Driver failed to stay in own lane, or hold or reduce speed to permit safe passing.

Accidents While Entering Traffic Stream

Preventable if:

1. Driver failed to signal when pulling out from curb.
2. Driver failed to check traffic before pulling out from curb.
3. Driver failed to look back to check traffic if driver was in position where mirrors did not show traffic conditions.
4. Driver attempted to pull out in a manner, which forces other vehicles(s) to change speed or direction.
5. Driver failed to make full stop before entering from side-street, alley or driveway.
6. Driver failed to make full stop before crossing sidewalk.
7. Driver failed to yield right of way to approaching traffic.

Pedestrian Accidents

Preventable if:

1. Driver did not reduce speed in area of heavy pedestrian traffic.
2. Driver was not prepared to stop.
3. Driver failed to yield right of way to pedestrian.

Mechanical Defects Accident

Preventable if:

1. Defect was of a type which driver should have detected in making a pre-trip or inspection of vehicle.
2. Defect was a type which driver should have detected during the normal operation of the vehicle.

All Types of Accidents

Preventable if:

1. Driver was not operating at a speed consistent with the existing conditions of the road, weather, and traffic.
2. Driver failed to control speed to be able to stop within assured clear distance.
3. Driver misjudged available clearance.
4. Driver failed to yield right of way to avoid accident.
5. Driver failed to accurately observe existing conditions and drive in accordance with those conditions.
6. Driver was in violation of County operating rules or special instructions, the regulations of any federal or state regulatory agency, or any applicable traffic laws or ordinances.

Accidents Involving Animals/Debris

Preventable if:

1. Driver was not operating at a speed consistent with the existing conditions of the road, weather, and traffic.
2. Driver failed to control speed to be able to stop within assured clear distance.
3. Driver misjudged available clearance.
4. Driver failed to accurately observe existing conditions and drive in accordance with those conditions.
5. Driver was in violation of County operating rules or special instructions, the regulations of any federal or state regulatory agency, or any applicable traffic laws or ordinance.

Non-preventable if:

1. Driver attempted to stop safely while maintaining control of the vehicle and stay in their lane of traffic.
2. Driver was operating at a speed consistent with existing condition of the road, weather and traffic.

APPENDIX C

REQUEST FOR REPAIR FORM

Date: _____ **Signature: _____**

Vehicle Info:

Unit Number: **Mileage:** **Location:**

Required Service:

☐Oil & Oil Filter Change Needed	☐Brake Inspection Needed	☐Cooling System Inspection
☐Primary Fuel Filter Replacement	☐Air Filter Replacement	☐Tire Replacement
☐Secondary Fuel Filter Replacement	☐DMV Inspection	☐Tire Rotation
☐Transmission Inspection	☐Wheel Alignment	☐Heat - A/C Inspection

Type of Service Needed:

Please note type of service performed: _____

DAMAGED VEHICLE HANDLING INSTRUCTIONS:

Towing – if needed, contact the Johnny Stone at 910-984-5736 to arrange towing to the Fleet Maintenance Department at 1100 E. McNeill Street

Estimates – Johnny Stone (910-984-5736) should be contacted within 24 hours to obtain quotes for repairs

***Leave this completed form in the vehicle if towed to Fleet Maintenance or forward to**

Johnny Stone at Fleet Maintenance: jstone@harnett.org

APPENDIX D

COMMUTER JUSTIFICATION & AGREEMENT FORM FOR PERMANENTLY ASSIGNED VEHICLES

This form is required to initiate and re-certify annually (**by January 31** of each year), an employee's eligibility and approval to commute in a county vehicle to be used for business purposes and de minimus personal use only. This form is also used to document the termination of an employee's participation in this plan. Maintain this form in the department as history and justification of the employee's participation.

USER INFORMATION		
Department:		
Employee FIRST Name:	Employee MI:	Employee LAST Name:
Employee ID #:	Employee Title:	Employee Email:
Supervisor Name:	Supervisor Email:	Supervisor Phone #:

CATEGORY (Check one):

☐ County Vehicle (Approved Commuter)

TYPE OF ACTION (Check one):

☐ Begin Participation ☐ Change Participation ☐ Terminate Participation

Justification for Commuter (Check all that apply):

☐ The position requires work in the field, away from a physical office, more than 50% of the position's total work time AND the position starts the day from home directly to the field 3 (three) or more days per week AND special equipment is needed that cannot reasonably be kept in a personal vehicle

☐ The position responds to after-hours business calls AND special equipment is needed that cannot reasonably be kept in a personal vehicle

SIGNATURES

I certify that I understand the eligibility and usage requirements of Vehicle Use Policy and agree to comply with all conditions of, and responsibilities for, participation in this plan. This form has been completed fully and accurately to the best of my knowledge.

Employee: _____ Date: _____

Employee's Supervisor: _____ Date: _____

Department Head: _____ Date: _____

County Manager: _____ Date: _____

Harnett COUNTY NORTH CAROLINA

APPENDIX E

MONTHLY REPORT OF COUNTY VEHICLE USAGE

Use this form to report all days that a county vehicle was used to commute between work and home for the month.

Name: _____ ID Number: _____

Department: _____ Month/Year: _____

Respond "Yes" or "No" to answer for days used to commute.

Day of Month	Used to Commute?	Day of Month	Used to Commute?
1		16	
2		17	
3		18	
4		19	
5		20	
6		21	
7		22	
8		23	
9		24	
10		25	
11		26	
12		27	
13		28	
14		29	
15		30	
		31	

Total Used: _____

Total Unused: _____

Taxable Benefit Total Month: $66.00

Less Unused ($3.00 X # of Days Unused): _____

Reduced Taxable Benefit: _____

I certify that the above information is accurate and complete:

_____

Employee Signature

_____

Department Head Approval

APPENDIX F

MOTOR POOL VEHICLE REQUEST FORM

Employee Name _____

Department _____

Phone Number / Ext. _____

Destination / Purpose _____

Departure Date _____

Return Date _____

Driver Signature / Email Request _____

Reservation Contact: Beth Blinson – 910-814-6469 – bblinson@harnett.org

Fleet Services Use Only: Vehicle checked out:

MP-1 – Journey MP-2 – Bronco

Vehicle / Key returned: _____

Fuel topped off: _____

APPENDIX G

MOTOR POOL VEHICLE CONDITION CHECKLIST

Before Departure

☐ Fuel Full

☐ No Visible Damage

☐ Tires OK

☐ Lights OK

☐ Interior Clean

Upon Return

☐ Fuel Full

☐ Vehicle Clean

☐ No New Damage

☐ Maintenance Needed

Employee: _____

Date: _____

Please complete and submit with keys when returning vehicle.

Vehicle Use Policy

UNDERSTANDING AND ACCEPTANCE OF POLICY

I, _____, have received/had an opportunity to review a copy of the County of Harnett Vehicle Use Policy. I have read the policy in its entirety and have been provided the opportunity to ask questions about it. Furthermore, I fully understand and agree to comply with this policy. I also accept that it is my responsibility to seek clarification from my supervisor or HR staff if at any time I am unclear about the policy's requirements. I fully understand that failure to comply with this policy could result in disciplinary action, up to and including dismissal.

_____
Employee's (Legal) Printed Name

_____
Employee's Signature

_____
Date

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **Conveyance of 85 Elmon Gilchrist Lane, Erwin property**

REQUESTED BY: **Christopher Appel, Senior Staff Attorney**

REQUEST:
The legal department requests approval for the conveyance of 85 Elmon Gilchrist Lane, Erwin (PID: 070589 0026 01) to Roy Campbell of 321 Griffin Road, Lillington.
The Board of Commissioners adopted the Resolution to Convey Certain Real Property on August 3, 2026. The advertisment for the proposed sale was published in The Daily Record on August 11, 2026 for the ten day required period. No upset bids were received, therefore Mr. Roy Campbell's bid was successful. The property listed at $10,550.00 less the $527.50 deposit plus the cost of publication $248.98, which leaves a remaining balance of $10,271.48 due at the time of signature of the Special Warranty Deed.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

Type I

4

Item 13C

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the HEALTH department of the GENERAL fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105120	584000					NON-CAP ASSET - INFO TECHNO	$33	
1105120	526010					OFFICE SUPPLIES	$500	
1105120	528010					PROGRAM SUPPLIES		$500
1105120	523040					MEDICAL SUPPLIES		$33
1105110	534010					PRINTING	$60	
1105110	524030					M & R SUPPLIES - INFOTECH		$60
1105140	531010					TRAINING - MILEAGE	$210	
1105140	531020					TRAINING - MEALS	$80	
1105140	523010					BOOKS, MEDIA & PUBLICATIONS		$290
1105153	531010					TRAINING - MILEAGE	$71	
1105153	544095					INCENTIVES	$261	
1105153	528010					PROGRAM SUPPLIES	$62	
1105153	526010					OFFICE SUPPLIES		$394
1105154	544095					INCENTIVES	$36	
1105154	526010					OFFICE SUPPLIES		$36
1105151	528010					PROGRAM SUPPLIES	$194	
1105151	526010					OFFICE SUPPLIES		$194
REVENUE							**AMOUNT**	
ORG	**OBJECT**	**PROJECT**	**TASK**	**SUB-TASK**	**JOB**	**DESCRIPTION OF CODE**	**INCREASE**	**DECREASE**

EXPLANATION:

To move funds in Child Health for iPads and align program supplies budget.
To move funds in Gen Admin for business cards.
To move funds in Hlth Ed for training expenses for B. Rayner.
To move funds in WIC BF for C. Knox and E. Thomas training expenses and incentive/program supplies for Breastfeeding event.
To move funds in WIC BFP and CS for incentive and program supplies for Breastfeeding event.

APPROVALS:

DocuSigned by: Ainsley Johnson AB2D867C50C34C5... — 8/26/2026
Department Head — Date

Signed by: Lisa McFadden 443F2BF05983441... — 8/26/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt 878BAACE60E3409... — 8/31/2026
Finance Officer — Date

Signed by: Brent Trout F6B6594380384BC... — 9/1/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ **day of** _____, **20** ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: GAIL HOBBS

Date: August 26, 2026

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

Type I

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the AGING department of the GENERAL fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105260	526010	SHIIP				OFFICE SUPPLIES	$117	
1105260	544095	SHIIP				INCENTIVES		$117

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE

EXPLANATION:

TO MOVE FUNDS IN THE SHIIP PROGRAM FOR OFFIC SUPPLY NEEDS.

APPROVALS:

DocuSigned by: Ainsley Johnson — 8/26/2026
Department Head — Date

Signed by: Lisa McFadden — 8/26/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 8/31/2026
Finance Officer — Date

Signed by: Brent Trout — 9/1/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: GAIL HOBBS

Date: August 26, 2026

BA#1348
Type I

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the Solid Waste department of the Enterprise fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
6607410	524020					M & R SUPPLIES EQUIPMENT	$103	
6607410	525013					RENTAL - OTHER	$110	
6607410	584000					VEHICLE SUPPLIES - OTHER	$260	
6607410	543090					NON-CAP ASSETS - INFO TECHNO	$1,027	
6607410	544080					WASTE HANDLING (SOLID		$1,500

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE

EXPLANATION:

To reallocate funds to the appropriate line items for various purchases, including an increase in portable toilet services at the Anderson Creek and Dunn-Erwin Landfills; new cameras, a building bridge, and a wall mount for the Anderson Creek Landfill; and running boards and a seat cover for the Anderson Creek truck.

APPROVALS:

DocuSigned by: Chad Braue — 8/31/2026
Department Head — Date

Signed by: Lisa McFadden — 8/31/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 9/2/2026
Finance Officer — Date

Signed by: Brent Trout — 9/2/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: kjsmith

Date: August 31, 2026

BA#1350
Type I

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the department of the fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
114140	519020					LEGAL		$1,201
1104140	548000					DUES & SUBSCRIPTIONS		$4,369
1104140	544050					SOFTWARE MAINT & SUPPORT	$5,570	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE

EXPLANATION:

This amendment moves J.D. Power subscription to the Software Maintenance and Support line. The subscriptions provide current vehicle and mobile home valuation data needed for accurate and consistent assessments.

APPROVALS:

DocuSigned by: Christine Wallace — 8/31/2026
Department Head — Date

Signed by: Lisa McFadden — 8/31/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 9/2/2026
Finance Officer — Date

Signed by: Brent Trout — 9/2/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: Stephanie Wilson

Date: August 31, 2026

COUNTY OF HARNETT
BUDGET ORDINANCE AMENDMENT

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the Board of Education department of the Capital Reserves fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
5905910	553000	GYM				CAPITAL OUTLAY - BUILDINGS (LILLINGTON/SHAWTOWN GYM)	$699,584	
5905910	553000	WAEC				CAPITAL OUTLAY - BUILDINGS (WAYNE AVE EARLY COLLEGE)	$69,341	
5905910	601021	NHE19				BOE LAND (N HARNETT ELEM EASEMENT)	$800,000	
5905910	555000	BLCHR				CAPITAL OUTLAY - EQUIPMENT (BLEACHERS)	$325,366	
5905910	555000	COOLR				CAPITAL OUTLAY - EQUIPMENT (COOLER/FREEZER)	$2,724,150	
5905910	559000	LIGHT				CAPITAL OUTLAY - CIP (FIELD LIGHTING UPGRADE)	$461,250	
5905910	559000	TRACK				CAPITAL OUTLAY - CIP (RUBBER TRACK PROJECTS)	$132,206	
5905910	555000	FMS24				CAPITAL OUTLAY - EQUIPMENT (FLATWOODS MIDDLE INTEREST)	$19,452	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
5903900	390990					FUND BALANCE APPROPRIATED	$5,231,349	

EXPLANATION:

TO INCREASE FUND BALANCE APPROPRIATED TO BUDGET REMAINING FY26 FUNDS TO COMPLETE VARIOUS CAPITAL SCHOOL PROJECTS.

APPROVALS:

Kimberly Honeycutt 8.27.26
Department Head Date

Budget Director 8-27-26
Date

Kimberly Honeycutt 8.27.26
Finance Officer Date

Brent Trout
County Manager Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: JAMIE STRICKLAND

2b

3

Type B

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the HEALTH department of the GENERAL fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	**OBJECT**	**PROJECT**	**TASK**	**SUB-TASK**	**JOB**	**DESCRIPTION OF CODE**	**INCREASE**	**DECREASE**
1105190	519090	PH117				OTHER	$15,000	
1105190	584000	PH117				NON-CAP ASSET - INFO TECHNO	$7,556	
1105190	539030	PH117				TEMPORARY HELP SERVICES		$22,556
1105190	539030	PH117				TEMPORARY HELP SERVICES	$3,593	

REVENUE							AMOUNT	
ORG	**OBJECT**	**PROJECT**	**TASK**	**SUB-TASK**	**JOB**	**DESCRIPTION OF CODE**	**INCREASE**	**DECREASE**
1105190	330210	PH117				RESTRICTED - FEDERAL	$3,593	

EXPLANATION:

1-To move funds in PH117 for purchase of clinic monitors and contracts for professional development.
2-To budget additional PH117 funding received from NC DHHS. These funds will be drawn monthly based on monthly expenditures.

APPROVALS:

DocuSigned by: Ainsley Johnson AB2D687C50C34C5...	8/26/2026	Signed by: Lisa McFadden 443F2BF05383441...	8/26/2026
Department Head	Date	Budget Director	Date
DocuSigned by: Kimberly Honeycutt 576BAACE0E3409...	8/31/2026	Signed by: Brent Trout F66650436038 4BC...	9/1/2026
Finance Officer	Date	County Manager	Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _______ day of __________________, 20 ____.

____
Melissa Capps
Clerk to the Board

____
Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: GAIL HOBBS

Date: August 26, 2026

Tyler ERP BA#60

Type B

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the AGING department of the GENERAL fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105260	526010	SHIIP				OFFICE SUPPLIES	$8	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105260	330210	SHIIP				RESTRICTED - FEDERAL	$8	

EXPLANATION:

TO BUDGET ADDITIONAL FUNDS FOR THE SHIIP BASE GRANT.

APPROVALS:

DocuSigned by: Ainsley Johnson — 8/26/2026
Department Head — Date

Signed by: Lisa McFadden — 8/26/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 8/31/2026
Finance Officer — Date

Signed by: Brent Trout — 9/1/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ **day of** _____, **20** ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: GAIL HOBBS

Date: August 26, 2026

Type B 5

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027.**

Section 1. To amend the AGING department of the GENERAL fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105260	529090	AGING				EMERGENCY SUPPLIES	$500	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105260	380840	AGING				CONTRIBUTIONS AND	$500	

EXPLANATION:

TO BUDGET DONATIONS RECEIVED TO BE USED FOR HEATING/ELECTRIC EMERGENCIES.

APPROVALS:

DocuSigned by: Ainsley Johnson — 8/26/2026
Department Head — Date

Signed by: Lisa McFadden — 8/26/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 8/31/2026
Finance Officer — Date

Signed by: Brent Trout — 9/1/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: GAIL HOBBS

Date: August 26, 2026

Tyler ERP BA# 125

Type B

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the Social Services department of the General fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105340	548000	CSINC				DUES & SUBSCRIPTIONS	$3,518	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105340	330210	CSINC				RESTRICTED - FEDERAL	$3,518	

EXPLANATION:

MOVE CSE INCENTIVE FUNDS FROM DEFERRED TO ACTUAL FY2027 BUDGET FOR CLEAR/PROFORMA SUBSCRIPTION

APPROVALS:

Signed by: kelly kelly — 8/7/2026
Department Head — Date

Signed by: Lisa McFadden — 8/7/2026
Budget Director — Date

DocuSigned by: kimberly Honeycutt — 8/17/2026
Finance Officer — Date

Signed by: Brent Trout — 8/17/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: MICHAEL WIMBERLY

Date: August 7, 2026

BA#1051
Type B

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027.**

Section 1. To amend the Development Services department of the General fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1109910	599000					CONTINGENCY		$14,566
1104910	519040					ENGINEERING	$14,566	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE

EXPLANATION:

Move money from Contingency to cover the consultant fees for Aiprot Overlay Support Services.

APPROVALS:

Signed by: Mark Locklear — 8/25/2026
Department Head — Date

Signed by: Lisa McFadden — 8/25/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 8/27/2026
Finance Officer — Date

Signed by: Brent Trout — 8/27/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: Lisa McFadden

Date: August 24, 2026

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

B

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the Social Services department of the General fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105340	528010	CSINC				PROGRAM SUPPLIES	$1,850	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105340	330210	CSINC				RESTRICTED - FEDERAL	$1,850	

EXPLANATION:

MOVE CSE INCENTIVE FUNDS FROM DEFERRED TO ACTUAL FY2027 BUDGET FOR PROMOTIONAL CHILD SUPPORT AWARENESS PROGRAMS.

APPROVALS:

Signed by: kelly kelly — 8/11/2026
Department Head — Date

Signed by: Lisa McFadden — 8/11/2026
Budget Director — Date

DocuSigned by: kimberly Honeycutt — 8/17/2026
Finance Officer — Date

Signed by: Brent Trout — 8/17/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: JAMIE STRICKLAND

Date: August 11, 2026

Docusign Envelope ID: 5984CD2B-9813-8817-8052-5CB5132E7C01

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027.**

Section 1. To amend the Veterans Treatment Court department of the General fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
2504188	519090					OTHER	$70,000	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
2504188	380840						$70,000	

EXPLANATION:

Budget amendment (Revenue contract 20270581). Alliance Health providing treatment funds for Veterans Treatment Court Program.

APPROVALS:

DocuSigned by: Eric Truesdale 8/13/2026
Department Head — Date

Signed by: Lisa McFadden 8/13/2026
Budget Director — Date

DocuSigned by: kimberly Honeycutt 8/17/2026
Finance Officer — Date

Signed by: Brent Trout 8/17/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: AMY NOEL

Date: August 13, 2026

409b

Docusign Envelope ID: A15D8043-1B02-86EF-828F-5EED437F4C9D

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027.**

Section 1. To amend the Veterans Services department of the General fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1105810	584000					NON-CAP ASSET - INFO TECHNO	$5,181	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1103900	390990						$5,181	

EXPLANATION:

Project for Wall of Heroes not completed in 2026

APPROVALS:

DocuSigned by: Eric Truesdale 8/13/2026
83E562C31DE8459... Department Head Date

Signed by: Lisa McFadden 8/14/2026
443E2BE05383441... Budget Director Date

DocuSigned by: kimberly Honeycutt 8/17/2026
576BAAGE90E3400... Finance Officer Date

Signed by: Brent Trout 8/17/2026
F0603913603B4BC... County Manager Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ **day of** _____ **, 20** ____ **.**

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: AMY NOEL

Date: August 13, 2026

Journl 415 415b

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

Type B

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the Transportation department of the General fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1103900	390990					FUND BALANCE APPROPRIATED	$5,393	
1104610	330310	EMPL				RESTRICTED - STATE	$3,829	
1104610	330310	EDTAP				RESTRICTED - STATE		$5,967
1104610	330310	RGP				RESTRICTED - STATE		$3,255

EXPLANATION:

Align the County budget with the Rural Operating Assistance Program (ROAP) Fiscal Year 2027 awarded amount.

APPROVALS:

DocuSigned by: Barry A. Blevins 3773EAB85F78458... — 8/26/2026
Department Head — Date

Signed by: Lisa McFadden 443F29F05383441... — 8/26/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt 576DAACE60E3409... — 9/2/2026
Finance Officer — Date

Signed by: Brent Trout F6685043803B4BC... — 9/2/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____ .

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: JAMIE STRICKLAND

1116

Date: August 26, 2026

BA#1272
Type B

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the 610 department of the HRW fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
6107119	555000					CAPITAL OUTLAY - EQUIPMENT	$130,385	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
6103900	390990					FUND BALANCE APPROPRIATED	$130,385	

EXPLANATION:

GENERATOR WAS ORDERED BEGINNING OF FY26 ON PO 20260758, BUT HAD TO BE BUILT AND SHIPPED. THE GENERATOR ARRIVED AND WAS PLACED ON 8/27/26.

APPROVALS:

Signed by: Tommy Burns — 8/28/2026
Department Head — Date

Signed by: Lisa McFadden — 8/28/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 9/2/2026
Finance Officer — Date

Signed by: Brent Trout — 9/2/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: JAMIE STRICKLAND

Date: August 28, 2026

1340
Type B

COUNTY OF HARNETT
BUDGET ORDINANCE REVISION

BE IT ORDAINED by the Governing Board of the County of Harnett, North Carolina, that the following amendment be made to the annual budget ordinance for the fiscal year ending **June 30, 2027**.

Section 1. To amend the Fleet Maintenance department of the General fund.
The appropriations are to be changed as follows:

EXPENDITURE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1104250	535030					R & M - VEHICLES	$9,177	

REVENUE							AMOUNT	
ORG	OBJECT	PROJECT	TASK	SUB-TASK	JOB	DESCRIPTION OF CODE	INCREASE	DECREASE
1104250	380850					INSURANCE SETTLEMENT	$9,177	

EXPLANATION:

Reallocate insurance settlement funds collected in August to R & M - Vehicles to cover repairs to damaged county vehicles.

APPROVALS:

Signed by: Beth Blinson — 8/31/2026
Department Head — Date

Signed by: Lisa McFadden — 8/31/2026
Budget Director — Date

DocuSigned by: Kimberly Honeycutt — 9/2/2026
Finance Officer — Date

Signed by: Brent Trout — 9/2/2026
County Manager — Date

Section 2. Copies of this budget amendment shall be furnished to the Clerk to the Board, and to the Budget Officer and the Finance Officer for their direction.

Adopted this _____ day of _____, 20 ____.

Melissa Capps
Clerk to the Board

Duncan E. Jaggers, Chairman
Board of Commissioners

Prepared by: alcoats

Date: August 31, 2026

Board Meeting
Agenda Item

MEETING DATE: **September 8, 2026**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **TRIO COMMUNITY MEALS, LLC (BATEMAN Senior Meals) Contract approval for FY27**

REQUESTED BY: **AINSLEY JOHNSON, HEALTH DIRECTOR**

REQUEST:
This is a request for Board of Commissioners' approval of the Trio Community Meals, LLC (Bateman Senior Meals) contract for fiscal year 2027 in the amount of $352,834. Trio Community Meals provides congregate and home delivered meals/services for the Elderly Nutrition program.

A copy of the contract is attached for your review. Please include this item under the County Manager's Report section of the agenda.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

Docusign Envelope ID: 54506AFB-9264-8DE4-80A4-E612C4BD13BD

Docusign Envelope ID: 476A6689-780E-8955-8144-65BA70E5CB56

FOOD SERVICE AGREEMENT

This Food Service Agreement is made and entered into by and between County of Harnett, a political subdivision of the State of North Carolina ("Client"), and TRIO Community Meals, LLC ("Company") (collectively "the Parties").

1. TERM AND INTENT

1.1 Client grants Company the exclusive right to provide Food Service and to provide meals to the Client's senior nutrition program participants.

1.2 This Agreement shall commence on July 1, 2026 (the "Commencement Date") or sooner if mutually agreed upon in writing by both Parties. The Agreement will remain in effect through June 30, 2028. The Agreement shall automatically renew for additional one-year periods, unless either party provides written notice of termination to the other party at least sixty (60) days prior to the expiration date or unless this Agreement is otherwise terminated as set forth herein.

2. DEFINITIONS

2.1. Accounting Period. Company's accounting calendar is based on an accounting cycle consisting of three (3) rotational periods of four (4) weeks, four (4) weeks, five (5) weeks.

2.2. Agreement. In order of precedence: (i) this Food Service Agreement, (ii) Exhibits and Schedules, as amended and, where specifically included by reference, (iii) Best and Final Offer (if any), (iv) the Company's Proposal Response and (v) the RFP/Solicitation.

2.3. Governmental Rule. Any statute, law, rule, regulation, ordinance, or code of any governmental entity (whether federal, state, local or otherwise).

2.4. Premises. The Company's food service facility located at 2236 Southern Avenue, Fayetteville, North Carolina 28306.

2.5. Products. Food, beverages, goods, merchandise, supplies.

2.6. Proprietary, Confidential and Trade Secret Information. Items used in Company Food Services (owned by or licensed to Company) including, without limitation, menus, signage, surveys, Software (i.e. menu systems, food production systems, accounting systems), recipes, management guidelines and procedures, operating manuals, personnel information, purchasing and distribution practices, pricing and bidding information, financial information, provided, however that the following items are specifically excluded: (i) information generally available to and known by the public or (ii) information independently developed or previously known by the Client.

3. FOOD SERVICES

3.1 Food Service. Company will prepare and deliver meals to Client's designated serving sites and delivery points for distribution to the Client's senior nutrition program participants.

3.2 Program Specifications.

A. Meals.

1. All meal plans shall meet or exceed the one-third daily Dietary Reference Intakes (DRIs) for persons aged fifty-one (51) and over as established by the Food and Nutrition Board of the National Academy of Science National Research Council.

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2. Meal types:
    i. Congregate
    ii. Home-Delivered Pre-plated

B. Meal Shortages: In the event Company fails to deliver meals or portions of meals, or Company delivers food that is unwholesome, fails to meet specifications, or has been substituted without prior approval, the Client's representative shall note all discrepancies on the meal delivery ticket and the following procedures shall apply:
    1. Alternate Vendor Procedures: The Client's representative shall procure the necessary items from an alternate vendor. Company will be responsible for establishing appropriate alternate vendors in the local area. All meals or portions of meals procured from alternate vendors must meet the one-third (1/3) DRIs.
    2. Company will be responsible for alternate vendor bills. Supporting documentation must be submitted to Company for all such payments. The Client will submit to Company all requests for alternate vendor payments within thirty (30) days of occurrence.

C. Meal Credits: When meals or portions of meals cannot be replaced using an alternate vendor, Company will issue a credit to the Client for the meal based on the following allocation:

Food Grouping	**Percentage of Meal Cost**
Meat or Meat Alternative	41%
Fruit/Salad	15%
Milk	15%
Vegetable or Soup	10%
Dessert (other than fruit)	10%
Bread or Bread Alternative	5%
Margarine	2%
Condiments	2%

The allocation as stated above shall be adjusted with meal rates. Credits will be deducted from the Client's invoice. The Client will submit to Company all requests for credits within thirty (30) days of occurrence.

D. Closings: In the event the Client and/or the State or local government permanently closes a Serving Site/Delivery Point, the Client shall notify Company of the closing five (5) working days in advance. If five (5) working days' notice is not provided, the Client shall pay for the normal number of meals served at such closed Serving Site/Delivery Point or accept menu substitutions which will allow Company to utilize food products which were purchased for the closed day.

In the event the Client and/or the State or local government temporarily closes a Serving Site/Delivery Point, the Client shall notify Company of the closing two (2) working days in advance. If two (2) working days' notice is not provided, the Client shall pay for the normal number of meals ordered for such closed Serving Site/Delivery Point or accept menu substitutions which will allow Company to utilize food products which were purchased for the closed day.

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In the event a Serving Site/Delivery Point is closed due to inclement weather, acts of God, and/or other unforeseen emergencies, the Client shall not be responsible for payment for food to be delivered on said day if notice has been given to Company by 4:00 a.m. of the serving day. If necessary, under these circumstances, Company may make menu substitutions on the following serving day, which shall be reported to the Client as soon as possible.

In the event inclement weather or any other act of God is predicted, Company may consult with the Client to determine if shelf-stable meals should be sent the day or days before such event is predicted to occur. Upon reasonable advance request from Client, Company shall also provide shelf-stable meals for inclement-weather days and scheduled holidays designated by Client. A nutritional analysis approved by a certified dietitian shall accompany each shelf-stable meal menu.

3.3 Delivery Tickets. Upon delivery to each designated Elderly Nutrition site, Company shall provide a delivery ticket, in duplicate, for signature by Client's representative. Each delivery ticket shall identify the specific foods delivered, end-of-production time, number of meals delivered, signature of the food production manager, date and site name, and blanks for arrival time, serving time, and the site manager's signatures.

3.4 Operational Contacts. Company shall designate a qualified person who is responsible for meal preparation and delivery and is available by telephone during normal business hours. Company shall provide Client with the name and title of that person and two alternate contacts.

3.5 Meal Preparation and Menu Changes. Meals shall be prepared on the day they are served and shall conform to the approved menus. Except for substitutions permitted under Section 3.2.4 or other emergencies, any deviation from an approved menu must be approved by the Program Supervisor at least twenty-four (24) hours before serving, documented on Client's menu-change form, and reviewed by Client's designated nutrition reviewer to confirm continued compliance with the nutritional requirements of this Agreement.

3.6 Serving Guides. Company shall provide each Elderly Nutrition site with written daily serving instructions specifying the utensils and portion of each food item to be served to each participant. The serving guides shall cover each applicable menu cycle, and Company shall provide two copies to the Program Supervisor at least fifteen (15) days before the beginning of the applicable menu cycle.

3.7 Birthday Cakes. Company shall furnish one decorated birthday cake per month for each Elderly Nutrition site, in a size sufficient to serve as dessert on the date specified in the approved menu.

3.8 Meal Inspection and Testing. The Program Supervisor or designee may examine one randomly selected meal each service day, including component weights, color, appearance, texture, and flavor, and may periodically draw samples for analysis by a qualified laboratory, provided that Client conducts such activities in a manner that does not unreasonably disrupt Food Services.

3.9 Purchasing. Company shall purchase those Products and supplies necessary to comply with Company's obligations as set forth in this Agreement from Company's approved vendors that meet Company's guidelines and requirements.

4. EMPLOYEES

4.1. Employees. Company shall hire employees necessary for its performance of this Agreement. Persons employed by Company will be the employees of Company and not of Client.

4.2. Wages and Hours. Company shall comply with all applicable federal, state, and local laws and regulations pertaining to the wages and hours of employment for Company's employees.

4.3. Payroll Taxes. Company shall be responsible for all withholding and payroll taxes relative to Company's employees.

4.4. Background Checks. Company shall conduct necessary background checks as required by law.

4.5. Equal Opportunity and Affirmative Action Employer. Company abides by the requirements of 41 CFR §§ 60-1.4(a), 60-300.5(a) and 60-741.5(a). These regulations prohibit discrimination against qualified individuals based on their status as protected veterans or individuals with disabilities and prohibit discrimination against all individuals based on their age, race, color, religion, sex, sexual orientation, or national origin. Company employs and promotes individuals without regard to age, race, color, religion, sex, national origin, protected veteran status or disability.

4.6. Non-Hire. Client acknowledges that Company has invested considerable amounts of time and money in training its Supervisory Employees. Therefore, the Client agrees that during the Supervisory Employee's employment with Company and for a period of twelve (12) months thereafter no Supervisory Employees of Company will be hired by Client, nor any facility affiliated with Client, nor will Client permit employment of Company Supervisory Employees on Client's Premises or the Premises of any facility affiliated with Client. Client agrees that if it violates this provision, Client shall pay to Company and Company shall accept as liquidated damages and not as a penalty, an amount equal to one time the annual salary of the Supervisory Employee(s) hired by or allowed to work with Client in violation of the terms of this Agreement. Company shall be entitled to pursue all other remedies available under federal, state, or local law. This provision shall survive the termination of this Agreement.

5. PREMISES, FACILITIES, UTILITIES AND EQUIPMENT

5.1 Transportation. Company shall load and unload meal containers at each serving site, provide transportation for all meal deliveries, and maintain access to a backup vehicle for use in the event of a vehicle breakdown or similar interruption.

5.2 Temperature-Control Equipment. Meals shall be prepared under properly controlled temperatures and assembled upon completion for departure to the serving sites and delivery to program participants. Company shall maintain all hot foods at one hundred thirty-five degrees Fahrenheit (135°F) or above, and all cold foods at forty degrees Fahrenheit (40°F) or below, throughout all processes from cooking through serving. Company shall provide and maintain in good condition temperature-control equipment of the correct size and type for use at each Elderly Nutrition site, including heated cabinets, steam tables, or comparable equipment, sufficient to maintain the required temperatures until serving.

5.3 Site Equipment. For each congregate Elderly Nutrition site, Company shall provide: (a) food carriers for hot and cold food; (b) serving pans; (c) electrically heated plug-in hot cabinets; (d) serving utensils consisting of one spatula, three slotted spoodles, three solid spoodles, two slotted spoons, two solid spoons, one pair of tongs, two No. 8 scoops, one eight-ounce ladle, one one-ounce ladle, and one one-gallon plastic pitcher; and (e) food thermometers.

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5.4 Sanitation and Risk of Loss. Company shall sanitize food carriers, equipment, and serving utensils. Client shall not be liable for loss of or damage to Company's serving equipment or transportation containers left at a serving site, except to the extent caused by Client's negligence or willful misconduct.

5.5 Disposable Supplies. Subject to the Program Supervisor's reasonable approval, Company shall provide: (a) sealed kits containing durable plastic knives, spoons, and forks; quarter-fold, 13-inch-by-13-inch napkins; and salt and pepper packets; (b) heavy-weight, 55-gallon trash-can liners of at least 18-micron thickness that are impervious to liquids and odors; (c) durable, extra-large disposable gloves, hairnets, and aprons; (d) individually wrapped plastic straws; (e) large plastic bags with twist-tie closures for breads and cookies, together with plastic wrap; (f) approved three-compartment heat-retentive containers for home-delivered meals, with an entrée section holding at least ten ounces and each vegetable section holding at least four ounces; (g) approved individual six- or eight-ounce containers with tight-fitting lids sufficient to prevent spillage of cold foods and stews for home-delivered meals; and (h) ten-ounce soup or salad bowls.

6. LICENSES, PERMITS AND TAXES

6.1 Licenses and Permits. Company shall procure, maintain, and post the food licenses and permits as required by law. Client represents and warrants that it has and will maintain all other licenses and permits necessary to operate the Premises and the Food Services. The Client agrees to notify Company immediately upon receiving notice of loss of any such permit or license.

6.2 Sanitation Rating and Food-Handler Requirements. Company shall maintain a Grade A sanitation rating for its food-preparation facility and comply with applicable food-handler permit and health-examination requirements. If the rating falls below Grade A, Company shall notify Client by 5:00 p.m. on the day of the change, request reinspection within two (2) working days, use commercially reasonable efforts to have the reinspection completed within fifteen (15) working days after the request, and provide Client proof of the resulting inspection within three (3) working days after reinspection. Any failure to comply with this paragraph shall be addressed under Section 8.1.

6.3 Taxes. Company shall be responsible for collecting and remitting sales tax on applicable sales collected by Company. Unless Client provides documentation of Client's federal and state tax-exempt status to the Company's sole satisfaction, Client shall reimburse Company for state and local sales tax on the full amount of charges and fees billed to the Client. Client shall secure and pay all federal, state, and local property, excise and income and other taxes and fees required for the Premises and resulting from the Food Services provided for hereunder. Client shall immediately pay for any tax assessments including interest, penalties, costs, and expenses, which are assessed against the Food Service operation and were not in effect as of the Commencement Date or were owed but unpaid as of the Commencement Date. Client shall notify Company promptly should its sales tax status be changed.

7. FINANCIAL ARRANGEMENTS

7.1 Payment Arrangement. In consideration for services provided to the Client, Company will charge the Client as follows:

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Meal	Rate Per Meal, Plus Applicable Sales Tax
Congregate	$6.31
Home-Delivered Pre-plated	$6.31

The above price is based upon the following volume per week of meals: 975 meals per week ("Volume Level"). If the Volume Level decreases by ten (10%) or more for at least four (4) weeks (as reviewed by Company monthly), such a reduction in the Volume Level will result in an automatic price increase of five percent (5.0%) to the prices set forth in Section 7.1.

7.2 Payments Due and Late Payment Penalty. On or before the tenth (10^{th}) day of each month, Company will bill the Client for the preceding month's charges. Company shall issue an invoice at the end of each Accounting Period showing the amounts due. Client shall pay the full invoice amount within thirty (30) days from the issuance of the invoice. Payment Method shall be electronic via AFT/ACH transfer, or another acceptable electronic method agreed upon between the parties. In the event payment is not made within thirty (30) days of the due date, the invoice will be subject to a finance charge of eighteen percent (18%) per annum or, if less, the maximum amount permitted under applicable law. The right of Company to charge the finance charge shall not be construed as a waiver of Company's normal entitlement to receive timely payment as set forth herein. Any change of banking information or change in the method of monies being transmitted or received shall be documented in hard copy (printed on paper) and delivered by hand, via certified or registered mail return receipt requested, or by overnight delivery service with a receipt of delivery, provided that such delivery is to the parties per Notice. In the alternative, the Company, at its discretion, may request verification by phone of any change of banking information or change in the method of monies being transmitted or received.

7.3 Right to Offset. In the event that Client is more than thirty (30) days past due on any obligations to Company, Company shall have the right to offset, from any other sums owed by Company to Client, all or any portion of such outstanding receivables. Additionally, Company shall have the right, at Company's option, at any time that Client is over thirty (30) days past due on any obligations require that Client pay, on a prebilling basis, at least one week in advance of each Accounting Period, the estimated amount due Company for that Accounting Period. The estimated amount shall be adjusted and reconciled to the actual amount in the next prebilling invoice, or if Client is no longer past due on its obligations to Company, with the next invoice due hereunder. Further, Company shall have the right to immediately adjust hours, prices, labor, and menu offerings to further off-set any losses.

7.4 Change in Conditions. The financial terms set forth in this Agreement, and all other obligations assumed by Company hereunder, are based on conditions in existence on the date Company commences operations including, without limitation, population; labor costs; applicable Governmental Rules; tariffs; food and supply costs; provision of equipment and utilities; state of the Premises; and federal, state, and local sales, use and excise taxes (the "Conditions"). Further, Client acknowledges that in connection with the negotiation and execution of this Agreement, Company has relied upon Client's representations regarding existing and future conditions (the "Representations"). In the event of change in the Conditions, inaccuracy of the Representations, or if Client requests any significant change in the Food Services as provided under this Agreement, the financial terms and other obligations assumed by Company shall be renegotiated to reflect a

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proportionate increase in Company's charges to the Client. Company will provide a thirty (30) day notice of such increased charges.

7.5 Future Pricing. Pricing adjustments shall be made automatically on an annual basis at a rate no less than the greater of three percent (3%), the most recently released U.S. Department of Labor Consumer Price Index, All Urban Consumers, National Average Unadjusted, Food Away from Home, or the changes in the Market Basket of Products. On the anniversary of the Commencement Date, Company's proposed adjustments shall go into effect.

7.6 Attorney's Fees and Costs. Client shall pay all costs of collecting any amount due Company, including attorney's fees and all costs and other expenses incurred by Company in collecting an indebtedness of Client. This provision shall survive the termination of the Agreement.

8. TERMINATION OF THE AGREEMENT.

8.1 Termination for Non-Performance. If either party refuses, fails or is unable to perform or observe any of the terms or conditions of this Agreement for any reason other than for Excused Performance as set forth in this Agreement, the party claiming such deficiency shall provide the breaching party written notice of any such breach. If the breaching party remedies such breach within (i) three (3) days in the case of failure to make payment when due, (ii) fifteen (15) days in the case of any other breach, or (iii) a reasonable time where cure is not possible within fifteen (15) days (collectively the "Notice Period"), the notice shall be null and void. If the breaching party fails to remedy the breach within the Notice Period, the party giving notice may cancel the Agreement after the end of the Notice Period.

8.2 Termination for Financial Insecurity. If either Party makes an unauthorized assignment for the benefit of creditors, files a petition under the bankruptcy or insolvency laws of any jurisdiction, has or suffers a receiver or trustee to be appointed for its business or property, or is adjudicated a bankrupt or an insolvent, the other party may terminate the Agreement with three (3) days' notice. Provided, however, that Client agrees to provide Company thirty (30) days' notice before filing a petition for bankruptcy.

8.3 Voluntary Termination. Either Party may terminate this Agreement with or without cause by written notice to the other party given not less than thirty (30) days prior to the effective date of termination.

8.4 Continuing Obligations. The termination of this Agreement shall not affect the rights, privileges, or liabilities of the Parties as they exist as of the effective date of termination. All outstanding amounts owed to Company shall become due and payable immediately upon termination. If, at Client's request, Company enters into agreements with one or more third parties in connection with its management of Client's Food Service operations (collectively, "Third Party Agreements"), Client agrees, at Client's sole cost and expense, to: (i) assume and undertake (or cause to be assumed and undertaken by the Food Service provider succeeding Company) all responsibilities of Company under all Third Party Agreements from and after the date this Agreement expires or is earlier terminated; (ii) release Company from all liability associated with such Third Party Agreements from and after the date this Agreement expires or is earlier terminated; and (iii) bear all liability and responsibility with respect to any costs, fees and other charges associated with termination of such Third Party Agreements. This Paragraph shall survive the termination or expiration of this Agreement.

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9. INDEMNIFICATION; INSURANCE

9.1 Insurance. Company shall procure and maintain the following insurance:

1. Worker's Compensation Insurance as prescribed by the laws of the state where the Premises are located; and
2. Comprehensive General Liability Insurance, with limits of two million dollars ($2,000,000.00) per occurrence and two million dollars ($2,000,000.00) annual aggregate to cover any and all claims that arise during the course of this Agreement.

A. Subrogation. Client and Company waive any and all right of recovery from each other for property damage or loss of use thereof, however occurring, which loss is insured under a valid and collectible insurance policy to the extent of any recovery collectible under such insurance. This waiver shall include, but not be limited to, losses covered by policies of fire, extended coverage, boiler explosion and sprinkler leakage. This waiver shall not apply to claims for personal death or injury. Company shall not be liable to the Client, in any way for damage to the Facilities or Premises caused by reason of fire, or other hazard, however caused, or by the reason of an act of God. In any event, Company shall not be held liable for any cause to an extent which would exceed effective coverage and dollar limits prevailing under the policies of insurance described in this Agreement.

9.2 Indemnification. To the fullest extent allowable under applicable law, each Party agrees to provide the following indemnification:

A. Each party agrees that it will defend, indemnify and hold harmless the other party, its officers, directors, parent corporation, affiliates, employees and agents ("Indemnified Parties") against any and all liabilities, losses, damages, injuries, deaths, reasonable litigation expenses (including, without limitation, reasonable attorneys' fees), costs and costs of court (collectively, "Damages") which Indemnified Parties may hereafter sustain, incur or be required to pay arising out of the other party's negligent acts, omissions or failure to perform obligations pursuant to this Agreement. Provided, however, neither party shall be required to defend, indemnify, and hold harmless the other party for any intentional or criminal actions of the other party or its employees, visitors, or invitees. Client agrees to defend, indemnify, and hold harmless Company Indemnified Parties from all Damages which may arise due to any act or omission of a Company Party made in compliance with a Client's rules or requirements.

B. Notice of Indemnification. A party shall only be required to indemnify pursuant to the Agreement, where that party receives a written request to indemnify within twenty (20) days after the initial receipt of notice of any such lawsuit or claim by the party requesting indemnification. Failure to notify a party of such claim or lawsuit within the stated period of time shall relieve that party of any and all responsibility and liability under this Agreement to defend, indemnify and hold harmless for that claim or lawsuit.

10. GENERAL AGREEMENT TERMS

10.1 Confidentiality. Neither Client, nor Client's employees or agents, shall disclose, photocopy, duplicate or use, either during or after the term of this Agreement, any Proprietary, Confidential and Trade Secret Information, without Company's prior written permission. All Proprietary,

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Confidential and Trade Secret Information shall remain Company exclusive property. Client's access or use of Company Proprietary, Confidential and Trade Secret Information or Software shall not create any right, title, interest or copyright in such Information or Software. If Client is requested to disclose any of the Confidential Information to any third party for any reason, Client shall provide Company with prompt notice of such request(s). Upon termination of this Agreement, Client shall return all Company Proprietary, Confidential and Trade Secret Information in Client's possession relating to Company's services pursuant to this Agreement. Notwithstanding the foregoing, Client is not required to return or destroy Proprietary, Confidential, and Trade Secret Information retained (a) for regulatory, legal, or audit purposes; (b) in compliance with it its document retention policies; or (c) in accordance with its standard electronic backup and archival procedures (collective, "Retained Confidential Information"). For so long as any Retained Confidential Information is retained by the Client, the Retained Confidential Information shall be maintained in a manner such that it is readily accessible only to legal or compliance personnel who are aware of this Agreement and such Retained Confidential Information shall continue to be subject to the obligations set forth in this Agreement. Client agrees that upon breaching this provision, Company shall be entitled to seek equitable relief, including injunction or specific performance, in addition to all other available remedies. This provision shall survive the termination of the Agreement.

10.2 Intellectual Property. Nothing in this Agreement is intended to grant any rights to Client under any patent, copyright, trademark, trade name, trade secret or other proprietary right of Company (whether now owned or hereafter developed or acquired), all of which are reserved to Company.

10.3 Independent Contractor Relationship. It is mutually understood and agreed, and it is the intent of the Parties, that an independent contractor relationship is hereby established under the terms and conditions of this Agreement. Employees of Company are not, nor shall they be deemed to be, employees of Client. Employees of Client are not, nor shall they be deemed to be, employees of Company.

10.4 Notice. Any notices or changes required under this Agreement shall be considered sufficient when: delivered by hand, or when received by certified or registered mail, return receipt requested, or, by overnight delivery service with a receipt of delivery, provided that such delivery is to the parties at the following addresses:

Client	Company
County of Harnett	TRIO Community Meals, LLC
455 McKinney Parkway	100 Valley Drive
Lillington, NC 27546	Pearl, MS 39208

10.5 Excused Performance. If performance of any terms or provisions hereof (other than the payment of monies) shall be delayed or prevented because of compliance with any law, regulation, decree or order by any federal, state, or local court, governmental agency or governmental authority, or because of riot, war, public disturbance, strike, lockout, differences with workmen, fire, flood, Act of God, pandemic, epidemic, or any other reason whatsoever, which is not within the control of the party whose performance is interfered with, and which, by the exercise of reasonable diligence said party is unable to prevent, the party so suffering may at its option, suspend, without liability, the performance of its obligations hereunder (other than the payment of monies) during the period such cause continues.

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Docusign Envelope ID: 476A6689-780E-8955-8144-65BA70E5CB56

10.6 Assignment or Transfer. Neither party may assign or transfer this Agreement, or any part thereof, without written consent of the other party. Such consent shall not be unreasonably withheld Provided, however, that this shall not apply to Company's transfer to a parent, sister or successor company where Company provides Client at least thirty (30) days written notice.

10.7 Entire Agreement; Waiver. This Agreement, including any Exhibits hereto, constitutes the entire Agreement between the Parties with respect to the provisions of Company's services, and there are no other or further written or oral understandings or agreements with respect thereto except as otherwise set forth herein. No variation or modification of this Agreement and no waiver of its provisions shall be valid unless in writing and signed by the duly authorized officers of Company and Client. This Agreement supersedes all other agreements between the Parties or their predecessors for the provision of Company Food Services.

10.8 Counterparts; Electronic Signatures. This Agreement may be executed in multiple counterparts, each of which shall be effective upon delivery and, thereafter, shall be deemed to be an original, and all of which shall be taken as one and the same instrument with the same effect as if each party had signed on the same signature page. This Agreement may be transmitted by fax or by electronic mail in portable document format ("PDF") and signatures appearing on faxed instruments and/or electronic mail instruments shall be treated as original signatures.

10.9 State Guidelines. Client hereby agrees that the validity and construction of this Agreement shall be governed by North Carolina law. Should a lawsuit be necessary to enforce this Agreement, Client hereby waives any objection to venue or personal jurisdiction and agrees to be subject to the jurisdiction of the courts located in North Carolina. A facsimile copy or photocopy of this Agreement shall be valid as an original thereof. EACH PARTY HEREBY WAIVES THE RIGHT TO A TRIAL BY JURY IN ANY ACTION OR PROCEEDING ARISING OUT OF OR RELATING TO THIS AGREEMENT OR THE SUBJECT MATTER HEREOF AND BROUGHT BY ANY OTHER PARTY

10.10 Limitation of Liability. Company's entire liability and Client's exclusive remedy for damages arising out of or related to this Agreement or the Food Services shall not exceed the total amount paid during the previous twelve (12) months. COMPANY SHALL NOT BE LIABLE FOR LOSS OF BUSINESS, BUSINESS INTERRUPTION, CONSEQUENTIAL, INCIDENTAL, SPECIAL OR PUNITIVE DAMAGES, OR FOR LOSS OF REVENUE OR PROFIT IN CONNECTION WITH THE PERFORMANCE OR FAILURE TO PERFORM THIS AGREEMENT, REGARDLESS OF WHETHER SUCH LIABILITY ARISES FROM BREACH OF CONTRACT, TORT, OR ANY OTHER THEORY OF LIABILITY.

10.11 Severability. Any term or provision of this Agreement that is invalid or unenforceable shall not affect the validity or enforceability of the remaining terms and provisions hereof or the validity or enforceability of the offending term or provision in any other situation.

10.12 Authority: Company and Client represent that the individual executing this Agreement has been duly and validly authorized to execute this Agreement on each party's respective behalf with the full power and authority under all applicable laws and respective articles of incorporation, bylaws, or other governing instrument to enter into this Agreement and to perform their obligations hereunder.

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Docusign Envelope ID: 476A6689-780E-8955-8144-65BA70E5CB56

IN WITNESS WHEREOF, the Parties, intending to be legally bound, have caused their appointed and duly assigned officers to execute this Agreement.

CLIENT: County of Harnett

Signature: _____

Name: _____

Title: _____

Date: _____ DS

This instrument has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act

By: _____

Name: Kimberly Honeycutt

Title: County Finance Officer

DocuSigned by:

Kimberly Honeycutt

576BAACE60E3409...

Kimberly Honeycutt

Finance Officer

8/21/2026

COMPANY: TRIO Community Meals, LLC

Signature: DocuSigned by: John Kirk

Name: John Kirk

Title: President

Date: 8/14/2026

RUN DATE: 8/21/2026 9:14 AM **HARNETT COUNTY REFUND REPORT**

PARAMETERS SELECTED FOR ACTIVITY REFUND REPORT:

TRANSACTION DATE RANGE: 07/01/2026 12:00:00 AM - 07/31/2026 12:00:00 AM
PAYMENT DATE RANGE:
USER/OPERATOR:
TAX DISTRICT(S):
BILL YEAR RANGE:
BILL# RANGE:

BILL TYPE: Both

RELEASE NUMBER ONLY:No

SORT BY: Transaction Date

PAYMENT TYPE: ,Card - Card,Cash - Cash,Check - Check,MONEYORDER - MONEYORDER,SYSTEM - SYSTEM,UNKNOWN -

RUN DATE: 8/21/2026 9:14 AM **HARNETT COUNTY REFUND REPORT**

NAME	BILL NUMBER		PAYMENT TYPE	AMOUNT	OPER	DATE TIME
202581426400	2025-814264	PERSONAL PROPERTY	Check	86.00	TSHERRING	7/1/2026 12:31:50 PM
CASE KANEN MAKOA						
172 TARLETON DR						
FUQUAY VARINA, NC 27526		PAID BY WAYNE J GRIFFIN ELECTRIC, INC				
		REFUND RECIPIENT: CASE KANEN MAKOA 172 TARLETON DR FUQUAY VARINA NC 27526				
202581394400	2025-813944	PERSONAL PROPERTY	Check	274.27	TSHERRING	7/1/2026 12:36:36 PM
SURIAGA MICHAEL DOUGLAS						
MARICICH ELISA						
240 HAMMERSTONE DR						
FUQUAY VARINA, NC 27526-6460		PAID BY COSTCO WHOLESALE CORPORATION				
		REFUND RECIPIENT: SURIAGA MICHAEL DOUGLAS 240 HAMMERSTONE DR FUQUAY VARINA NC 27526 6460				
99182905	2022-1700477	RP: 050636 0089	SYSTEM	182.57	abain	7/1/2026 4:09:00 PM
WEATHERS CORNELIA W						
PO BOX 2050						
ANGIER, NC 27501-2050						
		REFUND RECIPIENT: JEANETTE WEATHERS MHOME DOUBLE LISTED PO BOX 2050 ANGIER NC 27501				
500665000	2023-3900	RP: 050636 0089	SYSTEM	182.57	abain	7/1/2026 4:10:00 PM
WEATHERS CORNELIA W						
PO BOX 2050						
ANGIER, NC 27501-2050						
		REFUND RECIPIENT: JEANETTE WEATHERS MHOME DOUBLE LISTED PO BOX 2050 ANGIER NC 27501				

NAME	BILL NUMBER		PAYMENT TYPE	AMOUNT	OPER	DATE TIME
500665000	2024-3900	RP: 050636 0089	SYSTEM	182.57	abain	7/1/2026 4:10:00 PM
WEATHERS CORNELIA W						
PO BOX 2050						
ANGIER, NC 27501-2050						
		REFUND RECIPIENT: JEANETTE WEATHERS MHOME DOUBLE LISTED PO BOX 2050 ANGIER NC 27501				
~~500665000~~	~~2025-3900~~	~~RP: 050636 0089~~	~~SYSTEM~~	~~52.86~~	~~abain~~	~~7/1/2026 4:11:00 PM~~
~~WEATHERS CORNELIA W~~						** VOIDED **
~~PO BOX 2050~~						
~~ANGIER, NC 27501-2050~~						
		~~REFUND RECIPIENT: JEANETTE WEATHERS~~ ~~MHOME DOUBLE LISTED~~ ~~PO BOX 2050~~ ~~ANGIER NC 27501-2050~~				
202581820500	2025-818205	PERSONAL PROPERTY	Check	4.32	JAMAYA	7/2/2026 1:26:44 PM
WILLIAMS BELINDA DENISE						
158 MCKAY DR						
SPRING LAKE, NC 28390		PAID BY JOSEPH B DAVIS				
		REFUND RECIPIENT: JOSEPH B. DAVIS 158 MCKAY DR SPRING LAKE NC 28390				
99166926	2009-1682181		Check	152.30	kbaker	7/7/2026 12:11:06 PM
STUBBLEFIELD RYAN D						
1398 HARBOR VIEW DR						
NORTH FORT MYERS, FL 33917		PD BY DEBT SET-OFF				
		REFUND RECIPIENT: RYAN D STUBBLEFIELD 4616 MEAT CAMP RD TODD NC 28684 9535				
708499000	2025-69236	RP: 070691 0092 01	Check	4.89	TSHERRING	7/7/2026 12:19:38 PM
WESTBROOK GENE CARSON JR						
WESTBROOK CHRISTINA B						
541 PAUL POPE RD						
THOMASVILLE, NC 27360		PAID BY UKG INC				
		REFUND RECIPIENT: WESTBROOK GENE CARSON JR 541 PAUL POPE RD THOMASVILLE NC 27360				

NAME	BILL NUMBER		PAYMENT TYPE	AMOUNT	OPER	DATE TIME
1400035165	2025-13157	RP: 130600 0057 11	Check	96.86	TSHERRING	7/7/2026 1:01:38 PM
ESTRADA JAVIER AGUIRRE						
AGUIRRE REYES A						
137 SILVER FOX RD						
BROADWAY, NC 27505		PAID BY UKG INC				
		REFUND RECIPIENT: AVILA MARIA REYES 137 SILVER FOX RD BROADWAY NC 27505				
202581791800	2025-817918	PERSONAL PROPERTY	Check	272.26	TSHERRING	7/8/2026 2:27:36 PM
SNYDER JOSEPH GLEN						
380 N DUNN ST						
ANGIER, NC 27501		PAID BY GLOBAL PAY				
		REFUND RECIPIENT: SNYDER JOSEPH GLEN 380 N DUNN ST ANGIER NC 27501				
99299597	2022-60752	RP: 130610 0056	SYSTEM	604.14	abain	7/8/2026 4:23:45 PM
WOMBLE THOMAS						
WOMBLE J						
7621 OLD US 421						
LILLINGTON, NC 27546						
		REFUND RECIPIENT: JOYCE M WOMBLE REFUND DUE AFTER VALUE CORRECTION 7621 OLD US 421 LILLINGTON NC 27546				
1302046000	2023-13000	RP: 130610 0056	SYSTEM	622.15	abain	7/8/2026 4:25:43 PM
WOMBLE THOMAS						
WOMBLE J						
7621 OLD US 421						
LILLINGTON, NC 27546-9251						
		REFUND RECIPIENT: JOYCE M WOMBLE REFUND DUE AFTER BILL CORRECTIONS 7621 OLD US 421 LILLINGTON NC 27546				

NAME	BILL NUMBER		PAYMENT TYPE	AMOUNT	OPER	DATE TIME
1302046000	2024-13000	RP: 130610 0056	SYSTEM	622.15	abain	7/8/2026 4:27:37 PM
WOMBLE THOMAS						
WOMBLE J						
7621 OLD US 421						
LILLINGTON, NC 27546-9251						
		REFUND RECIPIENT: JOYCE M WOMBLE REFUND DUE AFTER BILL CORRECTION 7621 OLD US 421 LILLINGTON NC 27546				
1302046000	2025-13000	RP: 130610 0056	SYSTEM	631.15	abain	7/8/2026 4:33:02 PM
WOMBLE THOMAS						
WOMBLE J						
7621 OLD US 421						
LILLINGTON, NC 27546-9251						
		REFUND RECIPIENT: DEANNA W WESTER REFUND DUE AFTER BILL CORRECTION 86 C P STEWART RD LILLINGTON NC 27546				
1400035837	2025-29438	RP: 120547 0041	Check	323.08	TSHERRING	7/9/2026 12:19:46 PM
HART ERICA R						
HARRIS ANTONIO						
9505 WILLIAMSGATE LN						
CHARLOTTE, NC 28215-7611		PAID BY MECKLENBURG COUNTY				
		REFUND RECIPIENT: HART ERICA R 9505 WILLIAMSGATE LN CHARLOTTE NC 28215 7611				
202581426400	2025-814264	PERSONAL PROPERTY	Check	86.00	TSHERRING	7/10/2026 2:19:15 PM
CASE KANEN MAKOA						
172 TARLETON DR						
FUQUAY VARINA, NC 27526		PAID BY WAYNE J GRIFFIN ELECTRIC, INC				
		REFUND RECIPIENT: CASE KANEN MAKO 172 TARLETON DR FUQUAY VARINA NC 27526				
906839000	2025-50137	RP: 09956501 0282 49	Check	195.73	TSHERRING	7/10/2026 3:21:17 PM
BANKS ERIC D						
BANKS HELEN D SUGGS						
21 CLIFFDALE CT						
CAMERON, NC 28326-9063		PAID BY CATERPILLAR INC				
		REFUND RECIPIENT: BANKS ERIC D 21 CLIFFDALE CT CAMERON NC 28326 9063				

NAME	BILL NUMBER		PAYMENT TYPE	AMOUNT	OPER	DATE TIME
202480893400	2024-808934	PERSONAL PROPERTY	Check	27.61	TSHERRING	7/10/2026 3:43:37 PM
MORGAN AMANDA KATHRYN						
263 OLD SALEM DR						
SPRING LAKE, NC 28390-8215		PAID BY CUMBERLAND COUNTY ABC REFUND RECIPIENT: MORGAN AMANDA KATHRYN 263 OLD SALEM DR SPRING LAKE NC 28390				
202581426400	2025-814264	PERSONAL PROPERTY	Check	86.00	TSHERRING	7/13/2026 2:31:52 PM
CASE KANEN MAKOA						
172 TARLETON DR						
FUQUAY VARINA, NC 27526		PAID BY WAYNE J GRIFFIN ELECTRIC, INC. REFUND RECIPIENT: CASE KANEN MAKOA 172 TARLETON DR FUQUAY VARINA NC 27526				
202581827600	2025-818276	PERSONAL PROPERTY	Check	206.26	TSHERRING	7/13/2026 2:52:32 PM
MATLOCK LOREN GARNETTE						
7493 ELLIOTT BRIDGE RD						
SPRING LAKE, NC 28390-8251		PAID BY WALMART ASSOCIATES INC REFUND RECIPIENT: MATLOCK LOREN GARNETTE 7493 ELLIOTT BRIDGE RD SPRING LAKE NC 28390 8251				
1400035165	2025-13157	RP: 130600 0057 11	Check	90.87	TSHERRING	7/14/2026 12:48:36 PM
ESTRADA JAVIER AGUIRRE						
AGUIRRE REYES A						
137 SILVER FOX RD						
BROADWAY, NC 27505		PAID BY CHAMPION HOME BUILDERS REFUND RECIPIENT: AGUIRRE REYES A 137 SILVER FOX RD BROADWAY NC 27505				
202581394400	2025-813944	PERSONAL PROPERTY	Check	88.35	TSHERRING	7/15/2026 12:23:57 PM
SURIAGA MICHAEL DOUGLAS						
MARICICH ELISA						
240 HAMMERSTONE DR						
FUQUAY VARINA, NC 27526-6460		PAID BY COSTCO WHOLESALE CORPORATION REFUND RECIPIENT: SURIAGA MICHAEL DOUGLAS 240 HAMMERSTONE DR FUQUAY VARINA NC 27526 6460				
1305110000	2025-8633	RP: 130600 0122	Check	97.44	TSHERRING	7/16/2026 10:48:03 AM
SCHALL JOHN NICHOLAS III						

NAME	BILL NUMBER		PAYMENT TYPE	AMOUNT	OPER	DATE TIME
KIMBERLY LYNCH SCHALL 315 FLATBRANCH ROAD BROADWAY, NC 27505		PAID BY FORTUNE BRANDS INNOVATIONS GROUP REFUND RECIPIENT: KIMBERLY LYNCH SCHALL 315 FLATBRANCH ROAD BROADWAY NC 27505				
1500067546	2025-12293636	PERSONAL PROPERTY	SYSTEM	560.44	abain	7/20/2026 2:07:40 PM
SEWELL SHAUN WAYNE PO BOX 187 DUNN, NC 28335-0187		REAPPLIED PAYMENT RECEIVED T0 GENERATE REFUND REFUND RECIPIENT: SHAUN SEWELL REFUND DUE-PROPERTY DOUBLE LISTED PO BOX 187 DUNN NC 28335				
1500017196	2025-2499	RP: 120556 0183	Check	95.78	TSHERRING	7/20/2026 2:34:27 PM
CHANCE NANCY PO BOX 204 BUNNLEVEL, NC 28323		PAID BY HARNETT HEALTHCARE GROUP LLC (DAYFORCE REFUND RECIPIENT: CHANCE NANCY PO BOX 204 BUNNLEVEL NC 28323				
1500081705	2026-605231	PERSONAL PROPERTY	Check	87.00	JAMAYA	7/20/2026 3:36:23 PM
BAKER JANE CIOFFI BAKER RICHARD WAYNE 67 PERNEY CT FUQUAY VARINA, NC 27526		REFUND RECIPIENT: JANE CIOFFI BAKER RICHARD WAYNE BAKER 67 PERNEY CT FUQUAY VARINA NC 27526				
1500081704	2026-605230	PERSONAL PROPERTY	Check	51.25	JAMAYA	7/20/2026 3:47:00 PM
DEAPO DONALD ROBERT DEAPO LINDA SUZANNE 207 ROCKHAVEN DR FUQUAY VARINA, NC 27526		REFUND RECIPIENT: DONALD ROBERT DEAPO LINDA SUZANNE DEAPO 207 ROCKHAVEN DR FUQUAY VARINA NC 27526				

NAME	BILL NUMBER		PAYMENT TYPE	AMOUNT	OPER	DATE TIME
1500081703	2026-605229	PERSONAL PROPERTY	Check	132.81	JAMAYA	7/20/2026 3:51:13 PM
OSTHEIM GREGORY ROBERT						
OSTHEIM KRISTIN JOANNE						
166 BAY TREE LN						
SANFORD, NC 27332						
		REFUND RECIPIENT: GREGORY ROBERT OSTHEIM KRISTIN JOANNE OSTHEIM 166 BAY TREE LN SANFORD NC 27332				
1500025250	2025-32579	RP: 099566 0109 38	Check	264.06	TSHERRING	7/21/2026 11:46:13 AM
MCGUIRE GREGORY M						
107 SUGAR HILL LN						
CAMERON, NC 28326-6004		PAID BY UKG INC				
		REFUND RECIPIENT: MCGUIRE GREGORY M 107 SUGAR HILL LN CAMERON NC 28326 6004				
1400035837	2025-29438	RP: 120547 0041	Check	126.38	TSHERRING	7/22/2026 12:36:46 PM
HART ERICA R						
HARRIS ANTONIO						
9505 WILLIAMSGATE LN						
CHARLOTTE, NC 28215-7611		PAID BY MECKLENBURG COUNTY				
		REFUND RECIPIENT: HART ERICA R 9505 WILLIAMSGATE LN CHARLOTTE NC 28215 7611				
202581565400	2025-815654	PERSONAL PROPERTY	Check	140.16	kbaker	7/23/2026 11:24:24 AM
MANCERA VAZQUEZ CHRISTIAN						
105 YOGI DR						
FUQUAY VARINA, NC 27526		PD BY MINGIN ENTERPRISES INC				
		REFUND RECIPIENT: MANCERA VAZQUEZ CHRISTIAN 105 YOGI DR FUQUAY VARINA NC 27526				
202581849300	2025-818493	PERSONAL PROPERTY	SYSTEM	60.00	abain	7/23/2026 11:54:59 AM
MAYS AARON SAMUEL						
80 CHEDWORTH DR						
ANGIER, NC 27501-5062		REAPPLIED PAYMENT TO PROCESS REFUND FOR BOARD APPROVAL				
		REFUND RECIPIENT: AARON SAMUEL MAYS REFUND OF FEE-APPROVAL BOC 80 CHEDWORTH DR ANGIER NC 27501				

NAME	BILL NUMBER		PAYMENT TYPE	AMOUNT	OPER	DATE TIME
~~1500030030~~	~~2025-19205~~	~~RP: 120556 0076~~	~~Check~~	~~213.29~~	~~kbaker~~	~~7/24/2026 10:41:25 AM~~
~~PAZ-MELLENTHIN LENA KELLY~~						
						** VOIDED **
~~74 GRACIE MCDOUGALD LN~~						
~~BUNNLEVEL, NC 28323-8335~~		~~PD BY CUMBERLAND COUNTY~~				
		~~REFUND RECIPIENT: LENA PAZ MELLENTHIN~~ ~~74 GRACIE MCDOUGALD LN~~ ~~BUNNLEVEL NC 28323 8335~~				
1500071352	2025-30956	RP: 099554 0033 08	Check	4.00	JAMAYA	7/27/2026 1:47:42 PM
MCINTYRE JACQUELINE Y						
HAWKINS FREDDIE L HEIRS						
825 CYPRESS CHURCH RD						
CAMERON, NC 28326-6776		PAID BY THE FIFE LAW FIRM, P.A.				
		REFUND RECIPIENT: THE FIFE LAW FIRM, P.A. TRUST ACCOUNT 8366 SIX FORKS ROAD SUITE 104 RALEIGH NC 27615				
906839000	2025-50137	RP: 09956501 0282 49	Check	117.37	TSHERRING	7/27/2026 2:31:52 PM
BANKS ERIC D						
BANKS HELEN D SUGGS						
21 CLIFFDALE CT						
CAMERON, NC 28326-9063		PAID BY CATERPILLAR INC				
		REFUND RECIPIENT: BANKS ERIC D 21 CLIFFDALE CT CAMERON NC 28326 9063				
1305110000	2025-8633	RP: 130600 0122	Check	58.65	TSHERRING	7/28/2026 8:35:47 AM
SCHALL JOHN NICHOLAS III						
KIMBERLY LYNCH SCHALL						
315 FLATBRANCH ROAD						
BROADWAY, NC 27505		PAID BY FORTUNE BRANDS INNOVATIONS GROUP				
		REFUND RECIPIENT: SCHALL KIMBERLY LYNCH 315 FLATBRANCH ROAD BROADWAY NC 27505				

NAME	BILL NUMBER		PAYMENT TYPE	AMOUNT	OPER	DATE TIME
1500026967	2025-6911	RP: 01053521 0100 70	SYSTEM	80.12	abain	7/28/2026 10:31:47 AM
JEFFREY SCOTT SALO LIVING TRUST						
TAMARA LEE SALO LIVING TRUST						
11 VALLEY BROOK LN						
SPRING LAKE, NC 28390-4015		REAPPLIED PAYMENT AFTER SQ FOOTAGE CORRECTION-REFUND TO MTG CO REFUND RECIPIENT: CORELOGIC TAX SERVICE CENTRALIZED REFUNDS PO BOX 9202 COPPELL TX				
1500026967	2024-6911	RP: 01053521 0100 70	SYSTEM	80.12	abain	7/28/2026 10:35:16 AM
JEFFREY SCOTT SALO LIVING TRUST						
TAMARA LEE SALO LIVING TRUST						
11 VALLEY BROOK LN						
SPRING LAKE, NC 28390-4015		REAPPLIED PAYMENT AFTER SQ FOOTAGE CORRECTION-REFUND TO MTG CO REFUND RECIPIENT: CORELOGIC TAX SERVICE CENTRALIZED REFUNDS PO BOX 9202 COPPELL TX				
1500026967	2023-6911	RP: 01053521 0100 70	SYSTEM	80.12	abain	7/28/2026 10:39:23 AM
JEFFREY SCOTT SALO LIVING TRUST						
TAMARA LEE SALO LIVING TRUST						
11 VALLEY BROOK LN						
SPRING LAKE, NC 28390-4015		REAPPLIED PAYMENT AFTER SQ FOOTAGE CORRECTION-REFUND TO MTG CO REFUND RECIPIENT: CORELOGIC TAX SERVICE CENTRALIZED REFUNDS PO BOX 9202 COPPELL TX				
1305110000	2025-8633	RP: 130600 0122	Check	88.05	TSHERRING	7/28/2026 11:38:27 AM
SCHALL JOHN NICHOLAS III						
KIMBERLY LYNCH SCHALL						
315 FLATBRANCH ROAD						
BROADWAY, NC 27505		PAID BY FORTUNE BRANDS INNOVATIONS GROUP REFUND RECIPIENT: KIMBERLY LYNCH SCHALL 315 FLATBRANCH ROAD BROADWAY NC 27505				
99241059	2022-2115185	RP: 01053521 0100 70	SYSTEM	80.12	abain	7/28/2026 1:28:07 PM
JEFFREY SCOTT SALO LIVING TRUST						
TAMARA LEE SALO LIVING TRUST						
11 VALLEY BROOK LN						
SPRING LAKE, NC 28390-4015		X				

NAME	BILL NUMBER		PAYMENT TYPE	AMOUNT	OPER	DATE	TIME
		REFUND RECIPIENT: CORELOGIC TAX SERVICE CENTRALIZED REFUNDS PO BOX 9202 COPPELL TX					
TOTAL REFUNDS PRINTED:	**7,492.12**	(Count: 40)					
TOTAL VOID REFUNDS:	**-266.15**	(Count: 2)					
TOTAL:	**7,225.97**						

VOIDED REFUND AMOUNTS OF REFUNDS NOT IN 7/1/2026 - 7/31/2026

NAME	BILL NUMBER	AMOUNT	OPER	PAYMENT TYPE	DATE	TIME	REFUND DATE
TOTAL VOID REFUNDS:							

PARAMETERS SELECTED FOR RELEASES REPORT:

TRANSACTION DATE/TIME RANGE: 07/01/2026 - 07/31/2026
PAYMENT DATE RANGE:
BILL TYPE: Both
BILL YEAR/NUMBER RANGE:
PRINT TOTALS ONLY: No
USER/OPERATOR:
EXCLUDE USERS/OPERATORS:
SORT ORDER: Transaction Date
REPORT TITLE:
DISTRICT/TYPE/FEE:
BATCH MONTH RANGE:
BATCH YEAR RANGE:
BATCH REAL TIME:
INCLUDE ONLY THOSE WITH RELEASE NUMBERS: No

RELEASES REPORT
Harnett County

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
1500034852	2026-605188	DY:23RP:010544 0006 02	kdaniels	7/1/2026 12:21:31 PM			
FLOWERS CHERLYN H							
					C ADVLTAX	3,930.00	23.23
					FR92ADVLTAX	3,930.00	4.32
		DEFERRED TAX BILL SHOULD OF BEEN ON WOODED ACERAGE NOT OPEN			TOTAL RELEASES:		27.55
1500034852	2026-605189	DY:24RP:010544 0006 02	kdaniels	7/1/2026 12:21:47 PM			
FLOWERS CHERLYN H							
					C ADVLTAX	3,930.00	23.23
					FR92ADVLTAX	3,930.00	5.11
		DEFERRED TAX BILL SHOULD OF BEEN ON WOODED ACERAGE NOT OPEN			TOTAL RELEASES:		28.34
1500034852	2026-605190	DY:25RP:010544 0006 02	kdaniels	7/1/2026 12:22:13 PM			
FLOWERS CHERLYN H							
					FR92ADVLTAX	3,930.00	5.11
					C ADVLTAX	3,930.00	23.23
		DEFERRED TAX BILL SHOULD OF BEEN ON WOODED ACERAGE NOT OPEN			TOTAL RELEASES:		28.34
99182905	2022-1700477	DY: RP:050636 0089	NICK HIMMEL	7/1/2026 3:58:22 PM			
WEATHERS CORNELIA W							
		OTHER			C ADVLTAX	0.00	348.95
		OTHER			FR30ADVLTAX	0.00	47.24
		SWMH DOUBLE LISTED			TOTAL RELEASES:		396.19
99182905	2022-1700477	DY: RP:050636 0089	NICK HIMMEL	7/1/2026 4:06:39 PM			
WEATHERS CORNELIA W							
					C ADVLTAX	0.00	-348.95
					FR30ADVLTAX	0.00	-47.24
					TOTAL RELEASES:		-396.19
99182905	2022-1700477	DY: RP:050636 0089	NICK HIMMEL	7/1/2026 4:08:50 PM			
WEATHERS CORNELIA W							
		OTHER			C ADVLTAX	0.00	160.80
		OTHER			FR30ADVLTAX	0.00	21.77
		SWMH DOUBLE LISTED			TOTAL RELEASES:		182.57
500665000	2023-3900	DY:0RP:050636 0089	NICK HIMMEL	7/1/2026 4:09:15 PM			
WEATHERS CORNELIA W							
		OTHER			C ADVLTAX	27,208.00	160.80
		OTHER			FR30ADVLTAX	27,208.00	21.77
		SWMH DOUBLE LISTED			TOTAL RELEASES:		182.57
500665000	2024-3900	DY:0RP:050636 0089	NICK HIMMEL	7/1/2026 4:09:45 PM			
WEATHERS CORNELIA W							
		OTHER			C ADVLTAX	27,208.00	160.80

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
		OTHER			FR30ADVLTAX	27,208.00	21.77
		SWMH DOUBLE LISTED				TOTAL RELEASES:	182.57
500665000	2025-3900	DY:0RP:050636 0089	NICK HIMMEL	7/1/2026 4:10:10 PM			
WEATHERS CORNELIA W							
		OTHER			C ADVLTAX	27,208.00	160.80
		OTHER			FR30ADVLTAX	27,208.00	21.77
		SWMH DOUBLE LISTED				TOTAL RELEASES:	182.57
202581502800	2025-815028	DY:25 PERSONAL PROPERTY	ADIAZ	7/2/2026 10:48:48 AM			
SPIGENER TRENTON RYAN							
		NOT IN COUNTY			C ADVLTAX	15,850.00	148.32
		NOT IN COUNTY			FR40ADVLTAX	15,850.00	21.33
		NOT IN COUNTY			CI04ADVLTAX	15,850.00	122.97
		PER TP SHE WANTS THE HARNETT CO TAX BILL SENT TO CUMBERLAND CO				TOTAL RELEASES:	292.62
99028352	2025-2255960	DY: PERSONAL PROPERTY	ADIAZ	7/7/2026 11:32:41 AM			
CARLTON TONY K							
		NOT IN COUNTY			C ADVLTAX	1,271.00	7.51
		NOT IN COUNTY			FR20PEN FEE	1,271.00	0.14
		NOT IN COUNTY			FR20ADVLTAX	1,271.00	1.40
		NOT IN COUNTY			C PEN FEE	1,271.00	0.75
		NON COUNTY				TOTAL RELEASES:	9.80
1500071577	2026-605215	DY:25 PERSONAL PROPERTY	SAUTRY	7/7/2026 12:30:46 PM			
EVENTS BY CASA JK LLC							
		BILLING CORRECTION			C ADVLTAX	24,899.00	147.15
		BILLING CORRECTION			C PEN FEE	24,899.00	14.72
		NEED TO ADD ADDITONS SENT IN				TOTAL RELEASES:	161.87
99299597	2022-60752	DY: RP:130610 0056	NICK HIMMEL	7/8/2026 4:10:15 PM			
WOMBLE THOMAS							
		OTHER			C ADVLTAX	0.00	532.11
		OTHER			FR21ADVLTAX	0.00	72.03
		DWMH DOUBLE LISTED				TOTAL RELEASES:	604.14
1302046000	2023-13000	DY:0RP:130610 0056	NICK HIMMEL	7/8/2026 4:11:15 PM			
WOMBLE THOMAS							
		OTHER			C ADVLTAX	90,036.00	532.11
		OTHER			FR21ADVLTAX	90,036.00	90.04
		DWMH DOUBLE LISTED				TOTAL RELEASES:	622.15
1302046000	2024-13000	DY:0RP:130610 0056	NICK HIMMEL	7/8/2026 4:12:00 PM			
WOMBLE THOMAS							
		OTHER			C ADVLTAX	90,036.00	532.11

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
		OTHER			FR21ADVLTAX	90,036.00	90.04
		DWMH DOUBLE LISTED				TOTAL RELEASES:	622.15
1302046000	2025-13000	DY:0RP:130610 0056	NICK HIMMEL	7/8/2026 4:12:31 PM			
WOMBLE THOMAS							
		OTHER			C ADVLTAX	90,036.00	532.11
		OTHER			FR21ADVLTAX	90,036.00	99.04
		DWMH DOUBLE LISTED				TOTAL RELEASES:	631.15
1400015496	2026-605187	DY:25RP:070691 0028 01	kdaniels	7/9/2026 10:42:08 AM			
LUCAS TERRY T							
					C ADVLTAX	32,430.00	191.66
					FR14ADVLTAX	32,430.00	35.67
		RELEASED QUALIFYING TRACT IN SAMPSON CO				TOTAL RELEASES:	227.33
1400015496	2026-605186	DY:24RP:070691 0028 01	kdaniels	7/9/2026 10:42:26 AM			
LUCAS TERRY T							
					C ADVLTAX	32,430.00	191.66
					FR14ADVLTAX	32,430.00	35.67
		RELEASED QUALIFYING TRACT IN SAMPSON CO				TOTAL RELEASES:	227.33
1400015496	2026-605185	DY:23RP:070691 0028 01	kdaniels	7/9/2026 10:42:49 AM			
LUCAS TERRY T							
					C ADVLTAX	32,430.00	191.66
					FR14ADVLTAX	32,430.00	35.67
		RELEASED QUALIFYING TRACT IN SAMPSON CO				TOTAL RELEASES:	227.33
99127127	2025-12291803	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 11:07:29 AM			
NIGHTTHUNDER BRANDON BLADE							
		NOT IN COUNTY			C PEN FEE	43,283.00	25.58
		NOT IN COUNTY			FR20ADVLTAX	43,283.00	47.61
		NOT IN COUNTY			C ADVLTAX	43,283.00	255.80
		NOT IN COUNTY			FR20PEN FEE	43,283.00	4.76
		NON COUNTY; OUT OF STATE ;GA				TOTAL RELEASES:	333.75
99051637	2025-2278770	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 11:16:38 AM			
ENNIS JOHN BRIAN							
		NOT IN COUNTY			C ADVLTAX	5,774.00	34.12
		NOT IN COUNTY			FR40ADVLTAX	5,774.00	4.91
		NOT IN COUNTY			FR40PEN FEE	5,774.00	0.49
		NOT IN COUNTY			C PEN FEE	5,774.00	3.41
		NON COUNTY; SOLD HOME IN 2024 NEW ADDRESS ALBEMARLE NC				TOTAL RELEASES:	42.93
1500063493	2025-75875	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 12:06:46 PM			
GONZALEZ MARTIN							
		MILITARY			C PEN FEE	1,665.00	0.98
		MILITARY			FR40PEN FEE	1,665.00	0.14
		MILITARY			C ADVLTAX	1,665.00	9.84

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
		MILITARY			FR40ADVLTAX	1,665.00	1.42
		NON RESIDENT				TOTAL RELEASES:	12.38
1500063493	2024-75875	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 12:07:09 PM			
GONZALEZ MARTIN							
		MILITARY			C PEN FEE	1,850.00	1.09
		MILITARY			C ADVLTAX	1,850.00	10.93
		MILITARY			FR40ADVLTAX	1,850.00	1.57
		MILITARY			FR40PEN FEE	1,850.00	0.16
		NON RESIDENT				TOTAL RELEASES:	13.75
99115614	2022-2255138	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 12:28:40 PM			
MCNEIL JOSEPH							
		NOT IN COUNTY			C PEN FEE	0.00	0.31
		NOT IN COUNTY			FR80ADVLTAX	0.00	0.50
		NOT IN COUNTY			FR80PEN FEE	0.00	0.05
		NOT IN COUNTY			C ADVLTAX	0.00	3.10
		NON COUNTY SINCE 2021				TOTAL RELEASES:	3.96
99115614	2023-2255138	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 12:29:15 PM			
MCNEIL JOSEPH							
		NOT IN COUNTY			C ADVLTAX	473.00	2.80
		NOT IN COUNTY			C PEN FEE	473.00	0.28
		NOT IN COUNTY			FR80ADVLTAX	473.00	0.45
		NOT IN COUNTY			FR80PEN FEE	473.00	0.05
		NON COUNTY SINCE 2021				TOTAL RELEASES:	3.58
99115614	2024-2255138	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 12:29:40 PM			
MCNEIL JOSEPH							
		NOT IN COUNTY			FR80PEN FEE	426.00	0.04
		NOT IN COUNTY			FR80ADVLTAX	426.00	0.40
		NOT IN COUNTY			C PEN FEE	426.00	0.25
		NOT IN COUNTY			C ADVLTAX	426.00	2.52
		NON COUNTY SINCE 2021				TOTAL RELEASES:	3.21
99053442	2025-2278924	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 2:10:33 PM			
FAIRWEATHER JASON ANDREW							
		NOT IN COUNTY			C PEN FEE	628.00	0.37
		NOT IN COUNTY			FR22PEN FEE	628.00	0.07
		NOT IN COUNTY			SC20ADVLTAX	628.00	0.13
		NOT IN COUNTY			CI05ADVLTAX	628.00	3.39
		NOT IN COUNTY			FR22ADVLTAX	628.00	0.69
		NOT IN COUNTY			SC20PEN FEE	628.00	0.01
		NOT IN COUNTY			CI05PEN FEE	628.00	0.34
		NOT IN COUNTY			C ADVLTAX	628.00	3.71
		NON COUNTY TP BEEN IN BENSON SINCE JAN 2020				TOTAL RELEASES:	8.71
99053442	2024-2278924	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 2:10:50 PM			
FAIRWEATHER JASON ANDREW							
		NOT IN COUNTY			C ADVLTAX	698.00	4.13
		NOT IN COUNTY			C PEN FEE	698.00	0.41
		NOT IN COUNTY			FR22PEN FEE	698.00	0.06
		NOT IN COUNTY			SC20ADVLTAX	698.00	0.14

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
		NOT IN COUNTY			CI05ADVLTAX	698.00	3.77
		NOT IN COUNTY			FR22ADVLTAX	698.00	0.63
		NOT IN COUNTY			SC20PEN FEE	698.00	0.01
		NOT IN COUNTY			CI05PEN FEE	698.00	0.38
		NON COUNTY TP BEEN IN BENSON SINCE JAN 2020			TOTAL RELEASES:		9.53
99053442	2023-2278924	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 2:11:12 PM			
FAIRWEATHER JASON ANDREW							
		NOT IN COUNTY			FR22ADVLTAX	776.00	0.70
		NOT IN COUNTY			SC20PEN FEE	776.00	0.02
		NOT IN COUNTY			CI05PEN FEE	776.00	0.39
		NOT IN COUNTY			C PEN FEE	776.00	0.46
		NOT IN COUNTY			FR22PEN FEE	776.00	0.07
		NOT IN COUNTY			SC20ADVLTAX	776.00	0.16
		NOT IN COUNTY			CI05ADVLTAX	776.00	3.88
		NOT IN COUNTY			C ADVLTAX	776.00	4.59
		NON COUNTY TP BEEN IN BENSON SINCE JAN 2020			TOTAL RELEASES:		10.27
99053442	2022-2278924	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 2:11:35 PM			
FAIRWEATHER JASON ANDREW							
		NOT IN COUNTY			CI05ADVLTAX	0.00	4.31
		NOT IN COUNTY			FR22PEN FEE	0.00	0.08
		NOT IN COUNTY			SC20ADVLTAX	0.00	0.17
		NOT IN COUNTY			C PEN FEE	0.00	0.51
		NOT IN COUNTY			FR22ADVLTAX	0.00	0.78
		NOT IN COUNTY			CI05PEN FEE	0.00	0.43
		NOT IN COUNTY			SC20PEN FEE	0.00	0.02
		NOT IN COUNTY			C ADVLTAX	0.00	5.09
		NON COUNTY TP BEEN IN BENSON SINCE JAN 2020			TOTAL RELEASES:		11.39
99053442	2021-2278924	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 2:11:52 PM			
FAIRWEATHER JASON ANDREW							
		NOT IN COUNTY			FR22PEN FEE	0.00	0.09
		NOT IN COUNTY			SC20ADVLTAX	0.00	0.19
		NOT IN COUNTY			CI05ADVLTAX	0.00	4.79
		NOT IN COUNTY			C PEN FEE	0.00	0.72
		NOT IN COUNTY			FR22ADVLTAX	0.00	0.86
		NOT IN COUNTY			SC20PEN FEE	0.00	0.02
		NOT IN COUNTY			CI05PEN FEE	0.00	0.48
		NOT IN COUNTY			C ADVLTAX	0.00	7.19
		NON COUNTY TP BEEN IN BENSON SINCE JAN 2020			TOTAL RELEASES:		14.34
99067153	2020-2269377	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 3:39:56 PM			
GROSSMAN CHARLES MICHAEL							
		NOT IN COUNTY			FR30ADVLTAX	0.00	0.40
		NOT IN COUNTY			C ADVLTAX	0.00	3.74
		NOT IN COUNTY			FR30PEN FEE	0.00	0.04
		NOT IN COUNTY			C PEN FEE	0.00	0.37
		NON COUNTY; JOCO SINCE 2019			TOTAL RELEASES:		4.55

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
99067153	2021-2269377	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 3:40:57 PM			
GROSSMAN CHARLES MICHAEL							
		NOT IN COUNTY			FR30ADVLTAX	0.00	0.38
		NOT IN COUNTY			FR30PEN FEE	0.00	0.04
		NOT IN COUNTY			C ADVLTAX	0.00	3.60
		NOT IN COUNTY			C PEN FEE	0.00	0.36
		NON COUNTY; JOCO SINCE 2019				TOTAL RELEASES:	4.38
99067153	2022-2269377	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 3:41:15 PM			
GROSSMAN CHARLES MICHAEL							
		NOT IN COUNTY			C PEN FEE	0.00	0.26
		NOT IN COUNTY			C ADVLTAX	0.00	2.55
		NOT IN COUNTY			FR30PEN FEE	0.00	0.03
		NOT IN COUNTY			FR30ADVLTAX	0.00	0.35
		NON COUNTY; JOCO SINCE 2019				TOTAL RELEASES:	3.19
99193118	2025-2288646	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 4:01:44 PM			
WRIGHT-HALL BRENDA LEE							
		NOT IN COUNTY			FR10ADVLTAX	12,877.00	16.74
		NOT IN COUNTY			FR10PEN FEE	12,877.00	1.67
		NOT IN COUNTY			C PEN FEE	12,877.00	7.61
		NOT IN COUNTY			C ADVLTAX	12,877.00	76.10
		PER STARS THE NEW ADDRESS WAS NOT ISSUED UNTIL JULY 2023; NON COUNTY; ROBESON COUNTY				TOTAL RELEASES:	102.12
99193118	2024-2288646	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 4:02:02 PM			
WRIGHT-HALL BRENDA LEE							
		NOT IN COUNTY			C PEN FEE	14,123.00	8.35
		NOT IN COUNTY			FR10ADVLTAX	14,123.00	18.36
		NOT IN COUNTY			FR10PEN FEE	14,123.00	1.84
		NOT IN COUNTY			C ADVLTAX	14,123.00	83.47
		PER STARS THE NEW ADDRESS WAS NOT ISSUED UNTIL JULY 2023; NON COUNTY; ROBESON COUNTY				TOTAL RELEASES:	112.02
99100754	2025-2249468	DY: PERSONAL PROPERTY	ADIAZ	7/10/2026 4:21:26 PM			
LOFTIS TRACY K							
		NOT IN COUNTY			C ADVLTAX	2,111.00	12.48
		NOT IN COUNTY			FR16ADVLTAX	2,111.00	2.53
		NOT IN COUNTY			FR16PEN FEE	2,111.00	0.25
		NOT IN COUNTY			C PEN FEE	2,111.00	1.25
		NON COUNTY; DIED 2024; CANCELLED TITLE TO CA				TOTAL RELEASES:	16.51
99068382	2025-2251980	DY: PERSONAL PROPERTY	ADIAZ	7/13/2026 9:46:52 AM			
HADWIN SHELIA KELLY							
		SOLD/TRADED			FR93PEN FEE	2,123.00	0.23
		SOLD/TRADED			C PEN FEE	2,123.00	1.26
		SOLD/TRADED			FR93ADVLTAX	2,123.00	2.34
		SOLD/TRADED			C ADVLTAX	2,123.00	12.55
		SOLD 2002 WCT NOV OF 2024 TO OUT OF STATE				TOTAL RELEASES:	16.38

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
1500061992	2025-75395	DY: PERSONAL PROPERTY	smorse	7/13/2026 9:47:42 AM			
SALLEE RAMARION SHAWN							
		LISTED IN ERROR			C PEN FEE	2,076.00	1.23
		LISTED IN ERROR			C ADVLTAX	2,076.00	12.27
		LISTED IN ERROR			FR30ADVLTAX	2,076.00	1.66
		LISTED IN ERROR			FR30PEN FEE	2,076.00	0.17
		TP SOLD REAL ESTATE AND MOVED TO TEXAS PER ADDRESS ON THE NEW DEED IN 2024				TOTAL RELEASES:	15.33
99051872	2025-2086242	DY: PERSONAL PROPERTY	ADIAZ	7/13/2026 10:21:30 AM			
ENTERPRISE MOBILE HOME CONTRACTORS I							
		SOLD/TRADED			C ADVLTAX	16,178.00	95.61
		SOLD/TRADED			FR93PEN FEE	16,178.00	1.78
		SOLD/TRADED			C PEN FEE	16,178.00	9.56
		SOLD/TRADED			FR93ADVLTAX	16,178.00	17.80
		BUSINESS SOLD IN 2023 TRAILERS SOLD				TOTAL RELEASES:	124.75
99005549	2025-2262939	DY: PERSONAL PROPERTY	ADIAZ	7/13/2026 3:12:05 PM			
ASH KEVIN DARYLE							
		SOLD/TRADED			C ADVLTAX	1,897.00	11.21
		SOLD/TRADED			FR30ADVLTAX	1,897.00	1.52
		SOLD/TRADED			FR30PEN FEE	1,897.00	0.15
		SOLD/TRADED			C PEN FEE	1,897.00	1.12
		SOLD OUT OF STATE;PA				TOTAL RELEASES:	14.00
99005549	2024-2262939	DY: PERSONAL PROPERTY	ADIAZ	7/13/2026 3:12:30 PM			
ASH KEVIN DARYLE							
		SOLD/TRADED			C PEN FEE	2,052.00	1.21
		SOLD/TRADED			C ADVLTAX	2,052.00	12.13
		SOLD/TRADED			FR30ADVLTAX	2,052.00	1.64
		SOLD/TRADED			FR30PEN FEE	2,052.00	0.16
		SOLD OUT OF STATE;PA				TOTAL RELEASES:	15.14
202581373400	2025-813734	DY:25 PERSONAL PROPERTY	ADIAZ	7/13/2026 3:25:13 PM			
MILLER ERIC THOMAS							
		MILITARY			C ADVLTAX	9,190.00	158.41
		MILITARY			CI01ADVLTAX	9,190.00	139.38
		LES ON FILE FOR ERIC-OH				TOTAL RELEASES:	297.79
1500068161	2025-12294200	DY: PERSONAL PROPERTY	ADIAZ	7/13/2026 4:03:30 PM			
GREENWELL CARL JOSEPH JR							
		MILITARY			C ADVLTAX	7,248.00	42.84
		MILITARY			FR20PEN FEE	7,248.00	0.80
		MILITARY			C PEN FEE	7,248.00	4.28
		MILITARY			FR20ADVLTAX	7,248.00	7.97
		LES ON FILE;				TOTAL RELEASES:	55.89
1500066926	2025-12293233	DY: PERSONAL PROPERTY	ktaylor	7/13/2026 4:03:50 PM			
PAPER & PIXELS LLC							
		LISTED IN ERROR			CI04ADVLTAX	59,072.00	289.45
		LISTED IN ERROR			FR40PEN FEE	59,072.00	5.02
		LISTED IN ERROR			C PEN FEE	59,072.00	34.91
		LISTED IN ERROR			C ADVLTAX	59,072.00	349.12

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
		LISTED IN ERROR			FR40ADVLTAX	59,072.00	50.21
		LISTED IN ERROR			CI04PEN FEE	59,072.00	28.95
		BILLED IN ERROR. CAN NOT VERIFY BUSINESS. ADDRESS LOCATION JOHNSTON COUNTY. ADMIN DISSOLVED.				TOTAL RELEASES:	757.66
1500067761	2025-12293860	DY: PERSONAL PROPERTY	ADIAZ	7/14/2026 12:43:11 PM			
KEENAN JASON ADAM							
		SOLD/TRADED			C ADVLTAX	2,661.00	15.73
		SOLD/TRADED			FR40ADVLTAX	2,661.00	2.26
		SOLD/TRADED			CI04ADVLTAX	2,661.00	13.04
		2024 DISCOVERY RETURNED; PER DISCOVERY THE 2019 MCCL BOAT TRAILER AND BOAT WERE SOLD PROOF IN STARS AND WILDLIFE				TOTAL RELEASES:	31.03
1500067253	2025-12293338	DY: PERSONAL PROPERTY	ADIAZ	7/14/2026 3:14:16 PM			
WOLFE RONALD DALE							
		NOT IN COUNTY			C ADVLTAX	18,195.00	107.53
		NOT IN COUNTY			FR14ADVLTAX	18,195.00	20.01
		NOT IN COUNTY			CI03ADVLTAX	18,195.00	89.16
		NOT IN COUNTY			C PEN FEE	18,195.00	10.75
		NOT IN COUNTY			FR14PEN FEE	18,195.00	2.00
		NOT IN COUNTY			CI03PEN FEE	18,195.00	8.92
		TP IS NOT IN THE STATE TP APPLIED FOR OH DL IN 2023. CANCELED WATER SERVICE FOR RENTED HOUSE IN 2024. OH ADDRESS ESTABLISHED 2023; NON COUNTY				TOTAL RELEASES:	238.37
1500053693	2025-71820	DY: PERSONAL PROPERTY	ADIAZ	7/14/2026 5:00:38 PM			
DAVIS KIA SORAJA							
		SOLD/TRADED			C PEN FEE	10,515.00	6.21
		SOLD/TRADED			C ADVLTAX	10,515.00	62.14
		SOLD/TRADED			FR16ADVLTAX	10,515.00	12.62
		SOLD/TRADED			FR16PEN FEE	10,515.00	1.26
		VEHICLE JUNKED CAR REMOVED IN 2023				TOTAL RELEASES:	82.23
1500053693	2024-71820	DY: PERSONAL PROPERTY	ADIAZ	7/14/2026 5:01:00 PM			
DAVIS KIA SORAJA							
		SOLD/TRADED			C PEN FEE	11,068.00	6.54
		SOLD/TRADED			C ADVLTAX	11,068.00	65.41
		SOLD/TRADED			FR16ADVLTAX	11,068.00	13.28
		SOLD/TRADED			FR16PEN FEE	11,068.00	1.33
		VEHICLE JUNKED CAR REMOVED IN 2023				TOTAL RELEASES:	86.56
99011630	2025-2272311	DY: PERSONAL PROPERTY	ADIAZ	7/15/2026 4:14:08 PM			
BEAM DONALD ALEXANDER JR							
		NOT IN COUNTY			C ADVLTAX	3,030.00	17.91
		NOT IN COUNTY			FR30ADVLTAX	3,030.00	2.42
		MOVED TO PA AND TOOK IPP				TOTAL RELEASES:	20.33
1500067837	2025-12293959	DY: PERSONAL PROPERTY	ADIAZ	7/17/2026 9:17:58 AM			
OBRIEN SEAN PATRICK							
		NOT IN COUNTY			FR14PEN FEE	1,923.00	0.21
		NOT IN COUNTY			C PEN FEE	1,923.00	1.14

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
		NOT IN COUNTY			C ADVLTAX	1,923.00	11.36
		NOT IN COUNTY			FR14ADVLTAX	1,923.00	2.12
		NON COUNTY; JOCO				TOTAL RELEASES:	14.83
1500067546	2025-12293636	DY: PERSONAL PROPERTY	SAUTRY	7/20/2026 11:54:50 AM			
SEWELL SHAUN WAYNE							
		DUPLICATION			C ADVLTAX	79,949.00	472.50
		DUPLICATION			FR22ADVLTAX	79,949.00	87.94
		LISTED AS BPP #2288899				TOTAL RELEASES:	560.44
99165501	2025-2288846	DY: PERSONAL PROPERTY	SAUTRY	7/22/2026 3:22:12 PM			
STOCKS CLEARING & GRADING LLC							
		BOER DECISION			C PEN FEE	1,002,702.00	542.60
		BOER DECISION			FR60PEN FEE	1,002,702.00	57.79
		BOARD DECISION TO APPLY $100 LATE LISTING PENALTY				TOTAL RELEASES:	600.39
99178022	2025-2288837	DY: PERSONAL PROPERTY	ADIAZ	7/23/2026 9:47:44 AM			
VANGO RAY CONCENTINA							
		SOLD/TRADED			C PEN FEE	1,526.00	0.90
		SOLD/TRADED			C ADVLTAX	1,526.00	9.02
		SOLD/TRADED			FR16ADVLTAX	1,526.00	1.83
		SOLD/TRADED			FR16PEN FEE	1,526.00	0.18
		2026 DISCOVERY RETURNED; THE 1995 FLAT BED IS ROTTED OUT AND CANNOT BE USED THE 2011 TRAILER WAS SOLD IN 2025 HOWVER IT WAS NOT LOCATED IN HARNETT COUNTY PRIOR TO THAT; TRAILER WAS BEING KEPT AT DAUGHTERS HOUSE				TOTAL RELEASES:	11.93
99132238	2025-2258629	DY: PERSONAL PROPERTY	ADIAZ	7/23/2026 10:19:42 AM			
PARKER ROBERT THURMAN							
		SOLD/TRADED			C PEN FEE	13,967.00	8.25
		SOLD/TRADED			FR14PEN FEE	13,967.00	1.54
		SOLD/TRADED			C ADVLTAX	13,967.00	82.54
		SOLD/TRADED			FR14ADVLTAX	13,967.00	15.36
		ROBERT PARKER DIED IN MARCH 2023. DAUGHTER TOOK OVER IN 2024 AND HAS 12 MONTH TAG WITH NCDMV				TOTAL RELEASES:	107.69
202581827400	2025-818274	DY:25 PERSONAL PROPERTY	ADIAZ	7/23/2026 11:24:37 AM			
BURNETTE KEMONTE MAURICE							
		NOT IN COUNTY			C ADVLTAX	13,600.00	308.11
		NOT IN COUNTY			CI01ADVLTAX	13,600.00	271.09
		NOT IN COUNTY			C GARNFEE	13,600.00	60.00
		NON COUNTY; JOCO CANNOT COLLECT				TOTAL RELEASES:	639.20
99172831	2025-2280186	DY: PERSONAL PROPERTY	smorse	7/23/2026 12:09:40 PM			
THOMASSON BRENDA							
		LISTED IN ERROR			C PEN FEE	2,186.00	1.29
		LISTED IN ERROR			C ADVLTAX	2,186.00	12.92
		LISTED IN ERROR			FR10ADVLTAX	2,186.00	2.84

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
		LISTED IN ERROR			FR10PEN FEE	2,186.00	0.28
		LEON FEERGUSON DECEASED 2015 2002 VAN EXP 2017 PLATE TURNED IN 2017 / 1995 KAW MC EXP 2015 / 1984 TK EXP 2019 TITLE BRANDED AS DAMAGED / 2003 MERC MARQ EXP 2016 PLATE TURNED IN 2015			TOTAL RELEASES:		17.33
99172831	2024-2280186	DY: PERSONAL PROPERTY	smorse	7/23/2026 12:10:03 PM			
THOMASSON BRENDA							
		LISTED IN ERROR			C PEN FEE	2,222.00	1.31
		LISTED IN ERROR			FR10ADVLTAX	2,222.00	2.89
		LISTED IN ERROR			FR10PEN FEE	2,222.00	0.29
		LISTED IN ERROR			C ADVLTAX	2,222.00	13.13
		LEON FEERGUSON DECEASED 2015 2002 VAN EXP 2017 PLATE TURNED IN 2017 / 1995 KAW MC EXP 2015 / 1984 TK EXP 2019 TITLE BRANDED AS DAMAGED / 2003 MERC MARQ EXP 2016 PLATE TURNED IN 2015			TOTAL RELEASES:		17.62
99043701	2024-2262903	DY: PERSONAL PROPERTY	ADIAZ	7/24/2026 11:25:01 AM			
DEJESUS GEORGE							
		SOLD/TRADED			C PEN FEE	401.00	0.24
		SOLD/TRADED			FR26ADVLTAX	401.00	0.38
		SOLD/TRADED			FR26PEN FEE	401.00	0.04
		SOLD/TRADED			C ADVLTAX	401.00	2.37
		WCT SOLD MAY 2023			TOTAL RELEASES:		3.03
99043701	2023-2262903	DY: PERSONAL PROPERTY	ADIAZ	7/24/2026 11:27:21 AM			
DEJESUS GEORGE							
		NOT IN COUNTY			C PEN FEE	446.00	0.26
		NOT IN COUNTY			FR26ADVLTAX	446.00	0.42
		NOT IN COUNTY			FR26PEN FEE	446.00	0.04
		NOT IN COUNTY			C ADVLTAX	446.00	2.64
		NON COUNTY			TOTAL RELEASES:		3.36
99012407	2023-2288692	DY: PERSONAL PROPERTY	ADIAZ	7/24/2026 12:43:45 PM			
BECKER JOSHUA DAVID							
		SOLD/TRADED			C PEN FEE	6,763.00	4.00
		SOLD/TRADED			C ADVLTAX	6,763.00	39.97
		SOLD/TRADED			FR30ADVLTAX	6,763.00	5.41
		SOLD/TRADED			FR30PEN FEE	6,763.00	0.54
		JOSHUA IS IN JAIL; HES BEEN IN JAIL SINCE 2022. DECEMEBER OF 2024 HE PLEAD GUILTY AND WAS SENTENACED TO 120 YEAR IN PRISON GOING TO VOID BILLS			TOTAL RELEASES:		49.92
99012407	2024-2288692	DY: PERSONAL PROPERTY	ADIAZ	7/24/2026 12:44:23 PM			
BECKER JOSHUA DAVID							
		SOLD/TRADED			C ADVLTAX	6,324.00	37.37

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
		SOLD/TRADED			FR30ADVLTAX	6,324.00	5.06
		SOLD/TRADED			FR30PEN FEE	6,324.00	0.51
		SOLD/TRADED			C PEN FEE	6,324.00	3.74
		JOSHUA IS IN JAIL; HES BEEN IN JAIL SINCE 2022. DECEMEBER OF 2024 HE PLEAD GUILTY AND WAS SENTENACED TO 120 YEAR IN PRISON GOING TO VOID BILLS				TOTAL RELEASES:	46.68
99012407	2025-2288692	DY: PERSONAL PROPERTY	ADIAZ	7/24/2026 12:44:47 PM			
BECKER JOSHUA DAVID							
		SOLD/TRADED			C PEN FEE	6,024.00	3.56
		SOLD/TRADED			C ADVLTAX	6,024.00	35.60
		SOLD/TRADED			FR30ADVLTAX	6,024.00	4.82
		SOLD/TRADED			FR30PEN FEE	6,024.00	0.48
		JOSHUA IS IN JAIL; HES BEEN IN JAIL SINCE 2022. DECEMEBER OF 2024 HE PLEAD GUILTY AND WAS SENTENACED TO 120 YEAR IN PRISON GOING TO VOID BILLS				TOTAL RELEASES:	44.46
99002767	2025-2261577	DY: PERSONAL PROPERTY	ADIAZ	7/24/2026 2:35:57 PM			
ALLEN RANDY WILLIAM							
		SOLD/TRADED			FR90ADVLTAX	600.00	0.72
		SOLD/TRADED			FR90PEN FEE	600.00	0.07
		SOLD/TRADED			C PEN FEE	600.00	0.36
		SOLD/TRADED			C ADVLTAX	600.00	3.55
		WILLIAM HAS DIED MAY 25,2024 IPP IS GONE				TOTAL RELEASES:	4.70
99241059	2022-2115185	DY: RP:01053521 0100 70	NICK HIMMEL	7/28/2026 9:23:14 AM			
JEFFREY SCOTT SALO LIVING TRUST							
		OTHER			FR20ADVLTAX	0.00	12.57
		OTHER			C ADVLTAX	0.00	67.55
		ERROR IN SQUARE FOOTAGE				TOTAL RELEASES:	80.12
1500026967	2023-6911	DY:0RP:01053521 0100 70	NICK HIMMEL	7/28/2026 9:24:03 AM			
JEFFREY SCOTT SALO LIVING TRUST							
		OTHER			C ADVLTAX	11,429.00	67.55
		OTHER			FR20ADVLTAX	11,429.00	12.57
		ERROR IN SQUARE FOOTAGE				TOTAL RELEASES:	80.12
1500026967	2024-6911	DY:0RP:01053521 0100 70	NICK HIMMEL	7/28/2026 9:24:43 AM			
JEFFREY SCOTT SALO LIVING TRUST							
		OTHER			C ADVLTAX	11,429.00	67.55
		OTHER			FR20ADVLTAX	11,429.00	12.57
		ERROR IN SQUARE FOOTAGE				TOTAL RELEASES:	80.12
1500026967	2025-6911	DY:0RP:01053521 0100 70	NICK HIMMEL	7/28/2026 9:25:11 AM			
JEFFREY SCOTT SALO LIVING TRUST							
		OTHER			C ADVLTAX	11,429.00	67.55

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
		OTHER			FR20ADVLTAX	11,429.00	12.57
		ERROR IN SQUARE FOOTAGE				TOTAL RELEASES:	80.12
99059187	2025-2271040	DY: PERSONAL PROPERTY	ADIAZ	7/29/2026 8:57:04 AM			
GARCIA AMBER JULIANA RAZO							
		SOLD/TRADED			C PEN FEE	500.00	0.30
		SOLD/TRADED			FR21PEN FEE	500.00	0.06
		SOLD/TRADED			C ADVLTAX	500.00	2.96
		SOLD/TRADED			FR21ADVLTAX	500.00	0.55
		2007 HUDS TL WAS SOLD IN 2021				TOTAL RELEASES:	3.87
99182102	2026-605264	DY:21 PERSONAL PROPERTY	SAUTRY	7/31/2026 9:35:06 AM			
WARREN OIL COMPANY LLC							
		BILLING CORRECTION			C ADVLTAX	267,373.00	2,005.30
		BILLING CORRECTION			C PEN FEE	267,373.00	1,203.18
		BILLING CORRECTION			FR22PEN FEE	267,373.00	144.38
		BILLING CORRECTION			SC20ADVLTAX	267,373.00	53.47
		BILLING CORRECTION			FR22ADVLTAX	267,373.00	240.64
		BILLING CORRECTION			SC20PEN FEE	267,373.00	32.08
		DUE DATE WRONG YEAR				TOTAL RELEASES:	3,679.05
1500058825	2026-605243	DY:22 PERSONAL PROPERTY	SAUTRY	7/31/2026 9:45:49 AM			
CDT AUTOMOTIVE							
		BILLING CORRECTION			C PEN FEE	234,070.00	553.34
		BILLING CORRECTION			C ADVLTAX	234,070.00	1,383.35
		BILLING CORRECTION			FR30ADVLTAX	234,070.00	187.26
		BILLING CORRECTION			FR30PEN FEE	234,070.00	74.90
		NEED TO MAKE A BILLING CORRECTION AND REBILL				TOTAL RELEASES:	2,198.85
1500061708	2026-605269	DY:21 PERSONAL PROPERTY	SAUTRY	7/31/2026 11:43:05 AM			
CAROLINA TRASH PICKUP INC							
		SITUS ERROR			C ADVLTAX	492,220.00	3,691.65
		SITUS ERROR			FR40ADVLTAX	492,220.00	344.55
		SITUS ERROR			CI04PEN FEE	492,220.00	1,304.39
		SITUS ERROR			C PEN FEE	492,220.00	1,845.83
		SITUS ERROR			CI04ADVLTAX	492,220.00	2,608.77
		SITUS ERROR			FR40PEN FEE	492,220.00	172.28
		NEED TO UPDATE SITUS AND WILL REBILL				TOTAL RELEASES:	9,967.47
1500061708	2026-605270	DY:22 PERSONAL PROPERTY	SAUTRY	7/31/2026 11:43:54 AM			
CAROLINA TRASH PICKUP INC							
		SITUS ERROR			FR40PEN FEE	1,069,042.00	320.71
		SITUS ERROR			CI04ADVLTAX	1,069,042.00	5,238.31
		SITUS ERROR			C PEN FEE	1,069,042.00	2,527.22
		SITUS ERROR			C ADVLTAX	1,069,042.00	6,318.04
		SITUS ERROR			FR40ADVLTAX	1,069,042.00	801.78
		SITUS ERROR			CI04PEN FEE	1,069,042.00	2,095.32
		NEED TO UPDATE SITUS AND WILL REBILL				TOTAL RELEASES:	17,301.38

RELEASES REPORT
Harnett County

NAME	BILL NUMBER		OPER	DATE/TIME	DISTRICT	VALUE	AMOUNT
1500061708	2026-605271	DY:23 PERSONAL PROPERTY	SAUTRY	7/31/2026 11:44:50 AM			
CAROLINA TRASH PICKUP INC							
		SITUS ERROR			C ADVLTAX	1,679,497.00	9,925.83
		SITUS ERROR			FR40ADVLTAX	1,679,497.00	1,259.62
		SITUS ERROR			CI04PEN FEE	1,679,497.00	2,468.86
		SITUS ERROR			C PEN FEE	1,679,497.00	2,977.75
		SITUS ERROR			CI04ADVLTAX	1,679,497.00	8,229.54
		SITUS ERROR			FR40PEN FEE	1,679,497.00	377.89
		NEED TO UPDATE SITUS AND WILL REBILL				TOTAL RELEASES:	25,239.49
1500061708	2026-605272	DY:24 PERSONAL PROPERTY	SAUTRY	7/31/2026 11:45:10 AM			
CAROLINA TRASH PICKUP INC							
		SITUS ERROR			FR40PEN FEE	1,882,502.00	320.03
		SITUS ERROR			CI04ADVLTAX	1,882,502.00	9,224.26
		SITUS ERROR			C PEN FEE	1,882,502.00	2,225.12
		SITUS ERROR			C ADVLTAX	1,882,502.00	11,125.59
		SITUS ERROR			FR40ADVLTAX	1,882,502.00	1,600.13
		SITUS ERROR			CI04PEN FEE	1,882,502.00	1,844.85
		NEED TO UPDATE SITUS AND WILL REBILL				TOTAL RELEASES:	26,339.98
1500061708	2026-605273	DY:25 PERSONAL PROPERTY	SAUTRY	7/31/2026 11:45:33 AM			
CAROLINA TRASH PICKUP INC							
		SITUS ERROR			CI04ADVLTAX	1,909,797.00	9,358.01
		SITUS ERROR			FR40PEN FEE	1,909,797.00	162.33
		SITUS ERROR			C PEN FEE	1,909,797.00	1,128.69
		SITUS ERROR			C ADVLTAX	1,909,797.00	11,286.90
		SITUS ERROR			FR40ADVLTAX	1,909,797.00	1,623.33
		SITUS ERROR			CI04PEN FEE	1,909,797.00	935.80
		NEED TO UPDATE SITUS AND WILL REBILL				TOTAL RELEASES:	24,495.06
99128582	2025-2281530	DY: PERSONAL PROPERTY	ktaylor	7/31/2026 3:51:30 PM			
NVT HOMES LLC							
		BILLING CORRECTION			C PEN FEE	11,441.00	6.76
		BILLING CORRECTION			FR80PEN FEE	11,441.00	1.20
		BILLING CORRECTION			FR80ADVLTAX	11,441.00	12.01
		BILLING CORRECTION			C ADVLTAX	11,441.00	67.62
		2 PERSONAL PROPERTY UL ADDED TO BUS ABSTRACT. SHOULD HAVE BEEN LISTED IN IND NAME				TOTAL RELEASES:	87.59

NET RELEASES PRINTED:	118,661.21	
TOTAL TAXES RELEASED		118,661.21

C ADVLTAX - HARNETT COUNTY TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2020	2020	0	0	0	0.00	3.74	0	0.00	0	3.74
2021	2021	0	0	0	0.00	10.79	0	0.00	0	10.79
2022	2022	0	0	0	760.46	10.74	0	0.00	0	771.20
2023	2023	128,673	8,458	137,131	760.46	50.00	0	0.00	137,131	810.46
2024	2024	128,673	39,164	167,837	760.46	231.46	0	0.00	167,837	991.92
2025	2025	128,673	347,360	476,033	760.46	2,439.38	0	0.00	476,033	3,199.84
2026	2021	0	759,593	759,593	0.00	5,696.95	0	0.00	759,593	5,696.95
2026	2022	0	1,303,112	1,303,112	0.00	7,701.39	0	0.00	1,303,112	7,701.39
2026	2023	36,360	1,679,497	1,715,857	214.89	9,925.83	0	0.00	1,715,857	10,140.72
2026	2024	36,360	1,882,502	1,918,862	214.89	11,125.59	0	0.00	1,918,862	11,340.48
2026	2025	36,360	1,934,696	1,971,056	214.89	11,434.05	0	0.00	1,971,056	11,648.94
DIST TOTAL		495,099	7,954,382	8,449,481	3,686.51	48,629.92	0	0.00	8,449,481	52,316.43

C GARNFEE - GARNISHMENT FEE

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	13,600	13,600	0.00	60.00	0	0.00	13,600	60.00
DIST TOTAL		0	13,600	13,600	0.00	60.00	0	0.00	13,600	60.00

C PEN FEE - HARNETT COUNTY LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2020	2020	0	0	0	0.00	0.37	0	0.00	0	0.37
2021	2021	0	0	0	0.00	1.08	0	0.00	0	1.08
2022	2022	0	0	0	0.00	1.08	0	0.00	0	1.08
2023	2023	0	8,458	8,458	0.00	5.00	0	0.00	8,458	5.00
2024	2024	0	39,164	39,164	0.00	23.14	0	0.00	39,164	23.14
2025	2025	0	1,225,782	1,225,782	0.00	674.43	0	0.00	1,225,782	674.43
2026	2021	0	759,593	759,593	0.00	3,049.01	0	0.00	759,593	3,049.01
2026	2022	0	1,303,112	1,303,112	0.00	3,080.56	0	0.00	1,303,112	3,080.56
2026	2023	0	1,679,497	1,679,497	0.00	2,977.75	0	0.00	1,679,497	2,977.75
2026	2024	0	1,882,502	1,882,502	0.00	2,225.12	0	0.00	1,882,502	2,225.12
2026	2025	0	1,934,696	1,934,696	0.00	1,143.41	0	0.00	1,934,696	1,143.41
DIST TOTAL		0	8,832,804	8,832,804	0.00	13,180.95	0	0.00	8,832,804	13,180.95

CI01ADVLTAX - LILLINGTON CITY TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	22,790	22,790	0.00	410.47	0	0.00	22,790	410.47
DIST TOTAL		0	22,790	22,790	0.00	410.47	0	0.00	22,790	410.47

CI03ADVLTAX - COATS CITY TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	18,195	18,195	0.00	89.16	0	0.00	18,195	89.16
DIST TOTAL		0	18,195	18,195	0.00	89.16	0	0.00	18,195	89.16

CI03PEN FEE - COATS LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	18,195	18,195	0.00	8.92	0	0.00	18,195	8.92
DIST TOTAL		0	18,195	18,195	0.00	8.92	0	0.00	18,195	8.92

CI04ADVLTAX - ANGIER CITY TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	77,583	77,583	0.00	425.46	0	0.00	77,583	425.46
2026	2021	0	492,220	492,220	0.00	2,608.77	0	0.00	492,220	2,608.77
2026	2022	0	1,069,042	1,069,042	0.00	5,238.31	0	0.00	1,069,042	5,238.31
2026	2023	0	1,679,497	1,679,497	0.00	8,229.54	0	0.00	1,679,497	8,229.54
2026	2024	0	1,882,502	1,882,502	0.00	9,224.26	0	0.00	1,882,502	9,224.26
2026	2025	0	1,909,797	1,909,797	0.00	9,358.01	0	0.00	1,909,797	9,358.01
DIST TOTAL		0	7,110,641	7,110,641	0.00	35,084.35	0	0.00	7,110,641	35,084.35

CI04PEN FEE - ANGIER LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	59,072	59,072	0.00	28.95	0	0.00	59,072	28.95
2026	2021	0	492,220	492,220	0.00	1,304.39	0	0.00	492,220	1,304.39
2026	2022	0	1,069,042	1,069,042	0.00	2,095.32	0	0.00	1,069,042	2,095.32
2026	2023	0	1,679,497	1,679,497	0.00	2,468.86	0	0.00	1,679,497	2,468.86
2026	2024	0	1,882,502	1,882,502	0.00	1,844.85	0	0.00	1,882,502	1,844.85
2026	2025	0	1,909,797	1,909,797	0.00	935.80	0	0.00	1,909,797	935.80
DIST TOTAL		0	7,092,130	7,092,130	0.00	8,678.17	0	0.00	7,092,130	8,678.17

CI05ADVLTAX - DUNN CITY TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2021	2021	0	0	0	0.00	4.79	0	0.00	0	4.79
2022	2022	0	0	0	0.00	4.31	0	0.00	0	4.31
2023	2023	0	776	776	0.00	3.88	0	0.00	776	3.88
2024	2024	0	698	698	0.00	3.77	0	0.00	698	3.77
2025	2025	0	628	628	0.00	3.39	0	0.00	628	3.39
DIST TOTAL		0	2,102	2,102	0.00	20.14	0	0.00	2,102	20.14

CI05PEN FEE - DUNN LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2021	2021	0	0	0	0.00	0.48	0	0.00	0	0.48
2022	2022	0	0	0	0.00	0.43	0	0.00	0	0.43
2023	2023	0	776	776	0.00	0.39	0	0.00	776	0.39
2024	2024	0	698	698	0.00	0.38	0	0.00	698	0.38
2025	2025	0	628	628	0.00	0.34	0	0.00	628	0.34
DIST TOTAL		0	2,102	2,102	0.00	2.02	0	0.00	2,102	2.02

FR10ADVLTAX - FLATBRANCH FIRE TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2024	2024	0	16,345	16,345	0.00	21.25	0	0.00	16,345	21.25
2025	2025	0	15,063	15,063	0.00	19.58	0	0.00	15,063	19.58
DIST TOTAL		0	31,408	31,408	0.00	40.83	0	0.00	31,408	40.83

FR10PEN FEE - FLATBRANCH FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2024	2024	0	16,345	16,345	0.00	2.13	0	0.00	16,345	2.13
2025	2025	0	15,063	15,063	0.00	1.95	0	0.00	15,063	1.95
DIST TOTAL		0	31,408	31,408	0.00	4.08	0	0.00	31,408	4.08

FR14ADVLTAX - COATS/GROVE FIRE TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	34,085	34,085	0.00	37.49	0	0.00	34,085	37.49
2026	2023	32,430	0	32,430	35.67	0.00	0	0.00	32,430	35.67
2026	2024	32,430	0	32,430	35.67	0.00	0	0.00	32,430	35.67
2026	2025	32,430	0	32,430	35.67	0.00	0	0.00	32,430	35.67
DIST TOTAL		97,290	34,085	131,375	107.01	37.49	0	0.00	131,375	144.50

FR14PEN FEE - COATS/GROVE FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	34,085	34,085	0.00	3.75	0	0.00	34,085	3.75
DIST TOTAL		0	34,085	34,085	0.00	3.75	0	0.00	34,085	3.75

FR16ADVLTAX - SPOUT SPRINGS TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2024	2024	0	11,068	11,068	0.00	13.28	0	0.00	11,068	13.28
2025	2025	0	14,152	14,152	0.00	16.98	0	0.00	14,152	16.98
DIST TOTAL		0	25,220	25,220	0.00	30.26	0	0.00	25,220	30.26

FR16PEN FEE - SPOUT SPRINGS FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2024	2024	0	11,068	11,068	0.00	1.33	0	0.00	11,068	1.33
2025	2025	0	14,152	14,152	0.00	1.69	0	0.00	14,152	1.69
DIST TOTAL		0	25,220	25,220	0.00	3.02	0	0.00	25,220	3.02

FR20ADVLTAX - ANDERSON CREEK FIRE TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2022	2022	0	0	0	12.57	0.00	0	0.00	0	12.57
2023	2023	11,429	0	11,429	12.57	0.00	0	0.00	11,429	12.57
2024	2024	11,429	0	11,429	12.57	0.00	0	0.00	11,429	12.57
2025	2025	11,429	51,802	63,231	12.57	56.98	0	0.00	63,231	69.55
DIST TOTAL		34,287	51,802	86,089	50.28	56.98	0	0.00	86,089	107.26

FR20PEN FEE - ANDERSON CREEK FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	51,802	51,802	0.00	5.70	0	0.00	51,802	5.70
DIST TOTAL		0	51,802	51,802	0.00	5.70	0	0.00	51,802	5.70

FR21ADVLTAX - BOONE TRAIL EMERGENCY TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2022	2022	0	0	0	72.03	0.00	0	0.00	0	72.03
2023	2023	90,036	0	90,036	90.04	0.00	0	0.00	90,036	90.04
2024	2024	90,036	0	90,036	90.04	0.00	0	0.00	90,036	90.04
2025	2025	90,036	500	90,536	99.04	0.55	0	0.00	90,536	99.59
DIST TOTAL		270,108	500	270,608	351.15	0.55	0	0.00	270,608	351.70

FR21PEN FEE - BOONE TRAIL EMERGENCY LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	500	500	0.00	0.06	0	0.00	500	0.06
DIST TOTAL		0	500	500	0.00	0.06	0	0.00	500	0.06

FR22ADVLTAX - DUNN/AVERASBORO FIRE TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2021	2021	0	0	0	0.00	0.86	0	0.00	0	0.86
2022	2022	0	0	0	0.00	0.78	0	0.00	0	0.78
2023	2023	0	776	776	0.00	0.70	0	0.00	776	0.70
2024	2024	0	698	698	0.00	0.63	0	0.00	698	0.63
2025	2025	0	80,577	80,577	0.00	88.63	0	0.00	80,577	88.63
2026	2021	0	267,373	267,373	0.00	240.64	0	0.00	267,373	240.64
DIST TOTAL		0	349,424	349,424	0.00	332.24	0	0.00	349,424	332.24

FR22PEN FEE - DUNN/AVERASBORO FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2021	2021	0	0	0	0.00	0.09	0	0.00	0	0.09
2022	2022	0	0	0	0.00	0.08	0	0.00	0	0.08
2023	2023	0	776	776	0.00	0.07	0	0.00	776	0.07
2024	2024	0	698	698	0.00	0.06	0	0.00	698	0.06
2025	2025	0	628	628	0.00	0.07	0	0.00	628	0.07
2026	2021	0	267,373	267,373	0.00	144.38	0	0.00	267,373	144.38
DIST TOTAL		0	269,475	269,475	0.00	144.75	0	0.00	269,475	144.75

FR26ADVLTAX - CYPRESS POINTE FIRE TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2023	2023	0	446	446	0.00	0.42	0	0.00	446	0.42
2024	2024	0	401	401	0.00	0.38	0	0.00	401	0.38
DIST TOTAL		0	847	847	0.00	0.80	0	0.00	847	0.80

FR26PEN FEE - CYPRESS POINTE FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2023	2023	0	446	446	0.00	0.04	0	0.00	446	0.04
2024	2024	0	401	401	0.00	0.04	0	0.00	401	0.04
DIST TOTAL		0	847	847	0.00	0.08	0	0.00	847	0.08

FR30ADVLTAX - NORTHWEST HARNETT TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2020	2020	0	0	0	0.00	0.40	0	0.00	0	0.40
2021	2021	0	0	0	0.00	0.38	0	0.00	0	0.38
2022	2022	0	0	0	21.77	0.35	0	0.00	0	22.12
2023	2023	27,208	6,763	33,971	21.77	5.41	0	0.00	33,971	27.18
2024	2024	27,208	8,376	35,584	21.77	6.70	0	0.00	35,584	28.47
2025	2025	27,208	13,027	40,235	21.77	10.42	0	0.00	40,235	32.19
2026	2022	0	234,070	234,070	0.00	187.26	0	0.00	234,070	187.26
DIST TOTAL		81,624	262,236	343,860	87.08	210.92	0	0.00	343,860	298.00

FR30PEN FEE - NORTHWEST HARNETT FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2020	2020	0	0	0	0.00	0.04	0	0.00	0	0.04
2021	2021	0	0	0	0.00	0.04	0	0.00	0	0.04
2022	2022	0	0	0	0.00	0.03	0	0.00	0	0.03
2023	2023	0	6,763	6,763	0.00	0.54	0	0.00	6,763	0.54
2024	2024	0	8,376	8,376	0.00	0.67	0	0.00	8,376	0.67
2025	2025	0	9,997	9,997	0.00	0.80	0	0.00	9,997	0.80
2026	2022	0	234,070	234,070	0.00	74.90	0	0.00	234,070	74.90
DIST TOTAL		0	259,206	259,206	0.00	77.02	0	0.00	259,206	77.02

FR40ADVLTAX - ANGIER/BLACK RIVER FIRE TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2024	2024	0	1,850	1,850	0.00	1.57	0	0.00	1,850	1.57
2025	2025	0	85,022	85,022	0.00	80.13	0	0.00	85,022	80.13
2026	2021	0	492,220	492,220	0.00	344.55	0	0.00	492,220	344.55
2026	2022	0	1,069,042	1,069,042	0.00	801.78	0	0.00	1,069,042	801.78
2026	2023	0	1,679,497	1,679,497	0.00	1,259.62	0	0.00	1,679,497	1,259.62
2026	2024	0	1,882,502	1,882,502	0.00	1,600.13	0	0.00	1,882,502	1,600.13
2026	2025	0	1,909,797	1,909,797	0.00	1,623.33	0	0.00	1,909,797	1,623.33
DIST TOTAL		0	7,119,930	7,119,930	0.00	5,711.11	0	0.00	7,119,930	5,711.11

FR40PEN FEE - ANGIER/BLACK RIVER FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2024	2024	0	1,850	1,850	0.00	0.16	0	0.00	1,850	0.16
2025	2025	0	66,511	66,511	0.00	5.65	0	0.00	66,511	5.65
2026	2021	0	492,220	492,220	0.00	172.28	0	0.00	492,220	172.28
2026	2022	0	1,069,042	1,069,042	0.00	320.71	0	0.00	1,069,042	320.71
2026	2023	0	1,679,497	1,679,497	0.00	377.89	0	0.00	1,679,497	377.89
2026	2024	0	1,882,502	1,882,502	0.00	320.03	0	0.00	1,882,502	320.03
2026	2025	0	1,909,797	1,909,797	0.00	162.33	0	0.00	1,909,797	162.33
DIST TOTAL		0	7,101,419	7,101,419	0.00	1,359.05	0	0.00	7,101,419	1,359.05

FR60PEN FEE - BUIES CREEK FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	1,002,702	1,002,702	0.00	57.79	0	0.00	1,002,702	57.79
DIST TOTAL		0	1,002,702	1,002,702	0.00	57.79	0	0.00	1,002,702	57.79

FR80ADVLTAX - DUKE FIRE TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2022	2022	0	0	0	0.00	0.50	0	0.00	0	0.50
2023	2023	0	473	473	0.00	0.45	0	0.00	473	0.45
2024	2024	0	426	426	0.00	0.40	0	0.00	426	0.40
2025	2025	0	11,441	11,441	0.00	12.01	0	0.00	11,441	12.01
DIST TOTAL		0	12,340	12,340	0.00	13.36	0	0.00	12,340	13.36

FR80PEN FEE - DUKE FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2022	2022	0	0	0	0.00	0.05	0	0.00	0	0.05

2023	2023	0	473	473	0.00	0.05	0	0.00	473	0.05
2024	2024	0	426	426	0.00	0.04	0	0.00	426	0.04
2025	2025	0	11,441	11,441	0.00	1.20	0	0.00	11,441	1.20
DIST TOTAL		0	12,340	12,340	0.00	1.34	0	0.00	12,340	1.34

FR90ADVLTAX - BENSON BANNER FIRE TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	600	600	0.00	0.72	0	0.00	600	0.72
DIST TOTAL		0	600	600	0.00	0.72	0	0.00	600	0.72

FR90PEN FEE - BENSON BANNER LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	600	600	0.00	0.07	0	0.00	600	0.07
DIST TOTAL		0	600	600	0.00	0.07	0	0.00	600	0.07

FR92ADVLTAX - WEST AREA FIRE TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2026	2023	3,930	0	3,930	4.32	0.00	0	0.00	3,930	4.32
2026	2024	3,930	0	3,930	5.11	0.00	0	0.00	3,930	5.11
2026	2025	3,930	0	3,930	5.11	0.00	0	0.00	3,930	5.11
DIST TOTAL		11,790	0	11,790	14.54	0.00	0	0.00	11,790	14.54

FR93ADVLTAX - SUMMERVILLE-BUNNLEVEL FIRE TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	18,301	18,301	0.00	20.14	0	0.00	18,301	20.14
DIST TOTAL		0	18,301	18,301	0.00	20.14	0	0.00	18,301	20.14

FR93PEN FEE - SUMMERVILLE-BUNNLEVEL FIRE LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2025	2025	0	18,301	18,301	0.00	2.01	0	0.00	18,301	2.01
DIST TOTAL		0	18,301	18,301	0.00	2.01	0	0.00	18,301	2.01

SC20ADVLTAX - AVERASBORO SCHOOL TAX

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2021	2021	0	0	0	0.00	0.19	0	0.00	0	0.19
2022	2022	0	0	0	0.00	0.17	0	0.00	0	0.17
2023	2023	0	776	776	0.00	0.16	0	0.00	776	0.16
2024	2024	0	698	698	0.00	0.14	0	0.00	698	0.14
2025	2025	0	628	628	0.00	0.13	0	0.00	628	0.13
2026	2021	0	267,373	267,373	0.00	53.47	0	0.00	267,373	53.47
DIST TOTAL		0	269,475	269,475	0.00	54.26	0	0.00	269,475	54.26

SC20PEN FEE - AVERASBORO SCHOOL LATE LIST PENALTY

TAX YEAR	RATE YEAR	REAL VALUE RELEASED	PERS VALUE RELEASED	TOTAL VALUE RELEASED	REAL TAX RELEASED	PERS TAX RELEASED	MV VALUE RELEASED	MV TAXES RELEASED	TOTAL VALUE RELEASED	TOTAL TAXES RELEASED
2021	2021	0	0	0	0.00	0.02	0	0.00	0	0.02
2022	2022	0	0	0	0.00	0.02	0	0.00	0	0.02
2023	2023	0	776	776	0.00	0.02	0	0.00	776	0.02
2024	2024	0	698	698	0.00	0.01	0	0.00	698	0.01
2025	2025	0	628	628	0.00	0.01	0	0.00	628	0.01

2026	2021	0	267,373	267,373	0.00	32.08	0	0.00	267,373	32.08
DIST TOTAL		0	269,475	269,475	0.00	32.16	0	0.00	269,475	32.16
GRAND TOTALS:		990,198	48,320,489	49,310,687	4,296.57	114,364.64	0	0.00	49,310,687	118,661.21

STATE OF NORTH CAROLINA
DEPARTMENT OF TRANSPORTATION

JOSH STEIN
GOVERNOR

DANIEL H. JOHNSON
SECRETARY

August 21, 2026

Mrs. Melissa Capps
Clerk
Harnett County Board of Commissioners
Post Office Box 759
Lillington, North Carolina 27546

Subject: Secondary Road Addition

To Whom It May Concern:

This is in reference to a petition submitted to this office requesting street(s) in Harnett County be placed on the State's Secondary Road System. Please be advised that these street(s) have been investigated, and our findings are that the below listed street(s) are eligible for addition to the State System.

Gwen Oaks Subdivision

- Tactical Drive
- Honor Lane
- Valor Circle

It is our recommendation that the above-named street(s) be placed on the State's Secondary Road System. If you and your Board concur with our recommendation, please submit a resolution to this office.

Sincerely,

Logan B. Whitaker
Engineering Technician I

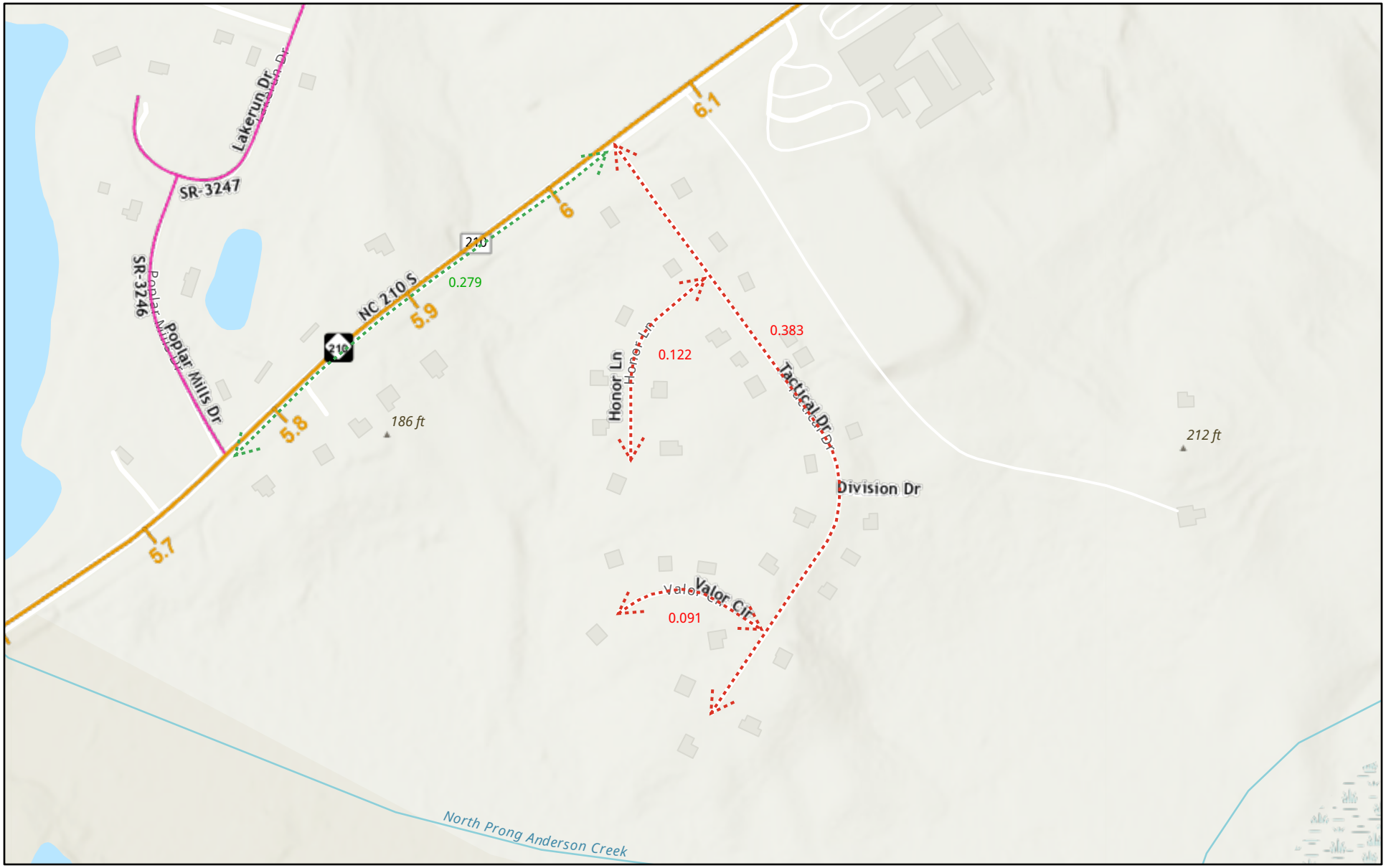
Mailing Address:
NC DEPARTMENT OF TRANSPORTATION
DIVISION SIX / DISTRICT TWO
POST OFFICE BOX 1150
FAYETTEVILLE, NC 28302

Telephone: (910) 364-0601
Fax: (910) 437-2529
Customer Service: 1-877-368-4968

Website: www.ncdot.gov

Location:
600 SOUTHERN AVENUE
FAYETTEVILLE, NC 28306

For Road Additions



8/21/2026

Hatch 0.10 State Maintained Roads

NC

NC Route

Secondary Route

World_Hillshade

1:6,060

0 0.04 0.08 0.16 mi

0 0.05 0.1 0.2 km

North Carolina Department of Information Technology -Transportation, GIS Unit, Sources: Esri, TomTom, Garmin, FAO, NOAA, USGS, (c)

HARNETT COUNTY
NORTH CAROLINA

RESOLUTION

BE IT RESOLVED that Harnett County Board of Commissioners does hereby, by proper execution of this document, request that the North Carolina Department of Transportation add to the State's Secondary Road System the below listed streets.

Gwen Oaks Subdivision

- Tactical Drive
- Honor Lane
- Valor Circle

Duly adopted this 8th day of September, 2026.

HARNETT COUNTY BOARD OF COMMISSIONERS

_____
Duncan E. Jaggers, Chairman

ATTEST:

_____
Melissa D. Capps, Clerk