

Harnett County Board of Commissioners

Special Session

Wednesday, November 12, 2014

9:00 am

- 9:00 am Minimal Tax Bills and Underpayments, Keith Faulkner
- 9:15 am Discussion regarding HARTS fares, Barry Blevins
- 9:30 am Discussion regarding support of JCI application for DOT funds, Barry Blevins
- 9:45 am HARTS System Safety Program Audit Report, Barry Blevins
- 10:00 am Library Contract with Municipalities & Anderson Creek School, Patrick Fitzgerald
- 10:15 am County Manager's Report
- 10:30 am November 17th Regular Meeting Agenda Review

Gina Wheeler

Subject: FW: Minimal Tax Bills and Underpayments

From: Keith Faulkner
To: Tommy Burns
Subject: Minimal Tax Bills and Underpayments

Tommy,

Attached is a copy of the current resolution that was adopted in 2004 concerning not rendering tax bills under \$3.00. Note that this resolution is actually based on NCGS 105-321(f), not NCGS 105-330.5. It should probably be revised accordingly by the Board. Also attached are proposed changes to NCGS 105-357(c) that Billy came up with based on what we felt the Board wanted dealing with underpayments and overpayments. The other attachment is a list of bills outstanding with a balance of less than \$5.00. The total for approximately 2000 bills is \$6,855.65.

NCGS 105-321(f) allows counties to not bill up to \$5.00 based on its estimated cost to bill. Based on our estimates the \$3.00 minimum that we currently have in place is sufficient. Our billings are automated through Professional Mail Services and the cost of the actual mailings is very low. Even estimating time for our staff to process the abstracts to send to them does not seem to exceed \$3.00 per bill. However, some counties, such as Johnston, do not bill anything up to \$5.00 based on the limit set by the statute.

If the Board wanted to, by resolution, ask the General Assembly to revise NCGS 105-357(c) per Billy's proposal, to allow the County to consider releasing underpayments up to \$5.00 then that would take care of the attached list. I think this is the biggest concern, having small balances outstanding that may exceed \$5.00 in cost if you continually send out delinquent notices. The first law is only dealing with the original billing.

Therefore, we feel that the resolution from 2004 concerning the \$3.00 minimum billing is sufficient, though it should be revised in reference to the correct statute. We think that asking for a revision to NCGS 105-357(c) to allow the County more discretion in what they can consider payment in full is the more effective route.

Please let us know your thoughts.

Thanks,
Keith

<MINIMAL TAX RESOLUTION.pdf>
<Proposed Local Bill for Tax Office.pdf>
<billlessthanfivedollar.pdf>



Teddy J. Byrd, Chairman
Beatrice B. Hill, Vice Chairman
Dan B. Andrews
Tim McNeill
Walt Titchener

Kay S. Blanchard, Clerk to the Board

PO Box 759
102 East Front Street
Lillington, NC 27546

ph: 910-893-7555
fax: 910-814-2662

**Resolution Directing Tax Administrator Not To Collect
Minimal Property Taxes On All Taxable Property**

Whereas, N.C.G.S. 105-330.5 has been amended to allow counties to be relieved of collecting minimal property taxes in an amount up to \$3.00; and

Whereas, the cost of billing is estimated to exceed **\$3.00** on property tax bills rendered in Harnett County.

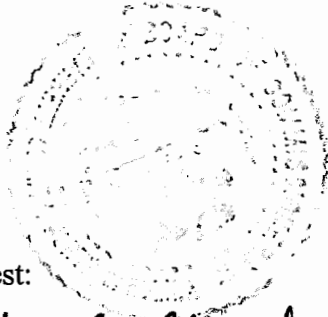
Now, Therefore, Be It Resolved that the Harnett County Board of Commissioners hereby directs the Tax Administrator not to render property tax bills on all taxable property when the total bill including municipal and special district taxes does not exceed **\$3.00**.

Be it further resolved that the Tax Administrator keep a record of the taxpayers and the amount of taxes not billed by the county and report to the Board of Commissioners as part of the settlement each year.

This motion was made by Commissioner Tim McNeill, seconded by Commissioner Dan B. Andrews, and passed by a unanimous vote. This resolution supersedes a resolution adopted May 6, 2002 regarding tax on motor vehicles.


This the 16th day of February, 2004.

HARNETT COUNTY BOARD OF COMMISSIONERS




Beatrice B. Hill, Vice Chairman

Attest:


Kay S. Blanchard
Clerk to the Board

AN ACT TO PERMIT HARNETT COUNTY TO RELEASE SMALL NON-PAYMENTS OR UNDERPAYMENTS OF CURRENT OR DELINQUENT TAXES, FEES, PENALTIES, INTERESTS OR COSTS.

The General Assembly of North Carolina enacts:

Sec. 1. G.S. 105-357 (c) is amended as follows:

(c) Small Underpayments and Overpayments. - The governing body of a taxing unit **Harnett County** may, by resolution, permit its tax collector to treat small **nonpayments or underpayments of current or delinquent taxes, fees, penalties, interest, or costs** as fully paid and to not refund small overpayments of taxes unless the taxpayer requests a refund before the end of the fiscal year in which the small overpayment is made. A "small underpayment or nonpayment" is **one where the current or delinquent taxes, fees, penalties, interest, or costs** a payment made, other than in person, that is no more than ~~one dollar (\$1.00) less than the taxes due on a tax receipt~~ **five dollars (\$5.00) for each fiscal year therein owed**. A "small overpayment" is a payment made, other than in person, that is no more than one dollar (\$1.00) greater than the taxes due on a tax receipt.

The tax collector shall keep records of all underpayments and overpayments of taxes by receipt number and amount and shall report these payments to the governing body as part of his settlement.

A resolution authorizing adjustments of underpayments and overpayments as provided in this subsection shall:

- (1) Be adopted on or before June 15 of the year to which it is to apply;
- (2) Apply to taxes levied for all previous fiscal years; and
- (3) Continue in effect until repealed or amended by resolution of the taxing unit.

Sec. 2: Section 1 of this Act applies only to Harnett County.

Sec. 3: This act is effective upon ratification and may be applied retroactively to nonpayments or underpayments of current or delinquent taxes, fees, penalties, interest, or costs no more than five dollars (\$5.00) for each fiscal year therein owed.

HARTS

General Services

Harnett Area Rural Transit System

- Elderly and Disabled Transportation Assistance Program (EDTAP)
 - State Grant under the Rural Operating Assistance Program (ROAP)
 - Provides operating assistance funds for the transportation of the state's elderly and disabled population
 - Average number of EDTAP passenger trips/users per FY year = 27,000 - 29,000
 - Average miles traveled per FY utilizing EDTAP funding = 342,228+
 - Average cost projected for entire FY 14-15 = \$163,014 - \$235,715
 - State funding level for FY 14-15 = \$77,099
 - Average Cost per Passenger Trip for EDTAP users = \$6.09 - \$8.81 (Direct cost County absorbs after receiving EDTAP funding)

Harnett Area Rural Transit System cont'd

- **Seek guidance on EDTAP fare – proposed**

- Proposed fare for EDTAP users \$2 one-way
- Largest organizations affected are HPE & CCCC (Shawtown) -
- HPE averages 17,000 trips per FY
- CCCC/Shawtown averages 9,000 trips per FY
- Passenger trips will +up when COG General Transportation funds are exhausted (Feb - Mar 15)
- Nutrition sites will add to EDTAP ridership/trip numbers by approximately 1800 – 2200+ per FY(dependent upon requests).

www.harnett.org

Joe Miller, Chairman

Gary A. House, Vice Chairman

Jim Burgin

Beatrice B. Hill

C. Gordon Springle

Gina Wheeler, Clerk to the Board

PO Box 759

102 E. Front Street

Lillington, NC 27546

ph: 910-893-7555

fax: 910-814-2662

November 12, 2014

Mr. Ken Baker, Mobility Development Specialist II
North Carolina Department of Transportation/Public Transit Division
1 South Wilmington Street
Raleigh, NC 27601

Re: Letter of Support for Johnston County Industries (JCI) / Harnett Production Enterprise's (HPE) 5310 Program Application for Purchase of Service

Dear Mr. Baker:

The Harnett County Board of Commissioners would like to express its support of JCI/HPE's application to the North Carolina Department of Transportation for 5310 Program funding for the purchase of service to supplement direct costs associated with transportation of HPE passengers.

Harnett Area Rural Transit System (HARTS) uses Elderly and Disabled Transportation Assistance Program (EDTAP) funds to provide daily transportation for HPE passengers. JCI's successful application and program will help supplement the County's growing expenditure support for this transportation.

This is another great illustration of community partnerships to ensure Harnett County meets the needs of our residents. Harnett County anticipates this grant will assist in continuing efficient transit operations in support of its citizens utilizing HPE services. Likewise, the funding award will help to offset the rising costs of public transportation in our community.

Sincerely,

Joe Miller, Chairman
Harnett County Board of Commissioners

HARTS

General Services

SAFETY AUDIT

Harnett Area Rural Transit System

System Safety Program Audit Assessment: 8-9 Oct. 2014

December 12, 2014: State deadline for findings Resolution Plan

System Safety Program Inspected:

Number of Vehicle Maintenance Records Inspected: 23 of 27

Number of Employees Training Records Inspected: 23 of 32

Number of Vehicles Inspected: 13 of 27

Number of Ride Check - Driver Evaluations Performed: 5

- Section 1 Driver/Employee Selection
- Section 2 Driver/Employee Training
- Section 3 Safety Data Acquisition/Analysis
- Section 4 Drug and Alcohol Abuse Programs (*Safety and Training Unit does not audit section 4*)
- Section 5 Vehicle Maintenance
- Section 6 Security

Harnett Area Rural Transit System

Plan of Action(s):

- **Section 1 Driver/Employee Selection:** Develop, update & review process to ensure the required information is documented and tracked periodically.
- **Section 2 Driver/Employee Training:** Develop and implement a process to document all required training at required intervals.
- **Section 3 Safety Data Acquisition/Analysis:** Develop and implement a workplace assessment that raises safety awareness.
- **Section 4 Drug and Alcohol Abuse Programs:** *(Safety and Training Unit Does Not Audit Section 4)*
- **Section 5 Vehicle Maintenance:** Conduct remedial training on pre-trip inspections. Conduct a review of all assigned vehicles to assess the status of the vehicle fleet.
- **Section 6 Security:** Develop and implement a security plan applicable to HARTS and its operation.



STATE OF NORTH CAROLINA
DEPARTMENT OF TRANSPORTATION

RECEIVED
10/29/2014
HARNETT COUNTY
MANAGER'S OFFICE

PAT MCCRORY
GOVERNOR

ANTHONY J. TATA
SECRETARY

October 29, 2014

Darvin Springfield, Transportation Coordinator
Harnett Area Rural Transit System
P.O. Box 85
Lillington, NC 27546-0085

SUBJECT: System Safety Program Audit Report

Dear Mr. Springfield,

The North Carolina Department of Transportation, Public Transportation Division (NCDOT-PTD) in accordance with federal and state requirements conducted a System Safety Program Audit of Harnett Area Rural Transit System from October 8-9, 2014. The audit included an inspection of your Safety Program, equipment to include maintenance records, personnel training records, a review of your System Safety Program Plan and required policies & procedures.

As directed by the System Safety Program Plan (SSPP) Standard Operating Procedure of the Public Transportation Division, a Safety and Security Specialist conducts System Safety Program assessment/inspection of the Community and Human Service Transportation Systems. The inspections provide the division an overall assessment of Safety Programs, condition and maintenance of equipment and personnel training status.

During the inspection there were fifty-five (55) out of ninety-two (92) sub-sections that were not in compliance. The attached document, System Safety Program Audit Assessment: Report of Findings & Corrective Actions, list deficiencies, required corrective actions and resolution deadlines. The findings represent deficiencies and potential hazards to system efficiency, vehicle operations, and passenger safety.

Please be advised that due to the **severity of these findings**, NCDOT/PTD will closely monitor the county's efforts to address the findings. We want to work with you to ensure that the system provides safe and reliable transportation for Harnett County residents.

All findings must be corrected on or before December 12, 2014. When all findings are resolved you must provide documentation of compliance to NCDOT/PTD. If the findings are not corrected by the suspense date, this will constitute a breach of contract and may jeopardize your transit system's funding and result in termination of the project agreement. In the event of a contract termination, the grantee shall surrender the equipment and/or transfer title(s) for equipment to the Department or the Department's designee.

As you know, the North Carolina Department of Transportation emphasizes safety throughout the entire organization, across all modal units. It is important that transit customers feel safe when riding public transit vehicles. The Public Transportation Division is responsible for ensuring that the federal and state

MAILING ADDRESS:
NC DEPARTMENT OF TRANSPORTATION
PUBLIC TRANSPORTATION DIVISION
1550 MAIL SERVICE CENTER
RALEIGH, NC 27699-1550

TELEPHONE: 919-707-4670
FAX: 919-733-1391

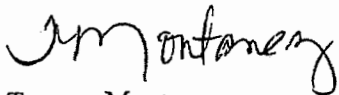
WWW.NCDOT.GOV/NCTRANSIT

LOCATION:
TRANSPORTATION BUILDING
1 SOUTH WILMINGTON STREET
RALEIGH, NC

financial assistance received is being used to provide a safe public transportation network for all North Carolinians.

The NCDOT/PTD appreciates the cooperation and assistance provided by the Harnett Area Rural Transit System staff during the course of the audit. Mr. Malcum D. Massenburg, Safety & Security Specialist, is available to answer any questions or to assist you in addressing the findings and corrective actions. He can be reached at (919) 707-4682 or by email: mdmassenburg@ncdot.gov. If he is unavailable, please contact Richard R. Jones, Safety & Security Program Manager at (919) 707-4680 or by email: rrjones@ncdot.gov.

Sincerely,



Tammy Montanez
Acting Assistant Director for Financial and Administrative Services
Public Transportation Division

cc: Cheryl Leonard, Assistant Director for Mobility Development, NCDOT/PTD
Richard R. Jones, TSSP, MESH, Safety & Security Program Manager, NCDOT/PTD
Malcum Massenburg, TSSP, Safety & Security Specialist, NCDOT/PTD
Ken Baker, Mobility Development Specialist, NCDOT/PTD
Joe Miller, Chairman, Harnett County Commissioner Board of County

Attachment:
System Safety Program Audit: Report of Findings & Corrective Actions

Board Meeting Agenda Item

MEETING DATE: **November 17, 2014**

TO: HARNETT COUNTY BOARD OF COMMISSIONERS

SUBJECT: **Library Contract With Municipalities and Anderson Creek Primary School**

REQUESTED BY: **Patrick Fitzgerald, Library Director**

REQUEST:

The Harnett County Public Library respectfully requests to approve a new contract between the Harnett County Public Library and the Affiliate and Branch Libraries. The Library Board of Trustees, the Anderson Creek Primary School, and the towns of Angier, Coats, Dunn, and Erwin have each signed the contract.

The existing contract between the Libraries is dated October 1991, and was in need of updating to clarify the roles and responsibilities between the County Library and the Affiliate and Branch Libraries.

While each Municipality will maintain local control of their own Library, the Harnett County Public Library will provide all technology; ie: hardware, software, ILS, databases, system troubleshooting, maintenance contracts for our equipment, as well as provide all cataloging services for the system. This new contract will provide more systemwide consistency in our policies and procedures, a requirement for our new ILS, NC Cardinal.

FINANCE OFFICER'S RECOMMENDATION:

COUNTY MANAGER'S RECOMMENDATION:

STATE OF NORTH CAROLINA

AGREEMENT

COUNTY OF HARNETT

THIS INTERLOCAL LIBRARY AGREEMENT (hereinafter "Agreement") is made pursuant to North Carolina General Statutes Section 153A-270 and entered into this ____ day of _____, 201_, by and between the County of Harnett, a body politic, organized and existing under the laws of the State of North Carolina (hereinafter referred to as "County"), and the Town of Angier, the Town of Coats, the City of Dunn, the Town of Erwin, all municipal corporations, organized and existing under the laws of the State of North Carolina, and Anderson Creek Primary School.

WITNESSETH

WHEREAS, County maintains and operates the Harnett County Library System (hereinafter referred to as "Library System") pursuant to Chapter 153A, Article 14 of the North Carolina General Statutes to provide library service to the residents of Harnett County, and appoints the Board of Trustees of the Harnett County Library System to formulate and recommend programs, policies and regulations for the government of Library System and to otherwise advise the Harnett County Board of Commissioners on library matters; and

WHEREAS, the Municipalities and Anderson Creek Public Library each maintain and operate libraries pursuant to Chapter 153A, Article 14 of the North Carolina General Statutes to provide library services to the residents of their respective municipalities and communities; and

WHEREAS, County and Municipalities and Anderson Creek Public Library wish to merge financial appropriations for and operational supervision into the Harnett County Library System to provide a more consistent, efficient and effective manner of providing library services in Harnett County.

NOW THEREFORE, for and in consideration of the mutual covenants and promises hereinafter set forth, and pursuant to resolutions duly adopted by their governing boards and in compliance with the North Carolina Administrative Code and the North Carolina General Statutes, the parties identified below renew their commitment

to the Harnett County Library System based upon the terms set forth below in the Agreement.

I. Members of the Harnett County Library System:

County of Harnett (hereinafter "County")

Town of Coats (hereinafter "Coats")

Town of Erwin (hereinafter "Erwin")

Town of Angier (hereinafter "Angier")

City of Dunn (hereinafter "Dunn")

Anderson Creek Public Library (hereinafter "Anderson Creek Public Library")

Coats, Erwin, Angier, and Dunn hereinafter collectively "Municipalities."

II. Purpose:

This agreement is to perpetuate excellent library and information services to the residents of the areas included within the jurisdictions of the aforementioned government bodies through their collaborative and collective efforts under the legal authority of the North Carolina General Statutes and North Carolina Administrative Code by defining the financial, property and operational appropriations and supervision of the Library System

III. Board of Trustees:

Pursuant to the direction of the County of Harnett Board of Commissioners, the Harnett County Library System Board of Trustees shall be the governing body of the Library System. There shall be Eleven (11) members of the Board, with one (1_) appointed from each Member. The remaining members shall be at large seats representing other areas of Harnett County and as many ex-officio County Commissioner seats as deemed appropriate by the Board of County Commissioners. Appointments are for staggered terms and Board members shall serve no more than two (2) consecutive three year terms. No Board Member shall serve more than six consecutive years. The Harnett County Library System Board of Trustees Library Policies and Procedures shall supersede local policy and procedure. The following powers and duties are delegated to The Harnett County Library System Board of Trustees:

- i. To adopt bylaws and rules for its own governance.
- ii. To recommend to the Board of County Commissioners policies for the administration and operation of the Library System
- iii. To assure compliance with applicable State and Federal Law and eligibility requirements for receipt of State and Federal funds.
- iv. To make recommendations concerning the construction and improvement of physical facilities for the libraries within the system.
- viii. To make regular reports of services and operations.
- v. To obtain an annual independent audit of regional accounts and submit a copy to the State Library of North Carolina.

IV. Finance:

A. Property Ownership

1. All buildings, grounds and other facilities of each library shall remain property of its respective Municipality or County. Anderson Creek Public Library structure will continue to be a County owned building.
2. All books, technology and other resources paid for by local funds shall remain property of their respective Municipality or County.
3. All books, technology and other resources paid for with System or State funds shall remain the property of the System.

B. Personnel

1. Anderson Creek Public Library is staffed by County Employees and, therefore, subject to County Personnel Ordinance and Policies.
2. All other members are responsible for the direct payment of:
 - a. Salaries and benefits for staff at their respective libraries.
 - b. All facility costs, including, but not limited to, rent utilities, custodial services, and the maintenance and repair of building interiors and exteriors, parking lots, grounds, and landscaping.
 - c. Costs of library materials for their respective libraries

C. Technology

1. Hardware

- a. The Harnett Library System will provide the following:
 - i. Equipment necessary for the wide area network.
 - ii. Computers for public access and circulation.
 - iii. Equipment necessary for the PC/Print management system.
- b. The Municipalities and Anderson Creek Public Library agree to provide and own any other equipment as necessary.

1. The parties agree that:

- i. Equipment acquired by the Municipalities and Anderson Creek Public Library must meet the minimal recommendations as determined by Harnett County IT, if connected to the Library Computer system.

- ii. The Municipalities and Anderson Creek Public Library will be responsible for the installation, software, repair and maintenance for Municipality or Anderson Creek Community owned equipment.

2. Exceptions:

- i. Public computers owned or leased by Harnett County

- ii. Pc/print management; Staff computers used for circulation;

- iii. Library System will install and maintain software necessary to access the ILS.

- iv. Harnett County will continue to install and maintain the print management, security software, anti-virus software and filter software for all computers on the county network.

2. Software:

- a. Integrated Library System (ILS)

- i. The Library System maintains the ILS (V-smart) used by all libraries.

- ii. The database belongs to the Library System and it is responsible for the integrity of the data. The parties, therefore, agree to the standards and policies set by the Library Director and the Library System, including

cataloging.

iii. The Harnett County public Library will be responsible for the cataloging of all materials added to the system.

b. The Library System will provide ILL (InterLibrary Loan) services.

V. Operations:

In order for consistency and continuity in the system to best serve the citizens of the County of Harnett and for purposes of applying for grants and aid, the parties agree to the following:

1. The Municipalities and Anderson Creek Public Library will provide, by the 5th of every month, a report which encompasses the library's usage including the door count, programming statistics, number of employees and hours of operation.
2. The Municipalities and Anderson Creek Public Library will provide revenue expenditures and their Annual budgets of each Library by the 15th day of August each year.
3. The Municipalities and Anderson Creek Public Library will send representatives to monthly Branch Manager meetings.
4. The Municipalities and Anderson Creek Public Library will abide by the Service Policy of the Harnett County Library System (<http://www.harnett.org/library/publications/policy2012.pdf>) and Library Card and Borrowing Policies (<http://www.harnett.org/library/hlibcar.htm>) located on the Harnett County Public Library Website.
5. Any other requirement necessary to aid in the administration of the Library System.

VI. Term of Agreement and Amendment:

The term of this Agreement is January 1, 2014 to December 31, 2019. This Agreement may be amended from time to time upon the mutual written consent of all the parties.

VII. Termination:

This Agreement may be terminated by the mutual written consent of all the parties. Such

termination will occur six (6) months after the final consent is received by the Library System Board of Trustees.

VIII. Integration of Understandings:

This Agreement is intended as the complete integration of all understandings between the parties. No prior or contemporaneous additions, deletions, subsequent renewal, deletion, or other amendment hereto shall have any force or affect unless embodied herein in writing signed by both parties.

IX. Controlling Law:

This contract shall be governed by and construed in accordance with the laws of the State of North Carolina. The North Carolina State Courts located in Harnett County, North Carolina shall have jurisdiction to hear any dispute under this Agreement and any legal or equitable proceedings by either party must be filed in Harnett County, North Carolina.

X. Notices:

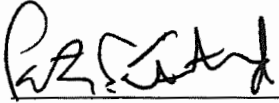
All notices or other communications which shall be made pursuant hereto shall be in writing and shall be deemed to be given and received (a) when hand delivered to the address stated below, (b) three (3) days after being mailed to the address stated below, postage prepaid by certified or registered mail of the United States, return receipt requested to the addresses set forth below. Either party to this Agreement may change its designated person or designated address at any time and from time to time by giving notice of such change to the other party in the manner set forth above.

XI. Indemnification/limit of liability paragraph:

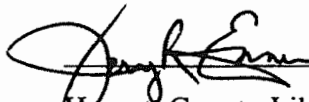
To the extent permitted by law, each party will mutually indemnify and hold harmless the other parties, their officers, agents and employees from and against all loss, cost, damage, expense and liability caused by accident or other occurrence resulting in bodily injury, including death and disease to any person or damage or destruction to property, real or personal arising directly or indirectly from operations, products, or services rendered or purchased under this Agreement.

This contract may be amended upon unanimous approval of all the parties signing this agreement.

IN WITNESS THEREOF, the Harnett County Public Library, Angier Public Library, Dunn Public Library, Coats Public Library, Erwin Public Library and Anderson Creek Primary School.



Harnett County Library



Harnett County Library
Library Board

Chairman, Harnett County
Board of Commissioners

Angier Public Library

Angier Public Library
Library Board

Mayor,
Town of Angier

Coats Public Library

Coats Public Library
Library Board

Mayor,
Town of Coats

Dunn Public Library

Dunn Public Library
Library Board

Mayor,
City of Dunn

Erwin Public Library

Erwin Public Library
Library Board

Mayor,
Town of Erwin

Principal, Anderson Creek
Primary School

Anderson Creek Primary
School Library Board

Superintendent, Harnett
County Board of Education

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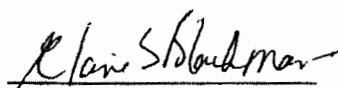
IN WITNESS THEREOF, the Harnett County Public Library, Angier Public Library, Dunn Public Library, Coats Public Library, Erwin Public Library and Anderson Creek Primary School.

Harnett County Library



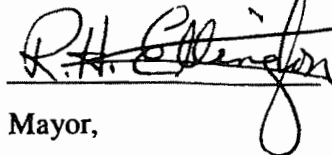
Angier Public Library

Harnett County Library
Library Board



Angier Public Library
Library Board

Chairman, Harnett County
Board of Commissioners



Mayor,
Town of Angier

Coats Public Library

Coats Public Library
Library Board

Mayor,
Town of Coats

Dunn Public Library

Dunn Public Library
Library Board

Mayor,
City of Dunn

Erwin Public Library

Erwin Public Library
Library Board

Mayor,
Town of Erwin

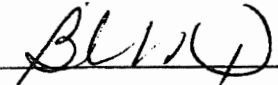
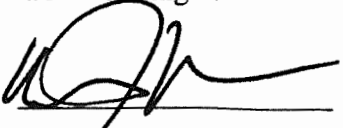
Principal, Anderson Creek
Primary School

Anderson Creek Primary
School Library Board

Superintendent, Harnett
County Board of Education

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IN WITNESS THEREOF, the Harnett County Public Library, Angier Public Library, Dunn Public Library, Coats Public Library, Erwin Public Library and Anderson Creek Primary School.

_____	_____	_____
Harnett County Library	Harnett County Library Library Board	Chairman, Harnett County Board of Commissioners
_____	_____	_____
Angier Public Library	Angier Public Library Library Board	Mayor, Town of Angier
 _____	_____	 _____
Coats Public Library	Coats Public Library Library Board	Mayor, Town of Coats
_____	_____	_____
Dunn Public Library	Dunn Public Library Library Board	Mayor, City of Dunn
_____	_____	_____
Erwin Public Library	Erwin Public Library Library Board	Mayor, Town of Erwin
_____	_____	_____
Principal, Anderson Creek Primary School	Anderson Creek Primary School Library Board	Superintendent, Harnett County Board of Education

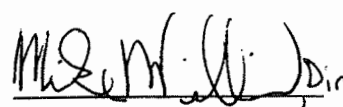
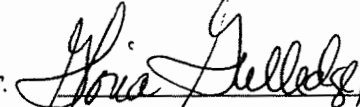
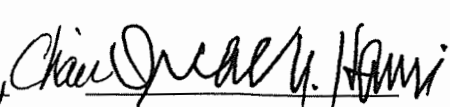
This contract may be amended upon unanimous approval of all the parties signing this agreement.

IN WITNESS THEREOF, the Harnett County Public Library, Angier Public Library, Dunn Public Library, Coats Public Library, Erwin Public Library and Anderson Creek Primary School.

Harnett County Library Harnett County Library Chairman, Harnett County
Library Board Board of Commissioners

Angier Public Library Angier Public Library Mayor,
Library Board Town of Angier

Coats Public Library Coats Public Library Mayor,
Library Board Town of Coats

Dunn Public Library Dunn Public Library Mayor,
Library Board City of Dunn

Erwin Public Library Erwin Public Library Mayor,
Library Board Town of Erwin

Principal, Anderson Creek Anderson Creek Primary Superintendent, Harnett
Primary School School Library Board County Board of Education

This contract may be amended upon unanimous approval of all the parties signing this agreement.


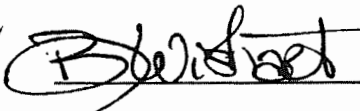
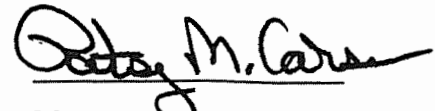
IN WITNESS THEREOF, the Harnett County Public Library, Angier Public Library, Dunn Public Library, Coats Public Library, Erwin Public Library and Anderson Creek Primary School.

Harnett County Library Harnett County Library
Library Board Chairman, Harnett County
Board of Commissioners

Angier Public Library Angier Public Library
Library Board Mayor,
Town of Angier

Coats Public Library Coats Public Library
Library Board Mayor,
Town of Coats

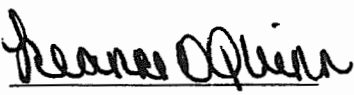
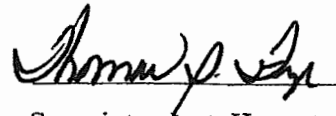
Dunn Public Library Dunn Public Library
Library Board Mayor,
City of Dunn


Erwin Public Library 
Erwin Public Library 
Library Board Mayor,
Town of Erwin

Principal, Anderson Creek Anderson Creek Primary
Primary School School Library Board Superintendent, Harnett
County Board of Education

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_____ Harnett County Library	_____ Harnett County Library Library Board	_____ Chairman, Harnett County Board of Commissioners
_____ Angier Public Library	_____ Angier Public Library Library Board	_____ Mayor, Town of Angier
_____ Coats Public Library	_____ Coats Public Library Library Board	_____ Mayor, Town of Coats
_____ Dunn Public Library	_____ Dunn Public Library Library Board	_____ Mayor, City of Dunn
_____ Erwin Public Library	_____ Erwin Public Library Library Board	_____ Mayor, Town of Erwin
 Principal, Anderson Creek Primary School	_____ Anderson Creek Primary School Library Board	 Superintendent, Harnett County Board of Education